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This Annual Report is prepared for the 22 October 2013 Annual General Meeting of Members. Copies of the 2012-2013 edition of The Western Cricketer will be available on the night of the Annual General Meeting and thereafter on application from the WACA Membership Office.

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Editor: Ben Somerford • Design & Production: Christian Komnick • Photography: Getty Images & Contributors
Cover: Western Australian legend Mike Hussey, who retired from international cricket during the 2012-13 season, in action with the bat for Australia.
The Governor of Western Australia, Mr Malcolm J McCusker AC CVO QC, continued to act as Patron of the WACA during the season under review.

His Excellency and his wife Tonya attended WACA related events and functions when their other commitments permitted, including the Perth Scorchers’ domestic T20 final. Their attendances and visible support of cricket and the WACA has been greatly appreciated by the Association. This publication formally records that sentiment.

The strong support and lengthy stay by His Excellency on the day of the Governor’s XI vs Lord’s Taverners’ XI cricket match late in the season, was a highlight for all of those involved with the staging and playing of this prestigious fixture. For the record, the Governor’s XI continued their fine sequence of form in retaining the perpetual trophy competed for in this fixture.
Cricket Australia is the peak decision making entity for cricket in Australia. The WACA receives distributions from the activities of cricket in Australia as part of its historical relationship with Cricket Australia (and previous names of that same governing entity it has been known as since its formation in 1905).

Up until its October 2012 Annual General Meeting, Directors to the Board of Cricket Australia were Member based appointments from each State Association. The two appointees from Western Australia from 1 July 2012 until the time of the 2012 CA Annual General Meeting were Mr WJ Edwards and Mr DJ Williams.

Changes to the Cricket Australia constitution enacted at its 2012 AGM, altered the size of the CA Board from 14 to 9 Directors, the first six of whom were nominated by each of the Member States. The remaining three Directors were appointed from the wider business community after the processes of a Nominations Committee. Mr Edwards was the nominee from Western Australia and he was subsequently elected Chairman of the CA Board until 2015. In these ground breaking reforms, for the first time, each Member State has an equal vote on decisions affecting cricket in Australia.
CHAIRMAN

DJ (David) Williams

PRESIDENT

DK (Dennis) Lillee AM MBE

VICE PRESIDENTS

JB (Sam) Gannon

WJ (Wally) Edwards (until 31 Oct 2012)

MEMBERS’ REPRESENTATIVES

ND (Narelle) Finch

DH (Daryl) Foster OAM

AD (Alan) Rule

DJ (David) Williams

WD (Wayne) Hill (until 31 Oct 2012)

RM (Ross) McLean AM (until 31 Oct 2012)

WA DISTRICT CRICKET COUNCIL (INC) REPRESENTATIVES

M (Mark) Calverley

REF (Ranjith) Weddikkara (until 31 Oct 2012 & from 6 May 2013)

B (Brendan) Reid (until 27 Mar 2013)

STATEWIDE GAME DEVELOPMENT COMMITTEE REPRESENTATIVES

PC (Peter) Silinger

R (Rob) Sims

NON-EXECUTIVE DIRECTORS

SP (Stephen) Hauville (from 20 Dec 2012)

GF (George) Jones AM (from 20 Dec 2012)
President

The 2012-13 season was a year of change for the Western Australian Cricket Association, but one where cricket in this State has positioned itself well going forward.

There were many highlights including the Perth Scorchers run to another domestic T20 final, the Warriors’ exciting Bupa Sheffield Shield wins after Christmas, the Western Fury’s history-making season, Ricky Ponting’s Test farewell at the WACA and the progress made on the WACA redevelopment, which will be covered extensively in the Chairman’s Report.

Firstly, I want to thank the WACA staff and administration, led by CEO Christina Matthews, who worked tirelessly over the past year - for example hosting two domestic T20 finals at short notice - to ensure cricket remains headed in the right direction in WA and so Members and spectators can enjoy the best possible match day experience.

At the end of July 2013, the WACA saw governance change with David Williams ending his nine-year tenure as Chairman. David led from the front at a time when the chips were down when he took over as Chairman in 2004 with the Association in approximately $13 million debt. David worked hard during his tenure, alongside his Board colleagues, to help the WACA re-group financially and played a key role in the WACA Ground redevelopment. David’s commitment and total dedication to his role as Chairman has led the WACA into a new era. I cannot emphasise enough the time and effort he put in was beyond anything I’ve seen before. I cannot thank him enough on behalf of the WACA.

Sam Gannon will be our new Board Chairman. I have known Sam since our playing days and watched him become a leading businessman. It’s comforting for the WACA to know he’ll bring the same effort and attitude that got him to the highest level in cricket and business. Sam has my full support as the incoming Chairman.

On the field, the season was an interesting one for WA cricket with Head Coach Lachlan Stevens and captain Marcus North resigning from their positions only months into the campaign.

Lachlan was in the role less than 12 months, but he did a fine job leading the Scorchers to the 2011-12 domestic T20 final and we wish him the best in his new role at Cricket Tasmania. Marcus served as WA skipper for five-and-a-half seasons and we hope his decision helps him re-discover his best cricket for the Warriors.

Their decisions to step down created opportunities for others. It was with much excitement the WACA welcomed back Justin Langer AM as its Head Coach in mid-November. Justin had been working as Australia’s batting coach but was enthusiastic to return home to lead the Warriors. He immediately made his intentions to reform the team’s culture clear, with his statement “character over cover drives”. His decree that all players are to be fitter than ever before is warmly endorsed by me. Justin’s passion and no-nonsense approach have been impressive, as well as his willingness to reward cricketers performing well at District level, and the results started to come with the Perth Scorchers and the Warriors.

Adam Voges took over as WA captain following Marcus’ resignation and his leadership should be commended. Adam’s fine form led to his recall to the Australian One-Day International team, culminating in a sensational century against the West Indies.

For the second season running, the Scorcher went all the way to the domestic T20 final but couldn’t win the decider, but their achievements won’t be forgotten by the great crowds which turned out during the BBL. The semi-final win over Melbourne Stars, with Mike Hussey hitting the winning runs off the final ball, was extraordinary.

The Warriors produced an exciting upturn in form after Christmas, recording three sensational Shield victories, before narrowly missing out on the final, having entered the final day of the season against Queensland in a good position to host the decider. The side was also within a bonus-point victory of reaching the RYOBI One-Day Cup final. It was a case of close, but no cigar, but Justin and his team have vowed to use that near-miss as motivation for next season and with talent like Ashton Agar, there’s plenty of reason for optimism.

The Western Fury had a ground-breaking season, ending their 13-year WNCL finals drought and also making the WT20 Final for the first time. The arrival of ex-Australia Women’s coach Stephen Jenkin as Head Coach had a positive effect on the group. The performances and results followed, with Nicole Bolton and Jenny Wallace leading from the front.

Congratulations should go to our elite teams’ individual award winners, with Nathan Coulter-Nile claiming the Laurie Sawle Medal and Players’ Choice Award, which shows the respect he has around the group. Nathan finished as WA’s leading wicket-taker with 42 dismissals in both formats last summer. Nicole Bolton won the Zoe Goss Medal after her superb season which included two centuries. Shaun Marsh was crowned the Scorchers Player of the Year after his return of 412 runs. Shaun’s fine form, like Adam Voges’, led to his hard-earned national team recall.

Nathan Coulter-Nile also deserves congratulations on making his international debut, as well as Fury spinner Renee Chappell. Congratulations also go to Mike Hussey, Mitchell Johnson and Brad Hogg who represented Australia during the season.

Mike Hussey deserves special recognition for taking out the Gold Cup for the seventh time in eight years for WA’s most outstanding player. He has been an outstanding servant to WA cricket for years and his decision to retire from Test cricket in December came as a shock to many. We wish Mike well in international retirement.
We also wish 2011 Laurie Sawle Medallist Michael Hogan and Fury stalwarts Renee Chappell and Kate Burns all the best after announcing their retirements from WA cricket.

Staying on the theme of change, Ricky Ponting announced his retirement in Perth ahead of the Third Test against South Africa at the WACA. The Australian legend's retirement made the WACA Test an extra special occasion. Fittingly, Ricky ended his Test career where he started it back in 1995.

The Perth Test decided the Vodafone Series - and also who would be the world's number one Test team - with South Africa triumphing over Australia with a masterclass from the world's top ranked batsman Hashim Amla. The WACA Ground also hosted two ODIs which Australia won over the West Indies.

The 2013-14 summer looks set to deliver more excitement, with the Commonwealth Bank Ashes Series where Australia will try to bounce back after losing 3-0 in England. The WACA, where England haven't won in 35 years, will host the Third Test, with the first three days selling out quickly. The WACA will also host an ODI between the sides, along with a tour match and the only Commonwealth Bank Women's Ashes Test.

There's also the domestic T20 action which has lit up the Furnace over the past two seasons, while Justin Langer's Western Warriors and Steve Jenkin's Western Fury will be striving to continue on from their improvements last season. I look forward to seeing you, our valued Members, at the WACA Ground this summer enjoying the action.

Dennis Lillee AM MBE
President

Chairman

I write to you the Members in the ninth and final Annual Report during my tenure as Chairman of the Board of the WACA.

The summer started disastrously with two bad defeats in the first two Shield matches, un-seasonally held in September in unfamiliar conditions due to the Scorchers participation in the Champions League T20 staged in South Africa in October.

The players' behaviour while in South Africa gained considerable media coverage and much public attention, although in my opinion was not such as to warrant such condemnation. Nevertheless it was the stone thrown into the pond which caused a rippling effect. The Board, on the recommendation of Management, issued no further sanctions than those taken by team management while in South Africa which we believe was the correct course of action. Despite those distractions, the Scorchers still came within four balls of making the final.

But from the aftermath of South Africa and those player issues emerged a thorough review into the team's culture and a new Captain and Coach, the combined benefits of which we believe will be long lasting.

In the nine years I have been Chairman we have not won a trophy. That is a source of disappointment to me and I know to our President. In each of the last two seasons we have had opportunities to make the Sheffield Shield Final and at other times, finals of the 50-over competition but have fallen at the last hurdle. We have hosted the BBL Final in 2011-12 and 2012-13 only to be defeated on both occasions. Sadly we were just not quite good enough on each occasion.

Cricket matters are covered in greater detail elsewhere but I do wish to add my enthusiasm at the work Justin Langer AM has done in the short time since his appointment. We have an outstanding crop of young cricketers, quite the best we have had for well over a decade, probably two. We have the best man in the country to coach them. It's a matter of patience and taking a long-term view where our goal is not short-term success but rather an era of sustained success. The Board has recently committed substantial additional investment in Management recommended initiatives, structure and personnel to provide our cricketers and those who mentor them, with resources considered necessary for them to achieve those objectives.

When Dennis Lillee and I, together with Graeme Wood, Sam Gannon, Ross McLean AM and others came onto the Board in late 2004, we were in poor financial shape. We were under a credit watch from the Commonwealth Bank and had debts of some $13 million. That is not to lay the blame at people who came before us; a Zimbabwe Test was an event that no Board could make a silk purse from and the Ground renovation of 2002 was an expense that had to be carried out. I take pride in us being part of a team that has gone from being $13m in debt to present cash reserves of a similar number.

In addition the three pockets of land forming part of the redevelopment (some 12,000 square metres) have been revalued from $2.6 million to $48 million as at May 2010. That is a consequence of approvals for 540 residential dwellings and significant amounts of commercial and retail space.

Those figures combined represent a turnaround of over $70 million in the nine years. It should be remembered and recognised that it was Ascot Capital Limited that put up over $2.5 million in risk money and carried out the work which saw us obtain these approvals and the resultant increase in land value.

In 2004-05 we had to undertake some hard decisions to prune expenditure and at the same time increase profit to convince the Government to assist us. Notwithstanding this austerity campaign we applied funds to increasing our Cricket Operations, particularly in terms of the number of cricket officers. Messrs Dodemaide, Wood, Foster and Hill were at the forefront in ensuring this concentration. While I and the Board have previously portrayed the importance of the development of the WACA Ground for our future, the enormous amount of preliminary work for that project has not been at the expense of cricket operations. This could not be further from the truth.

In the nine years from 2004-05 to 2012-13 inclusive the number of personnel involved in game development, high performance and State cricket has almost doubled from 21 to 40, our total spend on cricket operations from $974k to $2.432k, and our percentage spend on cricket operations has grown from 40 per cent to 53 per cent and the number of coaches and cricket officers from four to 18. It needed to be done. Daryl Foster OAM famously remarked we had lost a generation and we needed to go back and develop the grass roots.

I think our current crop of young players bears testimony to that policy, many of them present or former members of Australian under nineteen teams.
In the 2011-12 Annual Report, I referred to the WACA offering purchasing opportunities in November 2012 for a 143 apartment development on the Queens Gardens side of the Ground. Although sales of apartments in that concept were encouraging, additional research identified an improved model of 76 apartments with much less disruption to cricket operations and which also avoided the potential loss of operating revenue while being constructed. As stated earlier, approval for the aggregate number of apartments still remains and the 67 apartments deferred in this revised Stage One, will be transferred to Stages Two and Three to ensure that aggregate profits from all three Stages remain optimized. Of necessity, creating the new outdoor practice area has been deferred.

Apartments in this revised scheme have been selling well and construction is programmed to commence in February 2014. While it has taken longer than expected to commence the development the Board has been at pains to ensure that all risks have been identified and managed prudently. I believe this Stage One Gardens development will be an important step for the future security and prosperity of the WACA.

I mentioned in the 2011-12 Annual Report of a centralised Cricket Australia (CA) model with a consequential diminution of States’ involvement. That has proved to be the case and mirrors developments in all the football codes. It means the WACA should not rely on dividends from CA in the magnitude of the past as that body looks to build its cash reserves beyond the current target of $70 million. We must ensure that we continue to be profitable and build on our cash reserves. The development of the WACA, beginning with the Gardens, will do that.

The WACA is the worst cricket ground in Australia for facilities. Those are not my words; they belong to James Sutherland, the CEO of CA, but they are true. In recent times Adelaide Oval, SCG and Bellerive Oval have all been the recipients of State and Federal funding. The same needs to happen for the WACA. It needs and we believe deserves, significant assistance from the State and Federal Government as other States have had. WACA CEO Christina Matthews is spearheading a thorough and expansive submission to the Government.

We cannot however wait for the funding from either the redevelopment or Government to deliver the tools needed for our teams to have the same facilities as the other States. One of the decisions of the Board before I stood down after the July meeting was to commit in principle to building a modern indoor cricket facility for our players and coaches.

I was given notice at the 31 July Board meeting that Geoff Havercroft would be retiring after the October 2013 AGM. That should be a matter of tremendous sadness for all involved with the WACA. Geoff has been the embodiment of our organisation and provided me with much wise counsel over my nine years. No one is irreplaceable but Geoff’s passion and commitment for the WACA aligned with his personal integrity is.

It remains for me to wish the new Board well under Sam Gannon who took over on 1 August and to its Management under Christina Matthews. We have a strong continuing Board and one that is much more inclusive as a result of Member approved governance reforms during my time as Chairman as well as a coterie of good men and women in Management. I have every confidence that the WACA is in good hands. It is with sadness that I note that George Jones AM felt he was unable to remain on the Board and take up the Chair. I made public my recognition of George’s contribution to the Perth Scorchers during their inaugural season and then to the WACA Board since late last year.

Finally to all I have worked with over the nine years in the WACA Staff; the three CEOs and everyone else, thank you for your support and great contribution. I have spoken many times of my gratitude to the Board of the WACA for their support and faith and their tireless work and that remains undiminished. Also to ‘the world’s’ best’ Executive Assistant, Ros Heal, for her untiring assistance over many years. Special thanks to Sam Gannon as Deputy Chairman and to our President Dennis Lillee AM MBE during my nine years as Chairman. It has been an honour to work in harness with Dennis. The debt cricket in WA and Australia owes this great man is immeasurable.

Lastly, to the Members. The WACA is a unique organisation. We must ensure it never becomes just a corporate entity and loses its heart.

During my time as one of your elected representatives on the WACA Board and in turn its Chairman by the vote of my Board colleagues, I devoted a large amount of my time in ensuring that the WACA Ground remains the home of cricket in WA. My hope is that present and succeeding elected Members’ Representatives continue to maintain that fundamental objective for the WACA.

It has been a privilege to represent you and I look forward to seeing you at the AGM in October.

David Williams
Chairman

Chief Executive Officer

My first full season as the CEO of the WACA has been thoroughly enjoyable and I am proud to be leading an organisation with such a rich history.

Over the past 12 months, as a priority, we undertook to improve the facilities, processes and service provided to the Membership and I am very pleased with the work that the staff of the WACA have done in delivering a much improved experience for our Members. We clearly have a long way to go however the feedback on the improvements to facilities during the 2012-13 season have been enormously positive and I am sure you will be pleased with the plans we have in place for the upcoming season which includes the installation of a permanent 88sq metre vision screen which is of the highest quality available in Australia. We are also constructing a new double storey permanent marquee on the Members on Grass area which will provide a higher quality dining option for our Members.

I would also like to congratulate our Membership Department on their ongoing efforts to improve communication with the Members. Earlier this year we launched a new e-newsletter to ensure Members are kept up to date with activities around our teams and the organisation and again this has been very well received.
In early September 2013 we made two major announcements, the launch of a new partnership with Healthway and the unveiling of new logos for the WACA, our Members, Western Warriors and Western Fury.

The partnership with Healthway as the WACA’s Platinum Partner and Major Partner of both the Western Warriors and Western Fury is the biggest partnership in domestic cricket valued at $2.1m over three years. The brand message associated with this partnership is - Alcohol. Think Again. This is an important partnership for our organisation as it articulates our desire to be a leader within the WA Community and is a representation of the values we want associated with our Teams. We have been overwhelmed by the support we have received from our Members and the general community in undertaking this partnership.

The new logos represent an important step in a new era for Western Australian cricket. Our elite team coaches, Justin Langer AM and Steve Jenkin, have reinvigorated the Western Warriors and Western Fury respectively over the past 12 months and this new branding is about repositioning ourselves as a leader in the WA sporting and business landscape. The new WACA logo is both quintessentially Western Australian and Western Australian cricket. The new tagline for the WACA is “Creating History. Inspiring Champions.” which we believe resonates with the WACA’s vision to be Leaders in Australian cricket.

We have certainly had our challenges over the past 12 months not only the least being the fallout from a disappointing Champions League T20 campaign in South Africa. We faced this challenge head on and made the significant appointment of Justin Langer AM as Head Coach of both the Western Warriors and Perth Scorchers. In addition to this we have re-assessed the structure and personnel within the Cricket Operations area as well as made significant improvements in the facilities available to our players. There’s no doubt that we now have in place the structure and personnel to lead us into the future. The impact that Justin has had on the culture and work ethic of the playing group as well as the work being done across the whole organisation will see the Western Warriors headed in the right direction. The positive upturn in results from the team towards the end of last season is a good sign of this.

On field, the 2012-13 season was a year of improvement for our elite teams, with the Warriors recording a number of wins after Christmas but narrowly missing out on both the Bupa Sheffield Shield and RYOBI Cup finals. The Western Fury had an unbelievable campaign where they made the finals of both the WNCL and WT20 competitions and Nicole Bolton and Jenny Wallace were named player of the series for these competitions respectively. Several of our players, including Nicole Bolton and Gemma Triscari, are now pushing for representative honours, with a view to playing in the exciting Commonwealth Bank Women’s Ashes Test which will be played at the WACA in January.

Meanwhile, the Perth Scorchers again reached the domestic T20 final but couldn’t lift the trophy. I want to congratulate the Scorchers on qualifying for another Champions League T20 and also the WACA staff who worked so hard to host two BBL finals at short notice which didn’t seem possible after the team lost its opening two games. I also want to thank the Members and fans who made watching the Scorchers at the Furnace such a thrilling experience. In fact, a player survey voted the Furnace as the best atmosphere in the land. Four Scorchers matches sold out last season, including the BIG FINAL in a remarkable 12 minutes, so that’s a credit to the Members and supporters. The BIG FINAL attracted a Scorchers record crowd of 18,517 fans which was a tremendous show of support.

There were milestones for WA cricket, including Mike Hussey’s retirement from international cricket and the remarkable debut of Ashton Agar in the 1st Ashes Test in England. Nathan Coulter-Nile and Renee Chappell also made their international debuts, with the latter playing in Australia’s successful 2013 ICC Women’s World Cup campaign. Gemma Triscari was also called into the Australia squad for August’s Women’s Ashes.

WA’s Under-19’s boys went close to winning the National Championships title, while our Under-18’s girls improved with Chloe Piparo earning the Player of the Tournament at their carnival, showing her potential as a future star.

I also extend the WACA’s gratitude to all of our valued partners, in particular Healthway. A special thank you is extended to Atlas for their two years of support of the Perth Scorchers. Atlas stepped up as Major Sponsor at the last minute in the Scorchers debut season and our partnership over the last two years has been mutually beneficial and the envy of other teams in the competition. I am pleased that while Atlas are winding back their involvement with the Scorchers they will stay on board as a support partner for the Team.

We could not survive without the support of our many partners and suppliers and I particularly want to thank the Department of Sport and Recreation who not only provide financial support but so much expertise that enables our staff to develop as sports administrators.

A special note of thanks to both Perdaman, Kalgoorlie Metro Property Group and CSBP who provide much needed support for our country programs. Both are long term supporters of the WACA and Country Cricket and we look forward to that continuing.

The media is vital for any sporting organisation and I want to thank the media outlets who provide excellent coverage for cricket in WA, led by our partners Channel Nine, Fox Sports, The West Australian, 720 ABC and Local Radio, Fairfax Radio (882 6PR and 96fm), WA Today and Sport FM 91.3.

Finally, I thank all the Members and WA cricket supporters for their continued support. We have another exciting 12 months ahead not only with another exciting Ashes Test Match but more importantly an air of excitement and anticipation around the prospects for our elite teams as we head into the 2013-14 Season.

I look forward to catching up with you at the WACA this summer.

Christina Matthews
Chief Executive Officer
The opportunity to come home and play a leadership role in Western Australian cricket is one I will never take for granted. In many ways the circumstances of my appointment were disappointing but lessons have been learned.

Lachlan Stevens is a fantastic person and a passionate and organised coach and I hope his coaching future is a bright one. Starting as Mickey Arthur’s assistant coach, he worked his way up to being WA cricket’s Head Coach. For this achievement he should be proud.

When Lachie and Marcus North resigned their leadership positions, I inherited a group who were lacking confidence and hungry for direction. On the day of my appointment five quick wickets fell during the press conference, which in many ways highlighted where we are at.

Although the boys went on to win that Sheffield Shield game against South Australia, there have been too many times in the past decade where we’ve lost games because we’ve been unable to sustain or absorb pressure over four days of cricket.

Pleasingly, we had some magnificent team performances after Christmas. Our victory over Tasmania at the WACA, where we had to come back on the Sunday morning to knock off a handful of runs, was inspiring.

The win away to South Australia was one of the most incredible victories I have seen. Michael Hogan and Ashton Agar’s last-wicket stand was a brilliant and dramatic triumph.

The final day of our Shield season against Queensland, where we were on the cusp of hosting the decider before letting it slip, was one that has kept the players motivated during pre-season. Again, being so close and yet so far, is indicative of WA cricket’s fortunes in recent times.

When I was appointed to the position of Head Coach of the Warriors I made it very clear that we needed to build a strong foundation on which we can enjoy years of sustained success, based on five key principles or values.

The first of these is that we have to WORK HARD. No team or individual has ever enjoyed sustained success without a strong work ethic.

The second principle is to SPEAK HONESTLY. In my opinion there is too much innuendo and gossip within WA cricket, and if we are to change this, the first step is to be honest with each other and with the person staring back at you in the mirror.

Thirdly, we must EARN RESPECT, both on and off the cricket field. This can be achieved by making good choices, showing other people respect, fighting hard through tough times and being humble in better times.

We still need to CELEBRATE SUCCESS, because the great game of cricket is fun and there’s no point working hard, speaking honestly and earning respect if we can’t celebrate individual and collective success.

Finally it’s important we RESPECT THE PAST. WA has such a proud history that respecting the past helps keep us grounded.

Since taking over from Lachie I’ve come to believe that we’ve the people to build this strong foundation. Some of our young players are talented and outstanding young men hungry for success, such as Ashton Agar.

Captain Adam Voges’ form turn-around last season was inspirational and Shaun Marsh’s courageous rise from rock bottom back into the Australian set-up was equally as heart-warming. Along with Adam and Shaun, Nathan Coulter-Nile, Mitchell Johnson, Mitch Marsh and Michael Beer are all looking to further their credentials on the international scene. Our desire is to see all of our players aspiring to reach the next level. Such feats should help us conquer our two main goals; to produce Australian cricketers and to win trophies.

While it’s impossible to predict the results of next season, one thing we can promise our supporters is that we will be fitter than ever before and that we will have practiced our skills more than ever before.

We’re fortunate to have a world class support network within our staff and administration. This guarantees us nothing, but it does give us a fighting chance.

There is an old saying that the harder you work the luckier you get. While there is merit in this, there is another philosophy that is more pertinent to the Warriors. The harder you work, the harder it is to surrender. In the past few seasons we have surrendered golden opportunities.

Hopefully next season that will change.

Justin Langer AM
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**Western Australian Cricket Association (Inc.)**

11 Western Warriors (Season 2012-2013)
The performance of the series for me was the clinical victory against Adelaide Strikers at the beautiful Adelaide Oval. A strong focus of our preparation was our fielding, especially our throwing, and on that night our throwing was world class. This might seem like a strange gauge, but small things are big things in this game and our throwing highlighted a professional attitude that is a powerful reflection on the team.

Our victory over Adelaide secured a home semi-final. Who’ll ever forget that game? With one ball to go, North was shouting from the dug-out that the Stars only had three men in the inner ring. That meant a no-ball and a victory to the Scorchers. Surely the umpire would pick it up? He did, and so did the officiating umpire who called James Faulkner for a front foot no-ball too.

The emotion that night was incredible. Everyone involved was singing and dancing. Maybe, just maybe, that is where we went wrong in the Final against Brisbane.

While we went into the contest prepared, we just couldn’t get going. To their credit, Brisbane were equally well prepared and proved too good for us on the night.

Gibbs’ hamstring injury in the semi-final was a blow, as his opening partnership with Marsh had been a telling factor in our successes, but we seemed flat and unable to lift in the crucial moments.

Tough as it is to lose, we learned some great lessons and had a blast along the way. Invaluable experience was gained by some of our younger players. Everyone’s efforts ensure we qualified for another Champions League campaign too.

Some of last season’s Scorchers, Herschelle, Marcus North, Hussey, Ben Edmondson, Joe Mennie and Marcus Stoinis won’t be with us next year but we thank them for their service. Thanks also to our tireless support staff, Scorchers administrators and WACA Ground staff who provide the boys with all the support they need in our quest to make our supporters happy and proud.

Finally to our supporters, may the good times roll on. Be assured we’ll be working hard to deliver consistent entertainment and performance going forward. Keep up your amazing support. It means a lot to everyone here at the WACA.

Justin Langer AM

Former Perth Scorchers Commercial General Manager Nicole Walker’s pre BBL|02 address had me jumping out of my skin. She painted a picture of the BBL and the Scorchers which was inspiring. The colour and atmosphere that she promised from the start, lived up to all expectations.

If I was inspired as the coach, I can only imagine how the players were feeling; and the way they went about their business was a testament to this enthusiasm.

Having watched the Scorchers in action the season before I couldn’t wait to feel the passion of the Furnace and our legendarry supporters. I wasn’t disappointed.

The entire series was a buzz, culminating in the semi-final victory against Shane Warne’s Melbourne Stars; a triumph which will live long in my memory as a favourite cricket moment.

Despite the first two losses, captain Simon Katich’s steady head helped retain confidence within the group. One of his strengths lies in his consistent demeanour and after losing the first two games, this trait provided a comforting foundation.

Our wealth of senior players, Adam Voges, Herschelle Gibbs, Marcus North, Brad Hogg, Michael Hussey, Shaun Marsh, Alfonso Thomas and Michael Beer provided us with years of performance under pressure. Their influence made it easier for the younger players to remain upbeat after our poor start.

The kick start came through an inspired effort with the bat from Nathan Coulter-Nile. In a rain reduced game against Brisbane Heat at the Gabba, Coulter-Nile’s hitting was sublime. Prior to that we had a clinical victory over Sydney Sixers at the SCG. Two away victories provided us with valuable momentum.

Confidence and momentum are the intangibles in sport that make all the difference. Every team, every player strives for these two feelings, securing them is the puzzle we all look to unlock. With confidence and momentum a team feels like it can run through walls, without them obstacles feel like Mount Everest. By the time we had returned to the Furnace, we were running through brick walls.
It was with surprise and enjoyment when Steve Philippe asked me to come on board with the Fury. I had previously been asked to work with the younger players from the Rising Fury on their skills, which I was looking forward to.

Pre-season was delayed a couple of weeks with my late arrival. Getting to know each other was the first priority, with a series of meetings conducted to assist in this process.

With the players on board the pre-season program commenced with the re-learning of the skills required to participate against the better teams throughout Australia. It did not take long for me to become excited about this team and the chance to once again be involved with an elite group of Australian cricketers.

After progressing through the early pre-season in the indoor centre refining their skills, the players moved to outdoor nets at the WACA and Murdoch as well as centre-wicket work at Murdoch, which started to further refine our team and style of play. The decision was made that our batting style would be to bat without compromise and learn to play cricket this season and start to expand next year. This approach assisted in our good results.

Looking back over the season the girls achieved far more than I expected, in many areas. The leadership group of Nicole Bolton, Nicky Shaw, Jenny Wallace and Renee Chappell were outstanding in bringing the team together and promoting a high performance culture. All the girls bought into the concepts being presented by myself, assistant coaches Aaron Hamilton, John Stoykovski, Martin Shaw and Physio Shani Blay.

The inclusion of New Zealand captain Suzie Bates further supported the team’s development and journey to elite status.

Fine performances early in the year put the team in a good position to make the WNCL semi-finals, for the first time in 13 years, and we were also well placed to push teams for a place in the WT20 finals.

All was looking good until the force of the powerful NSW team showed us what elite was and we had a way to go. The girls took this learning experience the same way they had all year and developed their games further.

After completing our challenges in ACT and securing a position in the WNCL semi-finals, we sat at Canberra Airport with 15 people following the game in Melbourne on phones and iPads. The excitement was released when the final result was determined and the Fury would be hosting the WT20 final.

On reflection of the year, the brilliant batting of Nicole (WNCL Player of the Year), the consistency of Jenny (WT20 Player of the Year) and the growth of all the players was what makes me smile the most.

Chloe Piparo’s two tons and Heather Graham’s hundred in the Under-18 National Championships in Ballarat showed how far this team had grown. We had Renee, Nicole and Gemma Triscari play for the Shooting Stars. Renee went on the represent Australia at the 2013 Women’s World Cup in India. Gemma was flown to England as cover for the Australian bowlers during the Ashes too.

It was an exciting year but will only be dwarfed by the 2013-14 season. The Fury have lost stalwarts in Kate Burns and World Cup representative Renee Chappell. Suzie Bates will be back to inflict her pain on opposition teams. Suzie will play alongside old friend Kate Blackwell who will travel from NSW to play in Black and Yellow. Whilst Suzie is representing New Zealand in the West Indies we will have her Otago team-mate and past White Ferns representative Sarah Tsukigawa play for us in the two games in October. For those that follow the Fury, Sarah hits the ball further than Suzie.

Steve Jenkin
WESTERN FURY (SEASON 2012-2013)

- Nicole Bolton C
- Megan Banting R
- Suzie Bates
- Emma Biss
- Kate Burns
- Renee Chappell
- Piepa Cleary R
- Beth Dawson
- Bhavisha Devchand
- Ash Endersbee R
- Sarah Fragomeni
- Heather Graham
- Emily Hessell
- Mel Holmes
- Carla Hunter
- Emma King
- Chloe Piparo
- Nicky Shaw
- Gemma Triscari
- Jenny Wallace
### Presidents

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<td>1885-86 to 1896-97</td>
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<td>TP Draper</td>
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<td>1938-39</td>
<td>SHD Rowe</td>
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<td>1939-40 to 1950-51</td>
<td>GW Miles</td>
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<td>1951-52 to 1962-63</td>
<td>LW Jackson KCMG</td>
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<td>1990-91 to 1996-97</td>
<td>PB Rakich AM</td>
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<td>DK Lille AM MBE</td>
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### Secretaries

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<td>A Woodbridge - Honorary</td>
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<td>1889-90</td>
<td>HH Sherlock - Honorary</td>
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<td>H Brown</td>
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<td>L Gouly</td>
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<td>CH Guy</td>
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<td>LE Truman</td>
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<td>R Miller</td>
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<td>KR Preston</td>
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<td>1997</td>
<td>G Havercroft</td>
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### Chairpersons of WACA Executive / Board

The Executive was so named from 1907. Prior to this a ‘WACA Committee’ was essentially the Executive, but in the period 1890 to 1907 the Trustees of the Association played the major role in ground management. The Chairman of the Executive was also Chairman of the International Committee from its inauguration in 1922 until February 1990. Mr LM Sawle became its first separate Chairman in 1990, with Mr PB Rakich continuing as Chairman of the Executive.

From 2004 the Executive is now referred to as the Board.

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<td>1911-17</td>
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<td>FA Barnard</td>
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<td>LM Sawle</td>
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<td>1989-97</td>
<td>PB Rakich</td>
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<tr>
<td>2004</td>
<td>DJ Williams</td>
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### Chief Executives / General Managers

Until 1980, the Association Secretary was the highest ranked administrator of the WACA. That position deferred to the appointment of a General Manager which in turn was elevated to the title of Chief Executive in 1986.

<table>
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<td>1879-80 to 1885-86</td>
<td>WJ Rogers</td>
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<td>DE Hoare</td>
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<td>CL Smith</td>
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<td>MN Allenby</td>
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<td>Mrs K White</td>
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<td>AIC Dodemaide</td>
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<td>GM Wood</td>
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### Life Members

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<td>1893</td>
<td>Miss Sylvia Forrest*, daughter of the then Mayor of Perth, Alexander Forrest MLA on the opening of the WACA Ground. Miss Forrest later became Mrs Sylvia Woods.*</td>
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<tr>
<td>1905</td>
<td>WJ Farley*</td>
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<td>J Rushton*</td>
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<td>RG Heath*</td>
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<td>H Gregory, MHR*</td>
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<td>L Ryan*</td>
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<td>Hon GW Miles*</td>
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<td>RJ Bryant OAM*</td>
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<td>1972</td>
<td>CR Bunning CBE*</td>
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<td>1977</td>
<td>Hon Sir Lawrence Jackson KCMG*</td>
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<td>GD McKenzie</td>
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<td>IJ Brayshaw MBE</td>
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<td>RJ Inverarity MBE</td>
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<td>GAR Lock*</td>
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<td>RW Marsh MBE</td>
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<td>DH Foster OAM</td>
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<td>J Angel</td>
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<td>2008</td>
<td>CAC Fear</td>
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<td>AC Gilchrist AM</td>
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<td>JL Langer AM</td>
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*Life Members are Honorary BOARd members as of 2004.”
RENEE CHAPPELL

One Day & T20 International

Right-arm off-spinner Chappell made a dream ODI debut for Australia at the 2013 Women’s World Cup. The WA product had been on tours before but had never debuted. Chappell got her chance with Australia in the T20 format against New Zealand in January after claiming 20 wickets for the Fury in the 2012-13 season and did enough to warrant a call-up for the World Cup after Jess Jonassen withdrew due to injury. Chappell played two World Cup games as the team went on to lift the trophy.

NATHAN COULTER-NILE

One Day & T20 International

Coulter-Nile made his international debut for Australia in February, following some scintillating form in the domestic T20 competition where he claimed 10 wickets and produced some big hitting including a match-winning 23 not out off six balls against Brisbane Heat. Coulter-Nile took 1-36 and made 16 not out on his debut against the West Indies. The 2012-13 Laurie Sawle medallist would later be named in Australia’s 2013 ICC Champions Trophy squad.

BRAD HOGG

T20 International

Following his surprise return to the international T20 scene in February 2012, the evergreen Hogg was included in Australia’s T20 series against Pakistan in Dubai and backed that up as the team’s lead spinner during the ICC World T20 in Sri Lanka. Hogg showed his value with 3-23 in a warm-up win over New Zealand, while he was economical throughout the tournament as Australia made the semi-finals.

MICHAEL HUSSEY

Test, One Day & T20 International

The 2012-13 summer would ultimately be Hussey’s final one as an international player, but he went out on top of his game. Hussey made three centuries over the Test summer, totalling 527 runs at 65.87. Among those tons were two against the world’s number one Test side South Africa. The popular batsman was also outstanding at the ICC World T20, where he was only dismissed once and made 155 runs. Throughout the 2012-13 season, Hussey also made 180 runs in four One-Day Internationals and 267 runs in 12 T20 Internationals.

MITCHELL JOHNSON

Test & One Day International

Johnson returned to the Test squad against South Africa after a toe injury interrupted his 2011-12 summer and on the back of good form for WA. The left-arm fast bowler claimed six wickets on his return at the WACA Ground against the Proteas and backed that up with six scalps against Sri Lanka during the MCG Boxing Day Test. Johnson’s value as a reliable One-Day bowler was also on show throughout the year, claiming 27 wickets in 20 matches.

MITCHELL MARSH

One Day & T20 International

Marsh returned to the international fray after a 15 month absence when selected to be part of the ICC Champions Trophy squad. The young all-rounder had missed three months of the summer with a hamstring injury, but returned to the ODI team with a stunning show of his talent, blasting 39 off 19 balls, including eight boundaries, in a Trophy warm-up win over the West Indies. Marsh failed to reach those heights during the tournament but is clearly a player for the future.

SHAUN MARSH

Test, One Day & T20 International

Marsh lost his spot in the Test team after a barren series against India during the 2011-12 summer but began to rediscover his best form in the shorter formats with WA and the Perth Scorchers during the 2012-13 season leading to his national recall. Marsh played three T20 internationals for Australia, scoring 74 runs at 37, and one ODI where he made 40, before a hamstring injury suffered while scoring a ton for Australia A ended his season.

ADAM VOGES

One Day & T20 International

After two years in the international wilderness, Voges returned to the national team with an exceptional impact. Voges’ fine domestic T20 competition form led to his national recall, making a handy 25no on his T20 return against Sri Lanka. Voges’ finest moment came in the 50-over format, hitting a match-winning 112no against the West Indies at the MCG. The WA batsman finished up as Australia’s leading run scorer at the Champions Trophy, with 135 runs at an average of 45.
The eighth year of inductions into the Western Australian Cricket Association’s hall of fame, the ‘Gallery of Greats’, was made at the WACA Premier Cricket Awards in April.

Former Australia and WA left-arm fast bowler Bruce Reid and legendary long-time WACA curator, the late Roy Abbott MBE, were inducted to join the 16 previous Greats.

Reid and Abbott’s daughter, Norma White, were on hand to receive a special presentation from The Honourable Terry Waldron MLA, Minister for Sport and Recreation; Racing and Gaming.

The ‘Gallery of Greats’ recognises great contributors to Western Australian cricket since the Association’s inception in 1885. It is considered the highest honour the Association can bestow.

The criteria established by the Board was that an inductee’s eligibility for inclusion into the ‘Gallery of Greats’ is for a truly outstanding and/or truly historic or unique commitment and contribution to Western Australian cricket, in the person’s particular area or areas of expertise.

The five inaugural members of the ‘Gallery of Greats’ were Dennis Lillee, John Inverarity, Barry Shepherd, Graham McKenzie and Rod Marsh. Subsequent inductees have been Kim Hughes, Harold Rowe, FD North, Ken Meuleman, Alan Edwards, Laurie Sawle, Frank Bryant, Terry Alderman, Bert Rigg, Bruce Yardley and Ernie Parker.

The Rolls Royce of left-arm West Australian pacemen, Reid’s career was cruelly curtailed by back and assorted other injuries but not before he had forged a profound impact on the State and international scene.

Reid’s career started modestly in early 1985 but his promise was so convincing that he made a solid Test debut the same year and was soon a mandatory member of the rebuilt Australian attack. Loping in to unfurl his steeping left-arm seamers from an angular 200cm frame, Reid would play 15 of a possible 16 Tests from debut before injury restricted him to just 12 more matches. Yet he had time to claim 113 wickets at 24.64, twice becoming leading wicket-taker in Ashes series and producing remarkable 13 and 12-wicket hauls in consecutive Boxing Day Tests.

It was a mark of his batting prowess that he owns the unparalleled feat of being the only Test player with more than 100 wickets and fewer than 100 runs. Reid would also take 181 Sheffield Shield wickets and was part of WA teams that won two Shield finals and a one-day title.

Four years a prisoner of war provided unorthodox grounding for the most renowned curator in world cricket of his time but that was Abbott’s pathway to the WACA Ground.

A repatriated serviceman simply seeking a job when he became an assistant groundsman in 1946, Abbott took control of the WACA Ground five years later and, over the next 30 years, used his skill, energy and dedication to help it become a byword as the host of the fastest, bounciest and most exhilarating 22 yards of clay the game has ever seen.

Abbott achieved his career goal when Perth hosted its maiden Test in 1970-71 but his greatest achievement - as a prominent non-player in the WACA’s history - was to create and maintain the ground’s unique international reputation.

In keeping with a man who nurtured grassroots for a living, Abbott travelled the State to teach, advise and mentor curators.
Justin Langer AM and Adam Gilchrist AM were recognised for years of service at interstate and international level by being awarded Honorary Life Membership by the WACA at its Annual General Meeting of Members last October.

Langer and Gilchrist, who were team-mates at State and international level for years, were both added to a select group of individuals who have made a special and outstanding service to the WACA and/or cricket over an extended period of time.

Perth-born Langer enjoyed a hugely successful 18-year playing career with WA and Australia and now is the Head Coach of the Western Warriors and Perth Scorchers. Off the field, Langer has displayed great community spirit and compassion for charitable causes including children’s leukaemia and cancer research and in 2008 was created a Member in the Order of Australia.

The gritty opening batsman holds a number of records for WA, including most first class runs and centuries scored, as well as a decorated Test career. Langer made his Test debut in January 1993, not long after leading WA to Sheffield Shield glory with a century in the final in his maiden season.

Langer’s Test career was far from straightforward, going through numerous high points, disappointments and reincarnations. However, Langer found his place at the top of the order at Test level alongside Matthew Hayden shortly after the turn of the century where their partnership included a total of 5,655 runs over a period of 113 innings, second only to West Indian greats Gordon Greenidge and Desmond Haynes. Langer retired from Test cricket in January 2007, after Australia’s 5-0 Ashes whitewash over England.

The passionate Western Australian played 105 Tests, making 7,696 runs at 45.27 including 23 centuries. Following his international retirement, Langer captained WA for one more season, having been Warriors skipper since 2002. Langer concluded his WA first-class career having played 108 matches, scored 9,406 runs at 52.25 with 29 hundreds. Langer’s passion for WA is clear for all to see, given his drive to lead the Western Warriors back to former glories in his current role as Head Coach.

Gilchrist is a cricket legend who revolutionised the wicketkeeper-batsman role and will long be remembered as someone who played the game with integrity, famously ‘walking’ in a 2003 World Cup semi-final. Originally from NSW, Gilchrist’s recruitment by the WACA in 1994 remains one of the most inspired cricket related decisions in the Association’s history.

The left-hander holds numerous records from his international career, including most dismissals for a wicketkeeper in One-Day Internationals and most dismissals for an Australian keeper at Test level. Gilchrist’s exhilarating century against England at the WACA Ground in 2006 is the second-fastest in Test history and it’s this type of innings which made him such a popular cricketer worldwide.

Gilchrist’s dynamic talents meant he played regularly at Test and ODI levels. He therefore only managed 54 first-class appearances for WA, but still made a significant contribution with 3,055 runs at 41.28 and he has the third most dismissals as a wicketkeeper behind Tim Zoehrer and Rod Marsh.

Gilchrist played in a hat trick of World Cup triumphs in 1999, 2003 and 2007 and finished his 287-game ODI career with 9,619 runs at 47.6. The wicketkeeper-batsman also enjoyed a brilliant 96-game Test career where he made 5,570 runs at 47.6 including 17 centuries.

The Western Australian is a huge contributor to the community through charitable bodies such as Canteen and World Vision, where he has been an ambassador, Ronald McDonald House, where he has been patron for WA for the past decade, and the Adam Gilchrist Cricket Development Scholarship. In 2010 he was made a Member of the Order of Australia for his service to cricket as a player and charitable organisations.
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Independent Auditor’s Report to the Members of the Western Australian Cricket Association (Inc.) 38
The Members of the Board present their report together with the financial report of the Western Australian Cricket Association (Inc.) (Association) for the year ended 30 June 2013 and the auditor’s report thereon.

Members of the Board
The Members of the Board at any time during or since the end of the financial year are:

<table>
<thead>
<tr>
<th>Member</th>
<th>Position/Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>DJ Williams</td>
<td>Members’ Representative Chairman of the Board (until 1 Aug 2013)</td>
</tr>
<tr>
<td>DK Lillee AM MBE JB Gannon</td>
<td>President Vice President Chairman of the Board (from 1 Aug 2013)</td>
</tr>
<tr>
<td>WJ Edwards</td>
<td>Vice President (until 31 Oct 2012)</td>
</tr>
<tr>
<td>AD Rule</td>
<td>Members’ Representative Chairman of the Finance &amp; Audit Committee</td>
</tr>
<tr>
<td>DH Foster OAM</td>
<td>Members’ Representative (until 31 Oct 2012)</td>
</tr>
<tr>
<td>N Finch</td>
<td>Members’ Representative (until 31 Oct 2012)</td>
</tr>
<tr>
<td>RM McLean AM</td>
<td>Members’ Representative (until 31 Oct 2012)</td>
</tr>
<tr>
<td>R Weddikkara</td>
<td>WA District Cricket Council Inc. Representative (until 31 Oct 2012)</td>
</tr>
<tr>
<td>P Silinger</td>
<td>Statewide Game Development Committee Representative</td>
</tr>
<tr>
<td>R Sims</td>
<td>Statewide Game Development Committee Representative (from 20 Dec 2012)</td>
</tr>
<tr>
<td>M Calverley</td>
<td>WA District Cricket Council Inc. Representative (until 27 Mar 2013)</td>
</tr>
<tr>
<td>B Reid</td>
<td>BA District Cricket Council Inc. Representative</td>
</tr>
<tr>
<td>S Hauville</td>
<td>Board Appointed (from 20 Dec 2012)</td>
</tr>
<tr>
<td>GF Jones AM</td>
<td>Board Appointed (from 20 Dec 2012 until 29 Jul 2013)</td>
</tr>
</tbody>
</table>

Review and result of operations
For the year ended 30 June 2013 the Association recorded an operating surplus before finance costs and depreciation of $2,088,249 (2012: $3,263,733).

This result was below that of the prior year:
Revenue from operating activities increased by $3,262,819 (15%) compared to the previous year due mainly to:
• increased revenue from Cricket Operations of $2,200,967 (16%). This includes an increase of $308,792 (14%) from hosting International Cricket and an increase of $1,543,508 (17%) from Cricket Australia distributions, including Champions League participation fees and prize money.
• increased Marketing revenue of $621,775 (14%), arising mainly from signage and corporate hospitality.

Expenditure on operating activities increased by $4,438,303 (23%) compared to the previous year due mainly to:
• increased Ground related costs of $819,595 (13%), which includes significant expenses related to upkeep of the venue and
• increased expenditure on Cricket Operations of $1,523,409 (16%), reflecting an increased level of investment in cricket, player payments including Champions League participation fees and prize money.
• increased expenditure on Ground Redevelopment of $1,578,306, as the project approaches commencement.

Finance costs of $34,050 were in line with the previous year (2012: $34,025).
Depreciation charges of $1,179,649 (2012: $1,026,217) increased by $153,432 (15%) as a result of the capital expenditure incurred during the year.

The net effect of the above was an operating surplus of $874,549 (2012: $2,203,491).

Events subsequent to balance date:
There has not arisen any item, transaction or event of a material nature likely, in the opinion of the members of the Board of the Association, to affect materially the operations or state of affairs of the Association in future financial years.

The way in which financial distributions are made from Cricket Australia to the Association changed effective 1 July 2013. Cricket Australia has taken over the financial risks and responsibilities of hosting international cricket (excluding corporate hospitality and catering) and accordingly the financial distributions from 1 July 2013 onwards will include amounts to compensate the Association for this.

Planning, including detailed design, for the Ground Redevelopment referred to at note 19 has continued after 1 July 2013.
George Jones resigned as a board member on 29 July 2013.

Dated at Perth this 2nd day of August 2013.
Signed in accordance with a resolution of the Board:

JB Gannon (Chairman)
AD Rule (Chairman, Finance & Audit Committee)
### REVENUE

*From Operating Activities*

<table>
<thead>
<tr>
<th>Note</th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Catering</td>
<td>576,463</td>
<td>594,644</td>
</tr>
<tr>
<td>Cricket Operations</td>
<td>15,824,732</td>
<td>13,623,765</td>
</tr>
<tr>
<td>Marketing</td>
<td>5,180,154</td>
<td>4,558,379</td>
</tr>
<tr>
<td>Members Subscriptions</td>
<td>3,100,295</td>
<td>2,773,253</td>
</tr>
<tr>
<td>Museum</td>
<td>72,727</td>
<td>85,138</td>
</tr>
<tr>
<td><strong>Sub-total</strong></td>
<td>24,754,371</td>
<td>21,635,179</td>
</tr>
<tr>
<td>Other income</td>
<td>2</td>
<td>880,269</td>
</tr>
<tr>
<td><strong>Total revenue</strong></td>
<td>25,634,641</td>
<td>22,371,822</td>
</tr>
</tbody>
</table>

### EXPENDITURE

*On Operating Activities*

<table>
<thead>
<tr>
<th>Note</th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ground</td>
<td>(7,065,804)</td>
<td>(6,246,209)</td>
</tr>
<tr>
<td>Cricket Operations</td>
<td>(11,046,779)</td>
<td>(9,523,370)</td>
</tr>
<tr>
<td>Marketing</td>
<td>(1,208,484)</td>
<td>(816,129)</td>
</tr>
<tr>
<td>Membership Expenses</td>
<td>(501,516)</td>
<td>(463,048)</td>
</tr>
<tr>
<td>Administration and Finance</td>
<td>(1,815,263)</td>
<td>(1,712,110)</td>
</tr>
<tr>
<td>Museum</td>
<td>(29,162)</td>
<td>(46,146)</td>
</tr>
<tr>
<td>Ground Redevelopment - Preliminary Costs</td>
<td>(1,879,383)</td>
<td>(301,077)</td>
</tr>
<tr>
<td><strong>Total expenditure</strong></td>
<td>(23,546,392)</td>
<td>(19,108,089)</td>
</tr>
<tr>
<td>Operating surplus before finance costs and depreciation</td>
<td>2,088,249</td>
<td>3,263,733</td>
</tr>
<tr>
<td>Finance costs</td>
<td>3</td>
<td>(34,050)</td>
</tr>
<tr>
<td>Operating surplus before depreciation</td>
<td>2,054,199</td>
<td>3,229,708</td>
</tr>
<tr>
<td>Depreciation</td>
<td>3</td>
<td>(1,179,649)</td>
</tr>
<tr>
<td><strong>Operating Surplus</strong></td>
<td>874,549</td>
<td>2,203,491</td>
</tr>
<tr>
<td>Other Comprehensive Income</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>TOTAL COMPREHENSIVE INCOME</strong></td>
<td>874,549</td>
<td>2,203,491</td>
</tr>
</tbody>
</table>

The Statement of Comprehensive Income is to be read in conjunction with the notes to the financial statements set out on pages 26 to 36.
## STATEMENT OF FINANCIAL POSITION

**AS AT 30 JUNE 2013**

<table>
<thead>
<tr>
<th>Note</th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CURRENT ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>5</td>
<td>15,044,498</td>
</tr>
<tr>
<td>Trade and other receivables</td>
<td>6</td>
<td>1,023,700</td>
</tr>
<tr>
<td>Inventories</td>
<td>7</td>
<td>12,296</td>
</tr>
<tr>
<td>Other current assets</td>
<td>8</td>
<td>59,301</td>
</tr>
<tr>
<td><strong>Total current assets</strong></td>
<td></td>
<td>16,139,795</td>
</tr>
<tr>
<td><strong>NON-CURRENT ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Property, plant and equipment</td>
<td>9</td>
<td>17,156,582</td>
</tr>
<tr>
<td><strong>Total non-current assets</strong></td>
<td></td>
<td>17,156,582</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td></td>
<td>33,296,377</td>
</tr>
<tr>
<td><strong>CURRENT LIABILITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Trade and other payables</td>
<td>10</td>
<td>4,554,677</td>
</tr>
<tr>
<td>Provisions</td>
<td>12</td>
<td>534,866</td>
</tr>
<tr>
<td>Deferred income</td>
<td>13</td>
<td>1,610,055</td>
</tr>
<tr>
<td><strong>Total current liabilities</strong></td>
<td></td>
<td>6,699,598</td>
</tr>
<tr>
<td><strong>NON-CURRENT LIABILITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Provisions</td>
<td>12</td>
<td>115,348</td>
</tr>
<tr>
<td>Deferred income</td>
<td>13</td>
<td>187,710</td>
</tr>
<tr>
<td><strong>Total non-current liabilities</strong></td>
<td></td>
<td>303,058</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td></td>
<td>7,002,656</td>
</tr>
<tr>
<td><strong>NET ASSETS</strong></td>
<td></td>
<td>26,293,721</td>
</tr>
<tr>
<td><strong>MEMBERS’ FUNDS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accumulated funds</td>
<td></td>
<td>26,293,721</td>
</tr>
<tr>
<td><strong>Total Members’ funds</strong></td>
<td></td>
<td>26,293,721</td>
</tr>
</tbody>
</table>

The Statement of Financial Position is to be read in conjunction with the notes to the financial statements set out on pages 26 to 36.
### CASH FLOWS FROM OPERATING ACTIVITIES

<table>
<thead>
<tr>
<th>Note</th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Cash receipts in the course of operations</td>
<td>25,122,267</td>
</tr>
<tr>
<td></td>
<td>Cash payments in the course of operations</td>
<td>(22,003,224)</td>
</tr>
<tr>
<td></td>
<td>Interest received</td>
<td>789,275</td>
</tr>
<tr>
<td></td>
<td>Finance costs paid</td>
<td>(34,050)</td>
</tr>
<tr>
<td></td>
<td><strong>Net cash provided by operating activities</strong></td>
<td><strong>3,874,269</strong></td>
</tr>
</tbody>
</table>

### CASH FLOWS FROM INVESTING ACTIVITIES

<table>
<thead>
<tr>
<th>Note</th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Proceeds on disposal of property, plant and equipment</td>
<td>37,091</td>
</tr>
<tr>
<td></td>
<td>Payments for property, plant and equipment</td>
<td>(1,506,095)</td>
</tr>
<tr>
<td></td>
<td><strong>Net cash (used in) investing activities</strong></td>
<td><strong>(1,469,004)</strong></td>
</tr>
<tr>
<td></td>
<td>Net increase in cash held</td>
<td>2,405,264</td>
</tr>
<tr>
<td></td>
<td>Cash at the beginning of the financial year</td>
<td>12,639,235</td>
</tr>
<tr>
<td></td>
<td><strong>Cash at the end of the financial year</strong></td>
<td><strong>15,044,498</strong></td>
</tr>
</tbody>
</table>

The Statement of Cash Flows is to be read in conjunction with the notes to the financial statements set out on pages 26 to 36.
<table>
<thead>
<tr>
<th>Statement of Changes in Members' Funds</th>
<th>Accumulated Funds $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance at 1 July 2011</td>
<td>23,215,683</td>
</tr>
<tr>
<td>Total Comprehensive Income</td>
<td>2,203,491</td>
</tr>
<tr>
<td>Balance at 30 June 2012</td>
<td>25,419,173</td>
</tr>
<tr>
<td>Total Comprehensive income</td>
<td>874,549</td>
</tr>
<tr>
<td>Balance at 30 June 2013</td>
<td>26,293,721</td>
</tr>
</tbody>
</table>
1. **Statement of significant accounting policies**

The significant policies which have been adopted in the preparation of this financial report are:

a. **Basis of preparation**

The financial report is a general purpose financial report, which has been prepared in accordance with Australian Accounting Standards, Australian Accounting Interpretations, other authoritative pronouncements and the Association Rules in a form appropriate for a sporting association.

It has been prepared on the basis of historical costs and except where stated, does not take into account changing money values or fair values of non-current assets.

The accounting policies have been consistently applied and, except where there is a change in accounting policy, are consistent with those of the previous year.

b. **Statement of compliance**

The financial report complies with Australian Accounting Standards, which include Australian equivalents to International Financial Reporting Standards (AIFRS). Compliance with AIFRS ensures that the financial report, comprising the financial statements and notes there to, complies with International Financial Reporting Standards (IFRS).

The Members of the Board have authorised the issue of this financial report on 31 July 2013.

c. **Revenue recognition**

Revenues are recognised at fair value of the consideration received net of the amount of goods and services tax (GST) payable to the Australian Tax Office. Exchanges of goods or services of the same nature and value without any cash consideration are not recognised as revenues.

**Catering income**

Catering income is commission income received as agent of the caterer from the combination of functions and special events held throughout the year at the venue.

**Cricket**

Cricket income is generated via proceeds from ticket sales to international and domestic cricket fixtures, distributions from Cricket Australia and other related grants. All grants and distributions received throughout the year are recognised in the period for which they specifically relate.

**Marketing**

Marketing income is predominantly derived from sponsorship, signage and corporate hospitality sales. All monies received from sponsorship relate principally to the cricket season. Signage and corporate hospitality sales are recognised in accordance with the terms of the specific contract.

**Membership**

Membership revenue is derived through renewals, nomination and subscription fees. All membership income is recognised in the financial year in which it has been received.

**Grant Income**

All grants received throughout the year are recognised in the period for which they specifically relate.

**Sale of goods**

To the extent that funds have been received in advance of the Association meeting its obligations, that income is deferred to be recognised in the period to which it relates.

Revenue from the sale of goods is recognised (net of returns, discounts and allowances) when control of the goods passes to the buyer.

**Sale of non-current assets**

The gain or loss on disposal of a non-current asset is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal. Gains and losses in any year are aggregated and included in income or expense as appropriate on a net basis.

**Deferred income**

To the extent that funds have been received in advance of the Association meeting its obligations, that income is deferred to be recognised in the period to which it relates.

**Interest income**

Interest income is recognised as it accrues, taking into account the effective yield on the financial asset.
d. **Finance costs**
Finance costs include interest, amortisation of discounts or premiums relating to borrowings, amortisation of ancillary costs incurred in connection with arrangement of borrowings, including lease finance charges.
Finance costs are expensed as incurred unless they relate to qualifying assets.

e. **Goods and services tax**
Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense.
Receivables and payables are stated with the amount of GST included.
The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the Statement of Financial Position.
Cash flows are included in the cash flow statement net of GST.

f. **Taxation**
The Association is exempt from the payment of income tax under the Income Tax Assessment Act.

g. **Acquisitions of assets**
All assets acquired including property, plant and equipment are initially recorded at their cost of acquisition at the date of acquisition, being the fair value of the consideration provided plus incidental costs directly attributable to the acquisition.
The costs of assets constructed include the cost of materials and direct labour. Directly attributable overheads and other incidental costs are also capitalised to the asset. Finance costs are capitalised to qualifying assets as set out in Note 1(d).
Assets under construction are classified accordingly until completed.

h. **Cash assets and bank overdrafts**
Cash assets and bank overdrafts are carried at face value of the amounts deposited or drawn.

i. **Receivables**
*Trade debtors*
Trade debtors are generally settled within 30 days and are therefore carried at amounts due. A provision is established at the time a specific debt is considered doubtful. Bad debts are written off when identified.

j. **Inventories**
*Inventory is carried at the lower of cost and net realisable value.*

*Net realisable value*
Net realisable value is determined on the basis of each inventory line’s estimated selling price.

k. **Leased plant and equipment**
Finance leases which effectively transfer to the Association substantially all of the risks and benefits incidental to ownership of the leased item are capitalised at the present value of the minimum lease payments and disclosed as leased assets, with a corresponding liability included in the financial statements. Lease liabilities are reduced by repayment of principal. The interest components of the lease payments are expensed in the Statement of Comprehensive Income.

l. **Recoverable amount of non-current assets valued on cost basis**
The carrying amounts of non-current assets valued on the cost basis are reviewed to determine whether they are in excess of their recoverable amount at balance date. If the carrying amount of a non-current asset exceeds its recoverable amount, the asset is written down to the lower amount. The write-down is recognised as an expense in the Statement of Comprehensive Income in the reporting period in which it occurs.
Where a group of assets working together supports the generation of cash inflows, recoverable amount is assessed in relation to that group of assets.

m. **Depreciation**
*Useful lives*
All non-current assets have limited useful lives and are depreciated using the straight line method over their estimated useful lives.
Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time an asset is completed and held ready for use.

Depreciation rates and methods are reviewed annually for appropriateness. When changes are made, adjustments are reflected prospectively in current and future periods only. Depreciation is expensed.
The depreciation rates used for each class of asset are as follows:

<table>
<thead>
<tr>
<th>Asset Class</th>
<th>2013</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land and buildings</td>
<td>2.5%</td>
<td>2.5%</td>
</tr>
<tr>
<td>Plant and equipment</td>
<td>10% - 25%</td>
<td>10% - 15%</td>
</tr>
<tr>
<td>Office furniture and equipment</td>
<td>10% - 33%</td>
<td>10% - 30%</td>
</tr>
</tbody>
</table>

n. Payables
Liabilities are recognised for amounts to be paid in the future for goods or services received. Trade accounts payable are normally settled within 60 days.

o. Provisions
Provisions are recognised when the Association has a present obligation (legal or constructive) as a result of past event, it is probable that the Association will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (where the effect of the time value of money is material).

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

p. Interest bearing liabilities
Discount and usage fees (finance costs) are charged against income as they are incurred.

q. Employee entitlements
Wages, salaries, annual leave and sick leave
Liabilities for employee benefits for wages and salaries (including non-monetary benefits), annual leave and sick leave to be settled within 12 months of the reporting date represent present obligations resulting from employees’ services provided up to the reporting date, calculated at undiscounted amounts based on remuneration rates that the Association expects to pay including related on-costs.

Long service leave
The provision for employee benefits for long service leave represents the present value of the estimated future cash outflows to be made resulting from employees’ services provided up to reporting date.

Superannuation plan
The Association contributes to defined contribution employee superannuation plans. Contributions are charged against income as they are accrued.

r. Financial instruments
Net fair value of financial assets and liabilities
Monetary financial assets and financial liabilities not readily traded in an organised financial market are determined by valuing them at the present value of the contractual future cash flows on amounts due from customers (reduced for expected credit losses) or due to suppliers. The carrying amounts of bank term deposits, trade debtors, other debtors, bank overdrafts, accounts payable, bank bills and employee benefits approximate net fair value.

s. Changes to Accounting Standards
Certain Australian Accounting Standards and Australian Accounting Interpretations have recently been issued or amended but are not yet effective. These standards have not been adopted by the Association for the year ended 30 June 2013 and would not have a material effect on the Association’s current accounting policies.

t. Ground Redevelopment - preliminary costs
All costs incurred in relation to the proposed Ground Redevelopment are treated as expenses due to a lack of certainty as to their ultimate recoverability.

u. Legal status
The Association is a not-for-profit entity, incorporated under the Associations Incorporations Act 1987.

v. Principal place of business
The Association’s principal place of business and registered address is the WACA Ground, Nelson Crescent, East Perth, Western Australia.
2. Revenue from ordinary activities

Other income
From operating activities:
  Interest  789,275  687,880
  Other  63,719  48,763

From outside operating activities
  Net gain on disposal of non-current assets  27,276
Total other income  880,269  736,643

3. Surplus from ordinary activities

Surplus from ordinary activities has been arrived at after charging the following items:

Net expense including:
  Employee benefits (excluding superannuation)  9,640,769  8,332,954
  Superannuation contributions  731,852  643,308
  Operating lease payments  16,872  16,872
  Movement in provision for employee entitlement (34,885)  54,100

Finance costs:
  Bank loan, overdraft and facility fees  34,050  34,025

Depreciation of:
  Buildings  716,755  715,187
  Plant and equipment and motor vehicles  325,213  201,969
  Office furniture and equipment  137,682  109,061

  1,179,649  1,026,217

4. Auditors remuneration

Audit services
  Auditors of the Association
  Audit of the financial report  30,450  27,500

Other services
  Other audit services  2,625  2,500

  33,075  30,000
5. **Cash and cash equivalents**

<table>
<thead>
<tr>
<th></th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash at bank and on hand</td>
<td>15,044,498</td>
<td>12,639,235</td>
</tr>
</tbody>
</table>

The weighted average interest rate on cash assets at 30 June 2013 is 3.93% (2012: 5.14%). Funds held on deposit at 30 June 2013 were with Australian Financial Institutions including term deposits totalling $14.4m (2012: $12.5m). The maturity dates of term deposits were; at call, $0.4m; 30 days $2m; 90 days $2m; 180 days, $2m and 360 days, $8m (2012: at call, $1.5m; 30 days, $2m; 60 days, $3m; 180 days, $6m). All term deposits are able to be accessed mid-term. Interest earned from cash at bank and on deposit is sensitive to movements in interest rates. Based on average cash balances held during the year, if interest rates had moved by 1% this would have impacted the Income Statement and cash flow by approximately $152,197 (2012: $130,453).

6. **Trade and other receivables**

<table>
<thead>
<tr>
<th></th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Trade debtors</td>
<td>1,023,450</td>
<td>175,370</td>
</tr>
<tr>
<td>Other receivables</td>
<td>250</td>
<td>3,000</td>
</tr>
</tbody>
</table>

The ageing of trade debtors is as follows; Current, $355,617 (2012: $72,264); 30 days, $343,240 (2012: $89,704); 60 days, $322,828 (2012: $9,820); 90 days, $1,765 (2012: $3,582). All debtors are considered to be recoverable.

7. **Inventories**

<table>
<thead>
<tr>
<th></th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Merchandise - at cost</td>
<td>12,296</td>
<td>10,694</td>
</tr>
</tbody>
</table>

8. **Other current assets**

<table>
<thead>
<tr>
<th></th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Prepayments</td>
<td>59,301</td>
<td>87,654</td>
</tr>
</tbody>
</table>

9. **Property, plant and equipment**

<table>
<thead>
<tr>
<th></th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land and buildings</td>
<td></td>
<td></td>
</tr>
<tr>
<td>At cost</td>
<td>39,495,996</td>
<td>39,472,642</td>
</tr>
<tr>
<td>Accumulated depreciation</td>
<td>(23,995,145)</td>
<td>(23,278,390)</td>
</tr>
<tr>
<td></td>
<td>15,500,851</td>
<td>16,194,252</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Plant and equipment and motor vehicles</th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>At cost</td>
<td>5,769,308</td>
<td>5,274,431</td>
</tr>
<tr>
<td>Accumulated depreciation</td>
<td>(4,995,031)</td>
<td>(4,754,327)</td>
</tr>
<tr>
<td></td>
<td>774,278</td>
<td>520,105</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Office furniture and equipment</th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>At cost</td>
<td>1,038,843</td>
<td>958,898</td>
</tr>
<tr>
<td>Accumulated depreciation</td>
<td>(970,985)</td>
<td>(833,303)</td>
</tr>
<tr>
<td></td>
<td>67,858</td>
<td>125,595</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Asset under construction</th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>At cost</td>
<td>813,595</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total property, plant and equipment net book value</td>
<td>17,156,582</td>
<td>16,839,952</td>
</tr>
</tbody>
</table>
An independent valuation of a portion of the Association’s land and buildings, the subject of the proposed ground redevelopment was carried out as at 31 May 2010 by Javan Matheson AAPI and Stewart Nuttall AAPI, F.Fin of CB Richard Ellis Pty Ltd, Property Consultants. The total land area of the three separate portions subject to the valuation, namely the North East Residential (8,405 sqm), South East Building (3,850 sqm) and West Building (3,830 sqm), is 16,085 sqm. The basis of the valuation is market value - vacant possession. The independent valuation of the total land area of the three separate portions, the subject of the proposed ground redevelopment, is $48 million. This valuation has not been reflected in the financial report. The land and buildings are recorded at cost less accumulated depreciation.

Reconciliations
Reconciliations of the carrying amounts for each class of property, plant and equipment are set out below:

<table>
<thead>
<tr>
<th>Land and buildings</th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Carrying amount at beginning of year</td>
<td>16,194,252</td>
<td>16,909,439</td>
</tr>
<tr>
<td>Additions</td>
<td>23,354</td>
<td>-</td>
</tr>
<tr>
<td>Disposals</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Depreciation</td>
<td>(716,755)</td>
<td>(715,187)</td>
</tr>
<tr>
<td>Carrying amount at end of year</td>
<td>15,500,851</td>
<td>16,194,252</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Plant and equipment and motor vehicles</th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Carrying amount at beginning of year</td>
<td>520,105</td>
<td>628,144</td>
</tr>
<tr>
<td>Additions</td>
<td>589,201</td>
<td>93,929</td>
</tr>
<tr>
<td>Disposals</td>
<td>(9,815)</td>
<td>-</td>
</tr>
<tr>
<td>Depreciation</td>
<td>(325,213)</td>
<td>(201,969)</td>
</tr>
<tr>
<td>Carrying amount at end of year</td>
<td>774,278</td>
<td>520,105</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Office furniture and equipment</th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Carrying amount at beginning of year</td>
<td>125,595</td>
<td>193,744</td>
</tr>
<tr>
<td>Additions</td>
<td>79,945</td>
<td>40,912</td>
</tr>
<tr>
<td>Disposals</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Depreciation</td>
<td>(137,682)</td>
<td>(109,061)</td>
</tr>
<tr>
<td>Carrying amount at end of year</td>
<td>67,858</td>
<td>125,595</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Asset under construction</th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Additions</td>
<td>813,595</td>
<td>-</td>
</tr>
<tr>
<td>Carrying amount at end of year</td>
<td>813,595</td>
<td>-</td>
</tr>
</tbody>
</table>

10. Payables
Current

<table>
<thead>
<tr>
<th>Trade creditors and accruals</th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>4,554,677</td>
<td>2,481,550</td>
</tr>
</tbody>
</table>
11. Interest-bearing facilities

Financing arrangements

The Association has access to the following lines of credit:

**Total facilities available:**

<table>
<thead>
<tr>
<th></th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bank overdraft (ii)</td>
<td>500,000</td>
<td>500,000</td>
</tr>
<tr>
<td>Bank bill facility (i)</td>
<td>2,500,000</td>
<td>2,500,000</td>
</tr>
</tbody>
</table>

**Facilities utilised at balance date:**

<table>
<thead>
<tr>
<th></th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bank overdraft</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Bank bill facility</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

**Facilities not utilised at balance date:**

<table>
<thead>
<tr>
<th></th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bank overdraft</td>
<td>500,000</td>
<td>500,000</td>
</tr>
<tr>
<td>Bank bill facility</td>
<td>2,500,000</td>
<td>2,500,000</td>
</tr>
</tbody>
</table>

(i) Bank bill facility

The bank bill facility is unsecured and interest bearing at the CBA BBSY rate, plus a margin. Although the bank bill facility is unsecured, the Association has agreed, as documented in a Deed of Negative Pledge, not to encumber any of its assets to other creditors without prior written consent of CBA.

There is no weighted average interest rate at 30 June 2013 as the bank bill facility has been fully repaid. No interest rates have been fixed and hence the Association would be subject to variable rates if it drew down on the bank bill facility. Based on the average bank debt during the year if interest rates had moved by 1%, the impact on the Income Statement and cash flow would have been $nil (2012: $nil).

(ii) Bank overdraft

The bank overdraft facility is unsecured, repayable on demand and subject to annual review. Although the bank overdraft facility is unsecured, the Association has agreed, as documented in a Deed of Negative Pledge, not to encumber any of its assets to other creditors without prior written consent of CBA.

#### Current
- Employee leave entitlements: $455,338, $479,680
- Employee leave entitlements on-costs: $23,783, $25,305
- Building maintenance: $55,745, $87,572

#### Non-current
- Employee leave entitlements: $109,625, $118,140
- Employee leave entitlements on-costs: $5,724, $6,228
- Contribution to Player Payment Pool: $490,000

<table>
<thead>
<tr>
<th></th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Employee leave entitlements</td>
<td>455,338</td>
<td>479,680</td>
</tr>
<tr>
<td>Employee leave entitlements on-costs</td>
<td>23,783</td>
<td>25,305</td>
</tr>
<tr>
<td>Building maintenance</td>
<td>55,745</td>
<td>87,572</td>
</tr>
<tr>
<td></td>
<td><strong>534,866</strong></td>
<td><strong>592,556</strong></td>
</tr>
<tr>
<td>Non-current</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Employee leave entitlements</td>
<td>109,625</td>
<td>118,140</td>
</tr>
<tr>
<td>Employee leave entitlements on-costs</td>
<td>5,724</td>
<td>6,228</td>
</tr>
<tr>
<td>Contribution to Player Payment Pool</td>
<td>-</td>
<td>490,000</td>
</tr>
<tr>
<td></td>
<td><strong>115,348</strong></td>
<td><strong>614,368</strong></td>
</tr>
</tbody>
</table>

#### Number of employees
- Number of employees at year end: No. 73, No. 71

### 13. Deferred Income

#### Current
- Deferred income: $1,610,055, $318,256

#### Non-current
- Deferred income: $187,710, $330,000

Deferred income relates to: advance bookings of corporate hospitality for the 2013/14 season; ticketing fee rebates which relate to future periods; and other income received which relates to the year ended 30 June 2014. The non-current amount relates to ticketing fee rebates relating to periods beyond 30 June 2014.

### 14. Commitments

#### Operating lease payable commitments

Future commitments are payable:
- Within one year: $16,872, $16,872
- One year or later and no later than five years: $53,060, $27,372

<table>
<thead>
<tr>
<th></th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Within one year</td>
<td>16,872</td>
<td>16,872</td>
</tr>
<tr>
<td>One year or later and no later than five years</td>
<td>53,060</td>
<td>27,372</td>
</tr>
<tr>
<td></td>
<td><strong>69,932</strong></td>
<td><strong>44,244</strong></td>
</tr>
</tbody>
</table>
15. Notes to the statement of cash flows

(i) Reconciliation of cash

For the purposes of the cash flow statement, cash includes cash on hand and at bank and short-term deposits at call, net of outstanding bank overdrafts. Cash at the end of the financial year as shown in the cash flow statement is reconciled to the related items in the Statement of Financial Position as follows:

<table>
<thead>
<tr>
<th>Cash assets</th>
<th>5</th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>15,044,498</td>
<td>12,639,235</td>
</tr>
</tbody>
</table>

(ii) Reconciliation of surplus from ordinary activities to net cash provided by operating activities

<table>
<thead>
<tr>
<th></th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Surplus from ordinary activities</td>
<td>874,549</td>
<td>2,203,491</td>
</tr>
<tr>
<td>Add/(less) items classified as investing/financing activities:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(Gain)/loss on sale of non-current assets</td>
<td>(27,276)</td>
<td>-</td>
</tr>
<tr>
<td>Add/(less) non-cash items:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation</td>
<td>1,179,649</td>
<td>1,026,217</td>
</tr>
</tbody>
</table>

Net cash provided by operating activities before change in assets and liabilities 2,026,922 3,229,708

Change in assets and liabilities during the financial year:

<table>
<thead>
<tr>
<th>Change in assets and liabilities during the financial year:</th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Increase) / decrease in receivables</td>
<td>(845,330)</td>
<td>116,461</td>
</tr>
<tr>
<td>(Increase) / decrease in inventories</td>
<td>(1,602)</td>
<td>14,919</td>
</tr>
<tr>
<td>(Increase) / decrease in other current assets</td>
<td>28,353</td>
<td>(9,545)</td>
</tr>
<tr>
<td>Increase / (decrease) in payables</td>
<td>2,073,127</td>
<td>(83,136)</td>
</tr>
<tr>
<td>Increase / (decrease) in provisions</td>
<td>(556,711)</td>
<td>38,787</td>
</tr>
<tr>
<td>Increase / (decrease) in deferred income</td>
<td>1,149,510</td>
<td>(427,051)</td>
</tr>
</tbody>
</table>

Net cash provided by operating activities 3,874,269 2,880,142

(iii) Non cash investing and financing activities

During the financial year or previous year, the Association did not acquire any property, plant and equipment by means of financing leases.
16. Related parties

(i) Board Members
Rob Sims has signed a contract on behalf of an entity controlled by him to purchase an apartment to be built as part of the Ground Redevelopment (refer note 19) from the Association.

No member of the Board has received any remuneration from the Association and other than Mr Sims as noted above no member of the Board has entered into a contract with the Association during or since the end of the financial year.

(ii) Key management personnel compensation
Key management personnel compensation is set out below. The key management personnel are the executives with the authority for the strategic direction and management of the Association.

<table>
<thead>
<tr>
<th></th>
<th>2013 ($)</th>
<th>2012 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Short-term benefit</td>
<td>1,062,796</td>
<td>983,857</td>
</tr>
<tr>
<td>Post Employment benefit</td>
<td>85,811</td>
<td>72,096</td>
</tr>
<tr>
<td>Other Long-Term Benefit</td>
<td>9,585</td>
<td>20,056</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>1,158,192</strong></td>
<td><strong>1,076,009</strong></td>
</tr>
</tbody>
</table>

17. Segment reporting
The Association operates wholly within one business segment being the promotion and development of cricket in Western Australia.

18. Events subsequent to balance date
There has not arisen any item, transaction or event of a material nature likely, in the opinion of the members of the Board of the Association, to affect materially the operations or state of affairs of the Association in future financial years.

The way in which financial distributions are made from Cricket Australia to the Association changed effective 1 July 2013. Cricket Australia has taken over the financial risks and responsibilities of hosting international cricket (excluding corporate hospitality and catering) and accordingly the financial distributions from 1 July 2013 onwards will include amounts to compensate the Association for this.

Planning, including detailed design, for the Ground Redevelopment referred to at note 19 below has continued after 1 July 2013. George Jones resigned as a board member on 29 July 2013.

19. Contingent Liabilities
The Development Agreement signed with Ripple Holdings Pty Ltd, as trustee for the WACA Redevelopment Trust (“Ripple”) and Ascot Capital Limited (“Ascot”) on 1 July 2009 may give rise to liabilities not included in these Financial Statements, should the proposed ground redevelopment with Ripple and Ascot not proceed.

The only remaining scenario from those set out in the Development Agreement which may give rise to liabilities is if the Association terminates the Agreement prior to a decision to commence stage 1 of the proposed ground redevelopment or after such decision to commence stage 1, following the issue of a Notice of Disagreement. In this event, the Association must reimburse preliminary costs up to a maximum of $2.65m plus, in the event of sale of land or alternative redevelopment, an amount equal to 8% of the increase in value (“Value Uplift”) of the land subject to the proposed redevelopment with Ripple and Ascot and which increased value is attributable to any development approvals obtained by Ripple on behalf of the Association. The contingent liability in relation to the Value Uplift is not quantifiable. The Value Uplift component of the contingent liability only arises from an increase in the value of the relevant land and would only be payable if the Association entered into an alternative redevelopment agreement with another party or if the land was sold.

Preliminary costs incurred by Ripple in relation to the Ground Redevelopment are now higher than the $2.65m noted above. As at 30 June 2013 the contingent liability was $4.555m (2012: $3.607m) plus the amount of any applicable Value Uplift.
20. **Fair Value of Financial Instruments**  
The carrying amounts of cash and cash equivalents, trade and other receivables, trade and other payables are a reasonable approximation of their fair values, on account of their short maturity cycle.

21. **Risk Management Strategies**  
The Association is primarily exposed to credit risks, liquidity risks and interest rate risks.

Credit Risks: Credit terms are provided to; certain sponsorship and ground rights’ clients; cricket clubs and associations in respect of goods and services provided. In relation to sponsorship and ground rights’ clients, the credit risk is assessed as part of contract negotiation and payment terms are stipulated in contracts. In relation to cricket clubs and associations the credit risk is mitigated to a large extent by the ability to offset amounts due from payments made. Aged debtor reports are produced on a monthly basis and overdue accounts are followed up.

Liquidity Risks: Cash is required to meet ongoing expenses including wages, taxes and creditors. Cash flows are forecast, monitored and planned on a weekly basis so as to ensure cash is available as required. The Association has an unused bank overdraft facility of $500,000 (note 11). Funds are invested on such terms as to ensure sufficient liquidity.

Interest Rate Risks: Movements in interest rates are monitored on a monthly basis.

There are presently no currency or other pricing risks facing the Association.

22. **Investment in Subsidiary Company**  
Perth Scorchers Pty Ltd (“company”), a proprietary company limited by shares was registered on 27 April 2011. The issued share capital of the company is 100 ordinary shares of $1 each. The shares are wholly owned by the Association. The company is dormant.

As at 30 June 2013 other than $100 share capital the company had no assets or liabilities. The investment in the company has not been brought to account in the books of the Association. Consolidated financial statements have not been prepared at 30 June 2013 due to immateriality.
In the opinion of the Members of the Board of the Western Australian Cricket Association (Inc.):

a. the financial statements and notes:
   (i) present fairly the financial position of the Association as at 30 June 2013 and its performance, as represented by the results of its operations and its cash flows for the year ended on that date; and
   (ii) comply with Accounting Standards in Australia and Association Rules; and
   (iii) comply with International Financial Reporting Standards as disclosed in note 1(b)

b. there are reasonable grounds to believe that the Association will be able to pay its debts as and when they become due and payable.

Dated at Perth this 2nd day of August 2013.

Signed in accordance with a resolution of the Members of the Board:

JB Gannon  
(Chairman)

AD Rule  
(Chairman, Finance & Audit Committee)
Independent Auditor’s Report
to the members of Western Australian Cricket Association (Inc.)

We have audited the accompanying financial report of the Western Australian Cricket Association (Inc.) (“WACA”), which comprises the statement of financial position as at 30 June 2013, the statement of comprehensive income, the cash flow statement and the statement of changes in members’ funds for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Board’s declaration.

The Board’s Responsibility for the Financial Report

The Board is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards, and for such internal control as the Board determine is necessary to enable the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error. In Note 1, the Board also states, in accordance with Accounting Standard AASB 101 Presentation of Financial Statements, that the financial statements comply with International Financial Reporting Standards.

Auditor’s Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor’s judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Board, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion:

(a) the financial report of WACA presents fairly, in all material respects, the Association’s financial position as at 30 June 2013 and its financial performance for the year then ended in accordance with Australian Accounting Standards; and

(b) the financial statements also comply with International Financial Reporting Standards as disclosed in Note 1.

DELOITTE Touche TOHMATSU

Neil Smith
Partner
Chartered Accountants
Perth, 2 August 2013

Liability limited by a scheme approved under Professional Standards Legislation.

Member of Deloitte Touche Tohmatsu Limited
Constitution of the Western Australian Cricket Association Incorporated

Current as at 31 October 2012
1. **NAME**

   The name of the Association is the "Western Australian Cricket Association Incorporated".

2. **DEFINITIONS AND INTERPRETATION**

   2.1 **Definitions**

   In this Constitution, unless the context otherwise requires:

   "**Act**" means the Associations Incorporation Act 1987 (WA);

   "**Affiliation Agreement**" means an agreement between the Association and a body corporate, in such form as the Association may determine from time to time, which creates an affiliation between the body corporate and the Association;

   "**Affiliated Association**" means those bodies corporate affiliated with the Association in accordance with Rule 11.1 including but not limited to Rule 11.1(b);

   "**Annual General Meeting**" or "**AGM**" means the Annual General Meeting of the Association described in Rule 17;

   "**Applicant**" means an applicant for Membership;

   "**Association**" means the Western Australian Cricket Association Incorporated;

   "**Association Secretary**" means a person appointed under Rule 16;

   "**Board**" means the body of persons constituted pursuant to Rule 13;

   "**Board member**" means a person described in Rule 13.1;

   "**Body corporate**" includes any corporation, firm authority, incorporated or unincorporated association and instrumentality;

   "**By-Law**" means rules, regulations and standing orders from time to time made by the Board pursuant to Rule 12.5 and which the Board resolves are By-Laws for the purposes of this Constitution;

   "**Candidate**" means a person nominated for election to the Board and who has consented to be so nominated;

   "**Chairman**" means the person described in Rule 13.7;

   "**Chief Executive Officer**" or "**CEO**" means the person appointed by the Board from time to time pursuant to Rule 15;

   "**Closing Time**" is defined in Rule 14.2;

   "**Committee**" means a committee of the Board described in Rule 12.3;

   "**Community Cricket Club**" means a cricket club (other than a District Cricket Club) that is a member of an Affiliated Association;

   "**Competition**" means the competition between District Cricket Clubs that is recognised by the Association as the premier cricket competition in Western Australia;

   "**Constitution**" means this Constitution;

   "**Cricket Australia**" means the body formed by member States to administer interstate and international cricket in Australia;

   "**District Cricket Club**" means a cricket club that is a member of the WA District Cricket Council (Inc.);

   "**Entrance Fee**" means the fee payable by an Applicant;

   "**Financial Year**" means each period of 12 months commencing on 1 July in each year;

   "**General Meeting**" means a meeting of the Association, other than an Annual General Meeting;

   "**Ground**" means the sporting complex known as the "**WACA Ground**" at Nelson Crescent, East Perth being more particularly described as portion of Suburban lot 403 and being the whole of the land comprised in certificate of title volume 614 folio 154a registered in the name of the Association and "**Other Ground**" means any other ground or facility that may from time to time become vested in, purchased by, or leased to or otherwise held, controlled or used by the Association;

   "**Meeting**" means a General Meeting or an Annual General Meeting;

   "**Member**" means a member of the Association and "**Membership**" means the status of a Member under this Constitution;

   "**Member’s Identity**" means the means of identification issued under the authority of the Board to the Members described in Rule 10;

   "**Members’ Representative**" means a member of the Board referred to in Rule 13.4;

   "**Membership By-Laws**" means the By-Laws described in Rule 6.2;

   "**Membership Year**" means each period of 12 months commencing on 1 October in each year;

   "**Returning Officer**" means the person described in Rule 14.2;

   "**Rule**" means a rule in this Constitution;

   "**Special Resolution**" means a resolution passed at a Meeting by at least three-quarters of the Members present and voting (either in person or by proxy) at that Meeting;

   "**Statewide Game Development Committee**" means the management committee comprising a representative from each Affiliated Association, the Chief Executive Officer and such employees of the Association as determined by the Chief Executive Officer;

   "**Subscription**" means the amount payable by a Member to renew his or her Membership for the next Membership Year, or part of a Membership Year;

   "**WA District Cricket Council (Inc.)**" means the association of District Cricket Clubs, being the descendents of the original District Cricket Clubs who formed the Association in 1885, and is the organisation of representatives of District Cricket Clubs who have the responsibility for the establishment, development, organisation and promotion of the Competition in accordance with the Competition rules; and

   "**WA District Cricket Council Constitution**" means the constitution of the WA District Cricket Council (Inc.) as amended from time to time.

2.2 **Interpretation**

   In this Constitution, unless the context otherwise requires:

   (a) words importing the singular number shall include the plural number and vice versa;
3. **OBJECTS AND POWERS**

3.1 **Objects of the Association**
The objects of the Association are:

(a) To promote, develop and provide leadership of cricket in Western Australia, including:

(i) the management and promotion of the Competition of cricket matches between District Cricket Clubs and the management and promotion of international, interstate and other representative cricket matches played in Western Australia, whether at the Ground or elsewhere;

(ii) the provision of leadership to, and encouragement of, relationships with Affiliated Associations, District Cricket Clubs and all other persons, groups and associations involved in the playing or administration of cricket in Western Australia;

(iii) the maintenance and promotion of the affiliation of the Association with, and its representation on the board of Cricket Australia and with such other body or bodies as the Board thinks fit; and

(iv) the maintenance and the promotion of relationships between the Association and other members of Cricket Australia;

(b) to control, manage, improve and promote, to the greatest extent possible, the use of the Ground to provide facilities for cricket and sports of all other descriptions for the benefit of Members and the public at large; and

(c) to control, manage, improve and promote, to the greatest extent possible, the use of the Ground for the purposes of public recreation, concerts, entertainment, amusements and any other activity for the benefit of the public at large.

3.2 **Powers of the Association**
The Association shall have:

(a) the powers set out in Section 13 of the Act; and

(b) the power to do all such acts and things as the Board considers incidental or conducive to the attainment of all or any of the objects set out in Rule 3.1.

3.3 **Application of Association’s Property**
The property and income of the Association shall be applied solely towards the promotion of the objects of the Association and no part of that property or income may be paid or otherwise distributed, directly or indirectly, to Members except in good faith in the promotion of those objects.

3.4 **Distribution or Dissolution**
If upon the winding up or dissolution of the Association there remains after satisfaction of all its debts and liabilities any property whatsoever, the same must not be paid to or distributed among the Members, or former Members. The surplus property must be given or transferred to another association incorporated under the Act which has similar objects and which is not carried out for the purposes of profit or gain to its individual members and which association shall be determined by resolution of the Members.

4. **CONSTITUTION**
The Association shall consist of the Members.

5. **PATRON**
The Board may from time to time invite and subsequently appoint a person to be a Patron of the Association on such terms and conditions as the Board sees fit. In the first instance, an invitation shall be extended to the Governor for the time being of the State of Western Australia to act as Patron of the Association.

6. **MEMBERSHIP**

6.1 **Classes of Membership**
Members shall be divided into the following classes, namely:

(a) Honorary Life Member;

(b) Ordinary Member;

(c) Country Member;

(d) Junior Member;

(e) Perpetual Member;

(f) Lifetime Member;

(g) Club Member;

(h) Club Playing Member; and

(i) any other class of Member as determined by the Board from time to time.

6.2 **Membership By-Laws**
Subject to these Rules:

(a) the classes of Membership;

(b) the procedures for expulsion from, or suspension of, Membership;

(c) the numbers of Members in each class;

(d) the benefits and privileges attaching to Membership of any class (including the recognition of any existing rights and privileges of a special, concessional or extraordinary nature that are enjoyed by, or available to certain Members only);

(e) the terms and conditions (including Entrance Fees and Subscriptions) applying to Membership of any class;

(f) requirements and procedures relating to application for Membership, entry and election;

(g) procedures relating to waiting lists for any class of Membership; and

(h) any other matter relating to Membership and a Member’s relationship with Association,

shall be as determined from time to time by the By-Laws (“Membership By-Laws”).

6.3 **Constitution Binding**
This Constitution and Membership By-Laws shall be binding on the Members.
6.4 **Register of Members**
(a) The Association shall maintain a register of Members in accordance with the Act at the Association's registered office or at such other place as the Board determines, in which the name and address of each Member shall be entered.
(b) The Association Secretary shall cause the name of a Member who dies or who otherwise for any reason ceases to be a Member, to be removed from the register.
(c) Upon request to the Association Secretary a Member may inspect the register of Members in accordance with the Act.

7. **MEMBERSHIP QUALIFICATIONS**

7.1 **Honorary Life Members**
(a) A person may be nominated by the Board as an Honorary Life Member in consideration of special service by that person rendered to the Association or in the advancement of cricket.
(b) A person so nominated shall become an Honorary Life Member if the nomination is approved at the Annual General Meeting held next after such nomination.
(c) Honorary Life Members during their lifetime shall be entitled to all the rights and privileges of Membership and be exempt from the payment of the Entrance Fee and Subscriptions.

7.2 **Country Members**
Persons aged 18 years or more residing within Western Australia and more than 80 kilometres (or such other distance as the Board may determine) from the General Post Office, Perth (with such distance deemed to be determined by the shortest rail or road route) may be elected Country Members and on election shall be entitled to all the rights and privileges of Membership.

7.3 **Junior Members**
(a) Persons aged under 18 years of age may be elected Junior Members.
(b) Junior Members shall not participate in the management of the Association, or be entitled to a vote, but on election and subject to the provisions of the Liquor Licensing Act 1988 (WA) shall be entitled to all the other rights and privileges of Membership.
(c) On attaining the age of 18 years and on payment of the appropriate Subscription, the Junior Member shall be entitled to all the rights and privileges of Membership.

7.4 **Perpetual Members**
(a) The Board may elect such persons or corporations not exceeding 35 at any one time to be Perpetual Members.
(b) Perpetual Members shall be entitled to exercise all the rights and privileges of Membership.

7.5 **Lifetime Members**
(a) The Board may elect such persons or corporations not exceeding 100 at any one time to be Lifetime Members.
(b) Lifetime Members shall be entitled to exercise all the rights and privileges of Membership.
(c) Lifetime Membership determines upon the death of the Lifetime Member if a natural person, or after the expiration of 10 years from the date of election in the case of a corporate Lifetime Member.

7.6 **Club Members and Club Playing Members**
(a) Any person who is a financial member of either a District Cricket Club or a Community Cricket Club and who holds the office of Club President or Secretary in that cricket club, may be elected as a Club Member for so long as that person holds such office and on election shall be entitled to all the rights and privileges of Membership.
(b) Any person who is a financial playing member of either a District Cricket Club or a Community Cricket Club may be elected a Club Playing Member and on election shall be entitled to all the rights and privileges of Membership.

8. **ENTRANCE FEES AND SUBSCRIPTIONS**

8.1 **Entrance Fees**
Every Applicant other than an Applicant:
(a) for Honorary Life Membership, Perpetual Membership or Lifetime Membership; or
(b) who has played cricket for Western Australia as a playing member of a selected team or umpired (other than in the capacity of a “third” or emergency umpire) in matches classified by Cricket Australia as first class matches,
shall pay to the Association an Entrance Fee as determined by the Board.

8.2 **Subscriptions**
(a) Every Member other than an Honorary Life Member, Perpetual Member and Lifetime Member must pay the Subscription as determined by the Board for each Membership Year, by no later than 1 October to continue to enjoy the rights and privileges of Membership.
(b) A Member who is required as a condition of Membership to pay the Subscription may not enjoy or benefit from any Membership rights or privileges or vote on an election by ballot of Candidates or vote at any Meeting, unless in the case of an election or a Meeting held in the Membership Year, the Member has paid the Subscription for that Membership Year.

8.3 **Board Powers regarding Entrance Fees and Subscriptions**
The Board may in its absolute discretion:
(a) increase the Entrance Fee, and Subscription from time to time by any amount not exceeding 20% thereof in any one Membership Year;
(b) exempt any Applicant from payment of the whole or any part of the Entrance Fee; and
(c) exempt any Member from payment of the whole or any part of the Subscription and allow that Member to retain Membership for such period as is determined by the Board.
9. VOTING RIGHTS OF MEMBERS

Subject to Rule 8.2, all Members (other than Junior Members or any Members of a class which does not entitle its Members to vote) shall be entitled to vote and take part in any Meeting.

10. MEMBERS’ RIGHTS

10.1 Membership Entitlements

Subject to Rule 8.2 and compliance with this Constitution and the By-Laws, all Members:
(a) shall be issued with a Member Identity as described in the Membership By-Laws which confers on the Member rights and privileges for admission to the Ground:
(i) during the conduct of cricket matches played under the auspices of the Association or Cricket Australia; and
(ii) at other times and upon payment of an entry fee as the Board may determine from time to time;
(b) may exercise all other rights and privileges pertaining to the relevant class of Membership from time to time; and
(c) may upon reasonable request to the Association Secretary inspect the records and documents of the Association provided that in the Board’s reasonable opinion such records and documents are not confidential.

10.2 Right of Review

A Member who is expelled or suspended from the Association or otherwise penalised by the Board by reason of that Member’s misconduct or misbehaviour may object to that decision and seek a review of that decision by the Members in General Meeting, or at the Annual General Meeting next following the Board’s decision. The Board’s decision shall have full force and effect pending the outcome of the Members’ review.

11. AFFILIATED ASSOCIATIONS

11.1 Affiliation

(a) The Association may from time to time enter into Affiliation Agreements with bodies corporate that represent a group of cricket clubs within Western Australia or with bodies corporate that are involved in or associated with cricket within Western Australia and may vary, extend or amend the Affiliation Agreement, and upon execution of such an Affiliation Agreement, such bodies shall thereupon become affiliated with the Association.

(b) Notwithstanding the generality of Rule 11.1(a) and subject to Rule 11.2(a), the following bodies corporate are Affiliated Associations:
(i) WA District Cricket Council (Inc.);  
(ii) CricketWest (Inc.);  
(iii) Community Junior Cricket Council (Inc.);  
(iv) WA Female Cricket Council (Inc.);  
(v) Western Australian Aboriginal Cricket Council (Inc.);  
(vi) Western Australian Schools Cricket Council (Inc.);  
(vii) WA Country Cricket Board (Inc.); and  
(viii) Indoor Sports W.A. Incorporated.

(c) Each Affiliated Association may appoint at least one representative to the Statewide Game Development Committee.

11.2 Disaffiliation

(a) The procedure for the disaffiliation of an Affiliated Association from the Association (other than the WA District Cricket Council (Inc.)) shall be if either:
(i) the Statewide Game Development Committee by three-quarters majority vote recommends disaffiliation and the Board by three-quarters majority vote accepts that recommendation; or
(ii) the Board, by three-quarters majority vote, resolves that the conduct of the relevant Affiliated Association has been detrimental to cricket in Western Australia, then, within 3 business days of the Board’s resolution, a written statement specifying the grounds upon which the relevant Affiliated Association has been disaffiliated from the Association shall be sent to the President of the relevant Affiliated Association at its registered address for the service of notices as stated in its Affiliation Agreement with the Association.

(b) The procedure for the Disaffiliation of a District Cricket Club from the WA District Cricket Council (Inc.) shall be as follows:
(i) If the WA District Cricket Council (Inc.) has resolved by majority vote to recommend disaffiliation of a District Cricket Club (the “relevant Club”) from the WA District Cricket Council (Inc.) and has referred its recommendation to the Board, and the Board by three-quarters majority vote accepts that recommendation, then, within 3 business days of the Board’s resolution, a written statement specifying the grounds upon which the relevant Club should be disaffiliated from the WA District Cricket Council (Inc.) shall be sent to the President of the relevant Club at its registered address for the service of notices as stated in its Affiliation Agreement with the Association.

(ii) The Association Secretary shall convene a General Meeting to be held no later than 28 days after the Board’s resolution in Rule 11.2(b)(i) and with the notice of that Meeting shall send, to each Member entitled to vote, a copy of the Board’s written statement.

(iii) The business of the General Meeting shall be to consider, and if thought fit, to pass as a Special Resolution that the relevant Club be forthwith disaffiliated from the WA District Cricket Council (Inc.). If the Special Resolution is not passed the relevant Club remains affiliated with the WA District Cricket Council (Inc.).
(c) An Affiliated Association may voluntarily disaffiliate from the Association by giving written notice to the chairman for the time being of the Statewide Game Development Committee, and disaffiliation shall take effect on acceptance of that notice by the Board.

11.3 **Delegation to WA District Cricket Council (Inc.)**
The Board may from time to time delegate to the WA District Cricket Council (Inc.) such functions, powers, authorities and responsibilities as the Board determines.

12. **MANAGEMENT OF ASSOCIATION**

12.1 **Role of the Board**
(a) The business and affairs of the Association shall be governed and directed by the Board.

(b) The Board shall have the ultimate responsibility for organisational matters and for the strategic planning of the Association and for cricket in Western Australia.

(c) The Board shall appoint such management as may be required to properly administer the business and affairs of the Association.

(d) To the extent that it is practicable to do so, all funds of the Association shall be held in one or more bank accounts in the name of the Association controlled by the Board, which shall nominate from time to time the persons authorised to operate those accounts and the manner of their operation.

(e) The Board shall provide for the custody of records, books, documents and securities of the Association which shall be held at the registered office of the Association or such other place as the Board determines.

(f) In carrying out its functions and discharging its duties the Board shall adopt and adhere to principles of good corporate governance that promote ethical and responsible decision-making, safeguard the integrity of the Association’s finances and financial reporting systems, respect the rights of Members, recognise and manage risk and encourage enhanced performance by the Board and management.

12.2 **Board Powers, Duties and Responsibilities**
Without limiting Rule 12.1, the Board is entrusted with the following functions, powers, duties and responsibilities:

(a) to act at all times in a prudent and responsible manner and in the best interests of the Association, the Members, District Cricket Clubs, Community Cricket Clubs and cricket in Western Australia;

(b) to elect Members in accordance with the By-Laws;

(c) from time to time to invest the Association’s money in the same way that trust funds may be invested under Part 3 of the Trustees Act 1962 (WA);

(d) in such manner and on such terms as the Board thinks fit on behalf of the Association:
   (i) to borrow, raise and/or secure the payment of money and mortgage and charge the assets of the Association;
   (ii) to sell, lease, let, hire and dispose of any real and personal property of the Association and grant rights and privileges thereover; and
   (iii) to purchase, take on lease or otherwise acquire any real or personal property, provided that the Board shall not:
   (iv) mortgage, charge, pledge or encumber by way of security by any means whatsoever or however the assets owned by the Association (including the Ground) or the income of the Association;
   (v) dispose of any real property of the Association; or
   (vi) acquire any real property for the Association, without the approval of Members in General Meeting.

(e) to do all things and make and perform all contracts which in the Board’s judgement are necessary or desirable for the purpose of carrying into effect the objects of the Association referred to in Rule 3;

(f) to exercise all functions and powers as may be exercised by the Association other than those that are required by this Constitution to be exercised by a Meeting;

(g) to promote, develop and lead cricket in Western Australia;

(h) to manage, develop and use the Ground in the manner and on such terms, as the Board determines including the setting of admission charges for Ground entry;

(i) to consider and make resolutions in respect of all matters referred to it by the WA District Cricket Council (Inc.); and

(j) to perform all acts and do all such things which in the Board’s judgement are necessary or desirable for the proper management of the Association.

12.3 **Committees**
(a) The Board may from time to time establish Committees (which may be standing or ad hoc) and delegate to such Committees such functions, powers, authorities and responsibilities as the Board from time to time determines.

(b) Committees may comprise (in such numbers as the Board determines from time to time) Board members, one of whom shall be its chairman, and non-Board members.

(c) The power and authority of the Board at all times prevails over any power and authority vested with any Committee.

12.4 **Qualifications**
No person may:
(a) be a Board member or a Committee member; or
(b) otherwise take part in any aspect of the administration or direction of the Association in any capacity (other than as an employee of the Association), unless that person is a Member.
12.5 By-laws
(a) The Board may from time to time make By-Laws that are not inconsistent with these Rules or the Act and which are, in the Board’s judgement, necessary or desirable for carrying out and giving effect to the Rules or are required for the proper management of the Association and the regulation of Membership and those By-Laws shall have the same force and effect as if they were Rules and were embodied in this Constitution. The Board may from time to time alter, vary or rescind any By-Laws made by it.

(b) The Board shall within a reasonable period of time notify the Members of the Membership By-Laws and of any alteration, variation or rescission of those By-Laws.

12.6 Indemnity
(a) The Association shall use its reasonable endeavours to effect and maintain an insurance policy in terms consistent with generally accepted insurance industry practices (with usual exclusions and conditions) so far as is reasonably available at a reasonable cost, to indemnify its officers against any liability incurred by them or any of them in, or arising out of, the conduct of the business of the Board, Committee or WA District Cricket Council (Inc.) (as the case may be) or in, or arising out of, the discharge of the duties of an officer.

(b) Where such liability incurred by an officer exceeds the amount actually received from an insurer under any insurance policy or is not covered by an insurance policy, the Board in its absolute and unfettered discretion and in good faith may make a further payment in or towards satisfaction of that liability, provided always that no such payment may be made to indemnify any officer against liability incurred by that officer as a result of conduct adjudged by a Court to be criminal or fraudulent nor unless the Board is satisfied that the officer has acted in good faith.

(c) In this Rule 12.6, “liability” means all costs, charges, losses, damages, expenses, penalties and liabilities of any kind including, in particular, legal costs incurred in defending any proceedings or appearing before any court, tribunal, government authority or otherwise, and all appeals therefrom; and “officer” means each member of the Board, Committee and WA District Cricket Council (Inc.).

(d) The Board shall not be obliged to effect an insurance policy pursuant to Rule 12.6(a), if it considers that no suitable policy is available on terms or at a cost which the Board in its absolute discretion considers reasonable; and no officer shall be entitled to bring an action against the Association or the Board by reason of the failure of the Association to effect a policy of insurance pursuant to Rule 12.6(a).

13. THE BOARD

13.1 Composition of the Board
The Board shall consist of:
(a) the President of the Association;
(b) 1 Vice-President;
(c) 4 Members’ Representatives;
(d) 2 WA District Cricket Council (Inc.) representatives;
(e) 2 Statewide Game Development Committee representatives; and
(f) 2 Members appointed by the Board.

13.2 The President
(a) The President shall be elected for a term of 2 years by the Members at the Annual General Meeting and is eligible for re-election.

(b) The President shall preside at all Meetings and shall represent the Association on ceremonial occasions. In the absence of the President, the Vice-President or, if the Vice-President is not in attendance, the most senior Board member present, shall act for the President.

13.3 Vice-President
Subject to Rule 22, the Vice-President shall be elected for a term of 2 years by the Members at the Annual General Meeting and is eligible for re-election.

13.4 Members’ Representatives
Subject to Rule 22, the Members’ Representatives shall each be elected for a term of 2 years by the Members at the Annual General Meeting as follows:
(a) the 2 Members’ Representatives elected in a numerically even year shall retire in a numerically even year and shall be eligible for re-election; and
(b) the 2 Members’ Representatives elected in a numerically odd year shall retire in a numerically odd year and shall be eligible for re-election.

13.5 Cricket Representatives
(a) The WA District Cricket Council (Inc.) representatives shall each be appointed for a term of two years by the WA District Cricket Council (Inc.) in accordance with the WA District Cricket Council Constitution.

(b) The Statewide Game Development Committee representatives shall each be appointed for a term of two years by the Statewide Cricket Committee at its last meeting prior to the Annual General Meeting and the appointed representatives shall subsequently be affirmed by the Board at the Board’s first meeting following the Annual General Meeting.

13.6 Appointments by Board
Board members appointed by the Board shall be appointed for a term of two years and be eligible for reappointment.

13.7 Appointments of Chairman and Deputy Chairman
At the first Board meeting held after every Annual General Meeting, the Board shall appoint a Chairman and Deputy Chairman from its membership for a term expiring at the next Annual General Meeting. The Chairman shall preside at Board meetings. The Deputy Chairman shall act as Chairman in the absence of the appointed Chairman.
13.8 **Cricket Australia**

The Board shall nominate to Cricket Australia or the Cricket Australia nominations committee as many persons as the Association is entitled to nominate to serve on the board of Cricket Australia in accordance with the Cricket Australia constitution.

13.9 **Casual Vacancy on the Board**

(a) A casual vacancy occurring on the Board as a result of the death, retirement, removal or resignation of a Board member may be filled by an appointment made by:

(i) the Board, if the vacancy is for a Board position elected by the Members or appointed by the Board; or

(ii) the Statewide Game Development Committee or the WA District Cricket Council (Inc.), if the vacancy is for a Board position appointed by the Statewide Game Development Committee or the WA District Cricket Council (Inc.).

(b) Where the person appointed by the Board under Rule 13.9(a)(i) has filled the position of a Board member elected by the Members, that person must retire at the next Annual General Meeting immediately following the appointment made by the Board, but is eligible for re-election.

13.10 **Board Meetings**

(a) The Board shall meet regularly and as required to transact the business of the Association.

(b) A meeting of the Board must be called by the Chairman upon receipt of a requisition signed by at least 7 Board members, which describes the business to be considered at the requested meeting.

(c) To constitute a quorum at any Board meeting, there shall be at least 7 Board members present in person. No business may be conducted by the Board unless a quorum is present within 30 minutes of the time appointed for the start of the meeting.

(d) Questions arising at any Board meeting will be determined by a majority of votes and will be decided by show of hands unless a ballot is demanded, in which case the matter will be decided by ballot in the manner prescribed by the Chairman presiding at the meeting. The Chairman shall have both a deliberative and a casting vote.

(e) The Association Secretary shall minute proceedings and resolutions of all Board meetings in an appropriate manner.

(f) Should all, or so many, of the Board at any time have died, resigned or been removed so that it is impossible to obtain a quorum for a Board meeting, the Chief Executive Officer shall immediately convene a General Meeting to which Rule 14 shall apply.

13.11 **Grounds on which Office becomes Vacant**

(a) The Board may remove a Board member from office if that member:

(i) becomes of unsound mind or physically or mentally incapable of performing the functions of a Board member;

(ii) fails to attend Board meetings for a continuous period of 3 months or fails to attend 3 consecutive meetings of the Board, without leave of absence from the Board; or

(iii) in the opinion of the Board has engaged in conduct detrimental to the interests of the Association, including a breach of this Constitution or any By-Law.

(b) The Board shall remove a Board member from office if that member:

(i) becomes an insolvent under administration;

(ii) is not permitted under the Corporations Act to be a director of a company;

(iii) resigns by notice in writing to the Chairman or Association Secretary; or

(iv) ceases to hold any qualification which was a condition of that Member’s membership.

14. **ELECTION OF BOARD MEMBERS**

14.1 **Board Elections**

The election of the President, the Vice-President and the Members’ Representatives to the Board shall be conducted in accordance with this Rule 14.

14.2 **Board to Establish Election Protocol**

A reasonable time before the Annual General Meeting the Board shall:

(a) appoint two suitably credentialed persons independent of the Association, one of whom shall act as Returning Officer, the other of whom shall act in that role should the first-named be unavailable at any time for any reason, to carry out any of the functions or responsibilities of that office, assisted by the Association Secretary;

(b) set a date and hour up to which nominations for office may be received (“Closing Time”), such date being at least 28 days prior to the date of the Annual General Meeting; and

(c) require the Returning Officer and the Association Secretary to notify all members in writing of the request for nominations at least 7 days prior to the Closing Time. Notification shall be given in the manner described in Rule 17.3(c).

14.3 **Nominations**

(a) To be eligible for nomination as a Candidate and to remain an eligible Candidate, an individual must be a Member, and if as a condition of Membership the Member is required to pay the Subscription, the Member must have paid the Subscription for the Membership Year in which they are being nominated.

(b) All nominations for office:

(i) must be in writing signed by 2 Members entitled to vote at the Annual General Meeting and accompanied by the written consent of the Candidate; and

(ii) must be received by the Returning Officer, care of the Association Secretary prior to the Closing Time.

(c) A Candidate may withdraw his or her nomination at any time prior to the commencement of the Annual General Meeting.
14.4 Ballot Not Required
If at the Annual General Meeting the Returning Officer signs a declaration that:

(a) any of the positions described in Rule 14.1 cannot be filled because of a lack of nominations for that position, the withdrawal of a nomination or by the death of a Candidate, the Rule 13.9 shall apply in respect of that position;

(b) the number of Candidates nominated for a position is equal to, or less than, the number of vacancies to be filled, the chairman of the Annual General Meeting shall declare that Candidate or those Candidates for that position, duly elected.

14.5 Ballot Required
If the number of Candidates nominated is greater than the number of vacancies to be filled for a position, a ballot shall be conducted in accordance with the following procedures:

(a) After the Closing Time the Returning Officer shall:
   (i) determine the order of each Candidate on the ballot paper; and
   (ii) invite each Candidate to provide a written profile, not exceeding 250 words by the date which is no later than 7 days after the Closing Time.

(b) The Association Secretary shall, within 14 days after the Closing Time forward to each Member entitled to vote:
   (i) a ballot paper listing the Candidates and the positions each has been nominated for;
   (ii) the profile of each Candidate (as described in Rule 14.5(a)(ii)) provided that in the Board’s and the Returning Officer’s reasonable opinion the profile is not defamatory or otherwise scandalous or offensive;
   (iii) information on how to complete the ballot paper, including the date the Returning Officer, assisted by the Association Secretary, determines that the ballot will close; and
   (iv) information on the voting procedure that will apply to the election, as determined from time to time by the Returning Officer, assisted by the Association Secretary.

(c) The ballot shall close not later than 5.00pm 7 days preceding the Annual General Meeting.

(d) The Association Secretary shall make available to the Returning Officer a certified list of Members who are entitled to vote.

(e) The Returning Officer shall appoint such assistants as he or she deems necessary for the conduct of the ballot.

(f) Each Candidate may appoint a scrutineer or scrutineers to attend the counting of votes provided that not more than 1 scrutineer for each Candidate is present in the counting room at any one time.

(g) The Returning Officer shall certify the result and, if appropriate, the number of votes attained by each Candidate in the form of a signed Returning Officer’s declaration addressed to the Chairman of the Annual General Meeting. The Returning Officer’s declaration shall be read at the Annual General Meeting and the successful Candidates declared elected.

(h) If 2 or more Candidates for election achieve an equal number of votes, the Chairman of the Annual General Meeting (if not a Candidate) shall have a casting vote. If the Chairman is a Candidate he or she shall vacate the chair at a convenient time during the Annual General Meeting and the Annual General Meeting shall be chaired by the Vice-President who shall exercise the casting vote. In the event that the Vice-President is not in attendance at the Annual General Meeting or is a Candidate, the Members then present shall elect another Board member who is not a Candidate on a show of hands to chair the Annual General Meeting who shall exercise the casting vote.

15. CHIEF EXECUTIVE OFFICER

15.1 Appointment
The Board shall appoint a Chief Executive Officer who shall be responsible for the day to day management of the business and affairs of the Association and shall have the powers and undertake the responsibilities as determined and in the manner determined, from time to time by the Board.

15.2 Terms of Appointment
The Chief Executive Officer shall be remunerated in such manner and in such amount as the Board shall from time to time determine.

16. ASSOCIATION SECRETARY

The Board may appoint an Association Secretary or any other person who shall be responsible for, including but not limited to, supporting the Board and Committees at their respective meetings, and the President at Meetings.

17. MEETINGS

17.1 Annual General Meeting
The Annual General Meeting shall be held each year in accordance with the Act. In addition to any other business which may be transacted at an Annual General Meeting in conformity with the Rules, the business of an Annual General Meeting shall include:

(a) confirmation of the minutes of the preceding Annual General Meeting and of any General Meeting held since that Annual General Meeting (if the relevant Meeting did not authorise the Board to confirm those minutes);

(b) appointment of a body corporate or individual person to be the Auditor, who shall hold office until the next Annual General Meeting;
(c) receipt from the Board of reports on the activities of the Association during the preceding Financial Year;

(d) receipt of a report on the audited financial statements of the Association for the preceding Financial Year;

(e) the declaration of the appointment of the elected Members’ representatives and office bearers;

(f) receipt, debate and resolution on notices of motion lodged in accordance with Rule 17.3(a); and

(g) the dealing with any other general business that either the Board considers may properly be dealt with, or the Chairman determines at the Annual General Meeting should be dealt with, at the Annual General Meeting.

17.2 General Meeting

(a) A General Meeting shall be called:

(i) by the Chairman of the Board or the Chief Executive Officer, following resolution by the Board;

(ii) on the written request of not less than 50 Members; or

(iii) under Rules 11.2(b)(ii) and 13.10(f).

(b) The objects of such General Meeting and the subject matter of any resolution or Special Resolution sought to be passed shall be expressed in such resolution or Special Resolution.

17.3 Notices of Motion and Meetings

(a) A Member wishing to have a motion considered at an Annual General Meeting must give written notice to the Chief Executive Officer of the proposed motion not less than 30 days prior to the advised date for the Annual General Meeting or such later date as the Chairman of the Board shall allow in his or her absolute discretion.

(b) At least 14 days’ written notice of the time, place and objects of any Meeting (including any notices of motion) shall be given to Members entitled to vote at that Meeting.

(c) Notice of each Meeting may be given at the discretion of the Board by sending the Notice of Meeting either by post to each Member at that Member’s address as it appears in the register of Members, or if a Member has so elected, by electronic message to the electronic address of that Member as notified by that Member to the Association from time to time.

(d) The accidental omission to give notice of a Meeting to, or the non receipt of notice of a Meeting by, a Member entitled to receive that notice does not invalidate any resolution passed at that Meeting.

(e) The Board may, by notice in accordance with Rule 17.3(c) postpone or cancel any Meeting called under Rules 17.2(a)(i) and 17.2(a)(iii).

17.4 Conduct of Meetings

(a) The President will preside as Chairman at every Meeting and shall have both a deliberative and a casting vote.

(b) Where a Meeting is held and the President is not present within 15 minutes after the time appointed for the holding of the Meeting or vacates the chair for any reason, then subject to Rule 14.5(h), the Vice-President shall be Chairman. If the Vice-President is not in attendance at the Meeting or vacates the chair for any reason, then subject to Rule 14.5(h), the most senior Board member present shall be Chairman of the Meeting.

(c) At all Meetings, 25 Members entitled to vote at that Meeting and present in person or by proxy shall constitute a quorum and no item of business shall be transacted at a Meeting unless a quorum is present during the time the Meeting is considering that item.

(d) If a quorum of Members if not present within 30 minutes after the time appointed for commencement, the Meeting shall stand adjourned to such day (being within 14 days), time and place as the Chairman shall nominate and announce at the Meeting. If at the adjourned Meeting a quorum is not present within 30 minutes after the appointed time for the commencement of the Meeting, those Members then present in person or by proxy and entitled to vote at the Meeting shall constitute a quorum.

(e) The Chairman of a Meeting at which a quorum is present:

(i) may with the consent of a majority of the Members present and entitled to vote; and

(ii) must, if so directed by a majority of the Members present and entitled to vote, adjourn the Meeting from time to time and from place to place.

(f) The only business which an adjourned Meeting may deal with is business which was left unfinished from the Meeting which was adjourned.

17.5 Voting at Meetings

(a) Every resolution put to a vote at a Meeting shall in the first instance be determined by a show of hands.

(b) Where a resolution is determined by a show of hands a declaration by the Chairman of the Meeting that the resolution has been carried, carried unanimously, carried without dissent, carried by a particular majority or lost is conclusive evidence of the fact so declared without proof of the number or proportion of votes cast for or against that resolution and an entry in the book containing the minutes of that Meeting recording that declaration is conclusive evidence of the fact that the declaration was made as so recorded.

(c) In the event that the Chairman of the Meeting or any Member present at the Meeting is not satisfied with the accuracy of the outcome of the resolution on a show of hands and a request for a poll is received from either the Chairman or a Member present, then such a request for a poll must be granted.

(d) When a poll is requested for the voting on a resolution:

(i) if the resolution is for the adjournment of the Meeting, the poll must be taken immediately at the place and in the manner that the Chairman of the Meeting determines and declares to the Meeting;
(ii) in all other cases, the poll must be taken at the time and place and in the manner that the Chairman of the Meeting determines and declares to the Meeting;

(iii) the result of the poll, as disclosed by the Chairman of the Meeting at which the result is declared, is a resolution of the Meeting at which the poll is demanded;

(iv) an entry in the book containing the minutes of the Meeting at which the result is declared recording that declaration, is conclusive evidence of the fact that the declaration was made as so recorded; and

(v) subject to Rule 17.5(d)(i), a request for a poll does not prevent the continuance of a Meeting for the transaction of any business except in respect of the resolution for which the poll is requested.

(e) Both on a show of hands and on a poll, a resolution (other than a Special Resolution) is passed if more than one half of the total number of votes cast on the resolution are cast in favour of that resolution.

(f) A Member entitled to vote at a Meeting may appoint another Member who is entitled to vote as the first-named Member’s proxy to attend and vote at that Meeting on his or her behalf.

(g) A Member, including the Chairman, may not be the proxy for more than 1 Member.

(h) The instrument of proxy shall be in writing under the hand of the appointing Member and must be received by the Association Secretary not less than 48 hours prior to the time fixed for the commencement of the Meeting to which the proxy relates.

(i) The Chairman shall declare to the Meeting the number of valid proxy votes that have been received prior to the determination of any resolution and at his discretion may further declare the aggregate number of those proxy votes for, against and unstated, in respect to a resolution for decision.

18. ACCOUNTS

18.1 Requirement for Audit
The accounts of the Association in respect of each Financial Year shall be audited before the Annual General Meeting by the Association’s appointed auditor.

18.2 Annual Report
The Auditor’s report together with a statement of Income and Expenditure and such other documents as may be prescribed by the Act, shall be set out in the Annual Report and a copy provided by post or electronic message to each Member entitled to vote at least 14 days before the Annual General Meeting. A Member may elect not to be provided with a copy of the Annual Report.

18.3 Replacement of Auditor
If the Association’s appointed auditor ceases to hold office before the next Annual General Meeting, the Board may appoint a replacement auditor who shall hold office until the next Annual General Meeting.

19. COMMON SEAL

19.1 Use of Common Seal
The Association shall have a Common Seal which may on the authority of the Board, be affixed to any deed, agreement, instrument or other document and shall be signed by any 2 duly authorised members of the Board witnessed by the Chief Executive Officer or Association Secretary or other person duly authorised by the Board. Any deed, agreement or instrument so executed shall be deemed to be duly executed by the Association.

19.2 Effect of Rule 19.1
Nothing in Rule 19.1 limits the provisions of section 14 of the Act.

20. ALTERATION OF RULES
The Rules may be suspended, varied, altered, added to, or repealed by Special Resolution at a Meeting and in accordance with, and subject to, sections 17, 18 and 19 of the Act.

21. DISPUTES
Any dispute or objection as to the meaning or interpretation of the Constitution shall be settled or determined by the Board, such decision shall be final and binding on all Members.

22. TRANSITIONAL PROVISIONS FOR 2012 AGM

(a) All Board members must retire at the 2012 Annual General Meeting and are eligible for re-election or re-appointment.

(b) The Vice-President shall be elected to the Board at the 2012 Annual General Meeting and must retire at the subsequent Annual General Meeting and is eligible for re-election.

(c) All four Members’ Representatives shall be elected to the Board at the 2012 Annual General Meeting and two of the four must retire at the subsequent Annual General Meeting and are eligible for re-election.

(d) The 2 Members’ Representatives to retire under Rule 22(c) at the subsequent Annual General Meeting shall be determined by lot conducted by the Returning Officer in such manner as he or she determines at the 2012 Annual General Meeting.
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Warriors fast bowler Nathan Coulter-Nile, who won the prestigious 2012-13 Laurie Sawle medal, in action at the WACA Ground.
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