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This Annual Report is prepared for the 24 September 2014 Annual General Meeting of Members. Copies of the 2013-2014 edition of The Western Cricketer will be available on the night of the Annual General Meeting and thereafter on application from the WACA Membership Office.
His Excellency the Governor of Western Australia, Mr Malcolm J McCusker AC CVO QC, continued to act as Patron of the Western Australian Cricket Association during the season under review.

Last summer His Excellency attended the Commonwealth Bank Third Ashes Test in Perth where Australia famously clinched the series against England. His Excellency and Mrs Tonya McCusker also attended WACA related events and Lord’s Taverners’ functions when his and her other commitments permitted. Their attendances and discernable support of cricket and the WACA has been greatly appreciated by the Association. This publication formally records that sentiment.

The continued support by His Excellency in attending the Governor’s XI vs Lord’s Taverners’ XI cricket match on Friday 28 February was a highlight for all involved with the staging and playing of this prestigious fixture. For the record, the Governor’s XI continued their dominance of the WACA President’s Trophy, with a thrilling final-ball one-run victory to retain the perpetual trophy competed for in this fixture.
Organisations that administer cricket in WA and are affiliated with the WACA:

- CricketWest (Inc)
- Indoor Sports WA (Inc)
- WA Country Cricket Board (Inc)
- WA District Cricket Council (Inc)
- WA Female Cricket Council (Inc)
- WA Schools Cricket Council (Inc)
- WA Aboriginal Cricket Council (Inc)
- WA Community Junior Cricket Council (Inc)

**AUDITOR**

Deloitte Touche Tohmatsu
President

The 2013-14 season was one of mixed fortunes for the WACA, but also one of progress and I feel confident ahead of what will be an important few years for WA cricket.

Firstly, I would like to thank Sam Gannon, a loyal Board servant, for taking on the position and responsibilities of Chairman, filling the shoes of his amazing predecessor David Williams. Sam took on this extra workload with gusto and I saw him take noticeable pride in accepting the role. The Association has benefited immensely from his input and many talents.

The results of the past season helped to drive the pride in this state’s rich cricketing history and it was exciting to see the Western Warriors return to the Shield Final for the first time in 15 years. I have no doubt the loss will only serve as motivation for all involved.

The performance of Marcus North was one of many standouts in a wonderful year for the team. Marcus experienced a tragedy that all families pray they never have to experience, but he found support and release in his team, his State and his cricket. It was inspiring to see Marcus end his career in some of his strongest form, being named Sheffield Shield Player of the Year, making his first Shield Final and winning the Laurie Sawle Medal.

My congratulations also go to captain Adam Voges, who had a fantastic season, while leading a team which had five players named in the Four Day Series Team of the Year. The next generation of WA cricketers also emerged and I congratulate Will Bosisto, Simon Mackin, Ashton Turner and Cameron Bancroft on their First Class debuts, as well as Sam Whiteman and Jason Behrendorff on their standout seasons.

It was a strong season for the Warriors, but it was the Perth Scorchers who made their ultimate mark on the competition and it was heartening to see the likes of captain Simon Katich, Adam Voges and Shaun Marsh experiencing a moment that had eluded them for years. It was easy to see why the BBL has more people than ever turning to the sport, with three attendance records being broken in a season that had everything from Craig Simmons’ fastest century and the first Super Over in Australian domestic Twenty20 history, to Perth coming within 2 min of losing the semi-final to Sydney Sixers due to inclement weather and then the championship win that also secured a third-successive Champions League spot. It was a fitting way to farewell Simon Katich to retirement and I thank him for the impact he had on the Association.

I would like to make a special mention of Justin in his role as Head Coach of both the Warriors and the Scorchers. Justin came into the job with the mantra of “character over cover drives” and has since implemented that belief through a series of values upheld by the team. His impact on the field speaks for itself, but his devotion to fostering great people, not just great cricketers, is one that has helped a new generation of West Australians flourish. It resulted in Shaun Marsh rediscovering his potential, making a century upon his recall to Australia and the Warriors winning the Benaud Men’s Spirit of Cricket Award. Thank you for your tireless devotion, Justin, and your personal accolade of West Australian of the Year in Sport was well deserved.

The Western Fury might not have achieved their potential in the WT20, but their performance in the WNCL was extremely encouraging and led to the development of several players on the national stage. They opened the season strongly with consecutive wins in the 50-over form finishing in third place; one spot higher than 2012-13. Captain Nicole Bolton was a wonder to watch and, while it is disappointing to lose her for next year, it was an honour for the WACA to play a role in her career. Chloe Piparo continued her rise, receiving national recognition in her selection for the Shooting Stars squad, while Heather Graham and Piepa Cleary were both Under-18 Australia representatives. I congratulate Head Coach Steve Jenkin on his continuing development of the senior women and look forward to seeing what his team can do when assisted by former England Captain Charlotte Edwards.

The international season added to the excitement of the domestic performances and it was of particular personal pleasure to watch Mitchell Johnson, who saved some of his best for his home crowd and helping Australia regain the Ashes at the WACA Ground. It was fitting for him to be named Player of the Series and win his first Allan Border Medal. The WACA Ground will also be remembered for both Australia captain Michael Clarke and England counterpart Alastair Cook celebrating their 100th Test during the Ashes. I would also like to make note of the achievements of Mick Martell, who became the first West Australian umpire under the current system to be elevated to the ICC International Panel of Umpires.

The international season, however, highlighted the improvements we must make to the WACA Ground, with the large crowds and extreme temperatures emphasizing the issues we face.

I was personally sad and disappointed to see the WACA abandon its redevelopment plans last December. Members will be aware of my passion for redeveloping the WACA Ground and my strong belief of it being the only workable plan that had a chance of securing the Association’s future, having long ago identified the short-comings of the present ground facilities and the absence of any funding support, including from Government, to improve them. Many people, led by our former Chairman David Williams and former CEO Graeme Wood, devoted thousands of hours of their valuable time and related expertise in an endeavour to make that opportunity work. Circumstances and events beyond our control led to the abandonment of the plans.

The work done, however, has not been wasted, as the WACA has achieved planning approval for residential units and commercial space along with a significant increase in its land value as a result of those efforts. It is appropriate for me to thank Ascot Capital and the team of consultants for their determina-
tion to try and make the WACA redevelopment a reality. After I personally persuaded the ever-willing and enthusiastic Ascot Capital to help the WACA, it set the impetus for my vision to keep the WACA Ground as the iconic and spiritual home for Western Australian cricket, its loyal Members, as well as for the cricket-loving public and the players. It was always my vision to keep WA cricket independent and self-sufficient.

It will be a huge challenge for future WACA administrations to ensure that the WACA realises its assets, within its constitutional responsibilities, to see that the interests of its Members and the public are protected and enhanced. It needs to make certain that the hard work and sacrifices of past generations of dedicated servants of the WACA and cricket in WA are not in vain.

The discouraging news that the WACA would not host a Test match in the 2014-15 summer was recently followed by the announcement that the Big Bash final is to be held at a neutral venue, Canberra. It was disappointing to see Cricket Australia make this decision on the BBL final. A home advantage is always an added incentive, but of equal importance, I feel disappointed for the WA public, who turned out in droves and set ground attendance records. The opportunity to witness the showcase event at their home ground has now been taken away.

I would like to finish by giving my congratulations to Tom Moody and the family of Arthur Christian, who were this year inducted into the Western Australian Cricket Gallery of Greats, and Honorary Life Member Keith Slater on their recognitions. I have spoken about the retirement of Geoff Havercroft as Association Secretary in depth at the last AGM, I would again like to thank him for his decades of investment and passion in the Association.

It has been a pleasure to represent the WACA as President for another year and I look forward to a 2014-15 season that brings more exciting cricket. I thank the Members for their ongoing support and it will be a point of pride to stand beside you as South Africa opens its ODI campaign at the WACA, the World Cup brings Afghanistan, the UAE, the West Indies and India to our shores, our state teams look to bring home their shields and the Scorchers enter their fourth BBL season, defending the championship.

Dennis Lillee AM MBE
President

Chairman

It is with great pleasure that I address Members in my first Annual Report as Chairman of the Board of the Western Australian Cricket Association.

It was never an ambition of mine in 2004 to take up the position of Chairman when I joined the Board alongside President Dennis Lillee, Ross McLean and Graeme Wood, however, it has been an opportunity I have taken with pride. WA cricket has given me much and it is a pleasure to give back in this role.

I would like to take a moment to again thank my predecessor Mr David Williams for his nine years of service to the WACA, as the governance and financial impact David made during his time was invaluable and has laid a strong foundation for the current Board to build on. I also welcome the Members who joined the Board over the past year. The Honourable Christian Porter MP, Dr Lachlan Henderson and Mr Paul Collins have all made valuable contributions over their initial period of membership and I look forward to further working alongside them.

It is important to acknowledge the commitment and work of the entire Board and WACA staff, led by CEO Ms Christina Matthews, all of whom invest significant time and energy into growing the strength of the Association and WA cricket and I thank them for their work.

The 2013-14 season was one of both glory and challenges. The Board was thrilled when Mr Justin Langer joined the Association as our men’s head coach. We believed he was the best person for that position and, in his first full season, he showed that belief was well founded. Justin was this year recognised for his ongoing contributions to cricket and the community by being named West Australian of the Year in Sport and I congratulate him on that honour.

I extend those compliments to the teams he oversaw, with the Warriors making their first Sheffield Shield Final in 15 years and the Scorchers making their third-successive Big Bash League final, before winning the WACA’s first silverware in a decade and qualifying Perth for a third Champions League tournament.

Australia reclaiming the Ashes at the WACA Ground was a point of pride for all in WA cricket and leading the highlights of that series was the performance of Mitchell Johnson. His Man of the Series effort and Allan Border Medal win, I’m sure, would have been another source of satisfaction for our Members and the WACA.

The Association continued to support on-field performances with off-field investment and celebrated the opening of the Daryl Foster OAM High Performance Training Facility, which included the construction of a new cardio room and the refurbishment and renovation of the players’ gym. The naming recognised the significant contributions Daryl has made to cricket across almost 60 years, notably the nine Sheffield Shields and six domestic one day trophies he coached WA to.

However, while there were several on-field highlights, the Association also faced many challenges, including the non-allocation by Cricket Australia of a Test match for this summer’s series against India. I was extremely disappointed with the decision, but I equally understood the reasoning. A four-Test series meant one of the states would miss out and would be compensated with additional One Day International matches, but the G20 Summit in Brisbane this November meant Queensland was incapable of hosting the ODI content.

While we understood why the WACA missed out, it was another reminder that our Ground and its facilities are among the worst in the country and below the standard expected by our Members, our patrons and all involved in WA cricket.

The Board endeavoured to address those issues through the Gardens Development, which would have created a revenue stream from the sale of commercial and residential accommodation on parcels of land owned by the WACA. Those plans were abandoned in December, primarily due to the requirement for the WACA to proceed unconditional with the con-
firmed purchases of apartments on 1 January. That presented an unacceptable risk to the Association and its Members in the absence of unconditional bank finance.

I would like to take this time to thank the Chairman of the Finance and Audit Committee, Mr Alan Rule, and his team. Alan’s guidance is always sound and, separate to these issues, I’m proud to say the financial position of the WACA is still extremely strong, finishing the financial year with credit funds of about $12m.

That financial strength follows the implementation last year of a new financial model from Cricket Australia, which addressed the way funds were allocated from the national body to state associations. All international match ticket revenues and match costs now belong to Cricket Australia and, while the WACA previously retained match profits, the Association also carried the financial risks associated with hosting international matches. Associations now receive a minimum guarantee of funding from Cricket Australia.

The Board approved the formation of the Future Development Strategy Committee (FDSC) in response to the abandonment of the re-development and the group could not have secured a better person to Chair it than Mr Michael Smith. The committee will examine all options available to the Association, along with funding options, to ensure a strong future and sustainable future for WA cricket. It will present its findings in December.

The committee includes current WACA Board Members Mr Stephen Hauville, Dr Henderson, Mr Rule and Mr Porter, as well as WACA CEO Ms Matthews, but it does not include myself or WACA President Dennis Lillee. That was a deliberate decision that Dennis and I felt important. We have been on the Board for 10 years, our founding is in WA cricket, the Association and the WACA Ground, and we wanted to ensure that bias did not impact the work of the group.

The FDSC’s work is important, especially with the State Government’s new Perth Stadium scheduled for completion in four years and all considerations will take the new stadium into account. I have gone on record as congratulating and thanking the Government on its co-operative approach to this point, but it is also important to note the commercial terms are yet to be released and, while we have indicated we will consider staging high-attendance matches, such as BBL and ODI fixtures, at the new stadium, we cannot commit to what content will be played there until those terms are understood.

Cricket will only feature at the new stadium subject to the interests of our Members and WA cricket being protected.

The WACA and the Western Australian Football Commission have had promising talks around football’s use of the WACA Ground through the winter months, which would result in our women’s representatives for the 2014-15 season.

The needs and concerns of Membership and patrons was of paramount importance to us and we put to use the two storey structure in the south east corner to enhance the Members on Grass experience and the 88sq metre vision screen. We invested in aesthetic improvements, including the new Association branding and celebrating 40 years of WA Test cricketers with the Test Players Walk. We are excited to extend that initiative to our women’s representatives for the 2014-15 season.

The Association does, however, acknowledge that more must be done and the formation of the Future Development Strategy Committee is an important step forward. The Committee is firmly focused on the future of the WACA Ground and WA cricket and, while we now move on from last year’s abandoned redevelopment and the non-allocation of

Chief Executive Officer

It was again an honour to lead the Western Australian Cricket Association in what was, in many ways, a remarkable season of performances, both on and off the Ground.

We announced at last year’s AGM that the 2012-13 turnover of $26m was a record for the WACA and I am proud to say that this year’s $29m exceeded that performance. Those figures are tempered by the cyclical nature of seasons, but the result also speaks to the work of the Business Services Department.

The termination of the redevelopment had a large impact on the Association’s finances and it is a testament to that department that it has resolved the majority of supplier payments at the significantly lower cost of $4.4m to the Association than the potential impact of $8m. The Association recorded a loss of $1,964,881, but remains in a strong financial situation with an overall balance of $12,270,553.

The Business Services team complemented their efforts around the development with the implementation of a new financial model and accounting system. Both involved significant work from our staff and I want to acknowledge the efforts of Richard Marshall and his team in putting these into practice.

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a Test Match, it is important to learn from those situations to ensure they do not happen again.

The Association welcomed Simon Tiverios as its General Manager Strategic Projects and Facilities, a new department which brought together Venue Operations and Turf. The team saw Matt Page step up as Turf Manager and the result of having the Ashes won on a WACA Ground pitch, dominated by our WA bowler Mitchell Johnson, was a result I’m sure Matt, like all of us, took pride in. The 2015 ICC Cricket World Cup has the department currently overseeing renovations of the Ground’s media facilities and improvements to Murdoch University training facilities.

Game Development stood out nationally and led the country in several areas. WA’s 1700 T20 Blast participants was the largest program of its kind, while the State’s overall participation figures had the highest percentage increase – 41 per cent – in Australia. WA’s School Ambassador program increased from 430 participants to 572 and was highlighted as a model for the proposed national program, while the Under-15 Girls’ competition reflected the growth of female participants, expanding to 29 teams, despite having not existed two years ago. The WACA’s forerunning partnership with Healthway completed its inaugural season and I thank them for their investment in the Association and WA cricket. The WACA garnered significant national attention with the partnership, with some suggesting the WACA and Healthway would be looked at as pioneers of what will, in decades to come, be a widely-accepted disassociation between alcohol and sport.

I commend our High Performance department on a season of tremendous highs, with men’s head coach Justin Langer overseeing the Perth Scorchers to their first KFC Big Bash League championship, qualifying for a third-successive Champions League and earning the Association’s first piece of silverware since 2004, before the Alcohol.Think Again Western Warriors qualified for their first Sheffield Shield final in 15 years. I congratulate Steve Jenkin for his work with the Alcohol.Think Again Western Fury, improving on the 2012-13 season to finish third in the WNCL. Captain Nicole Bolton and Kate Blackwell were selected in the WNCL Team of the Year and Nicole was also named WNCL Player of the Year. I look forward to England captain Charlotte Edwards walking to the crease for WA and seeing what the Fury will produce next season. WA’s victorious Imparja Cup captain Michael Bailey was named Lord’s Taverners Indigenous Cricketer of the Year, with he and four teammates also named in the National Indigenous Development Squad.

The majority of those contributions were recognised at the State Cricket Awards in Canberra, which brought the performances and leadership of our players to the fore. Our state men’s team was honoured with the Benaud Men’s Spirit of Cricket Award, we had players in the One Day Domestic, WT20 and BBL teams of the year, while five of our Warriors were named in the Four-Day Series Team of the Year, including Marcus North as captain and Adam Voges as vice-captain.

Marcus was also named Sheffield Shield Player of the Year and collected his second Laurie Sawle Medal before announcing his retirement. His performance through a difficult year for him and his family was a testament to Marcus as a person and we wish him all the best in his life beyond cricket. I also thank Simon Katich for the experience and leadership he brought to the WACA. It is often said that there is no place for fairytales in sport, but Simon returning to WA cricket and retiring on the high of a Scorchers championship was a fairytale finish for many of us.

It was disappointing to receive the news that Nicole would leave the WACA and continue her cricket in Victoria for personal reasons, but we thank her for her contribution to the Association. Nicole’s call-up for the Southern Stars, becoming the first Australian woman to hit a One-Day International century on debut, will forever remain a point of pride for WA cricket.

WA had further success in winning the 2014 Australian Country Cricket Championships, while the men’s U-19s finished second, with five players selected in Australia’s initial 30-man World Cup squad. Jaron Morgan made final selection and was his country’s third-highest run scorer, while Fury’s Heather Graham was named in the Team of the Tournament for the domestic U-18s. A special congratulations must be given to our internationally-recognised players. Nathan Coulter-Nile made his ODI debut and was put on standby for the Third and Fourth Ashes Tests, while Warriors teammates Sam Whiteman and Jason Behrendorff made their Australia A debuts. Fury’s Gemma Triscari travelled with the Southern Stars for the UK Ashes, playing in a pre-series Tour Match.

I would like to close by thanking our invaluable partners, who ensure we can continue producing these great people, while taking the sport to as many West Australians as possible. Healthway is a significant partner for the WACA, as is the Department of Sport and Recreation, and I look forward to many years of association. Thank you to Perdaman Industries and CSBP’s support of regional cricket, and our Joint Principal Partners for Scorchers Homeloans and Direct Trades Supply. We have placed a special emphasis on strengthening our relationships with the media and I thank our partner outlets; Channel NINE, Network TEN, The West Australian, Fairfax Radio, ABC Radio and Local Radio WA, Southern Cross Austereo and SportFM 91.3.

And to our Members, among our most important partners of all, I say a special thank you. The Association is working tirelessly to address the concerns we share, but I also look forward to enjoying an exciting summer of cricket with you. We will be hosting four of the top five ODI sides, we have Scorchers games on both Boxing Day and New Year’s Day in the side’s championship defence, there is the prospect of the Warriors going one step further and the Fury winning their first title - all before the World Cup even begins.

Finally, I want to recognise the dedicated staff at the WACA. We are fortunate to have great people working for us who are engaged with our vision and are focused on building strong relationships with our Members, stakeholders and partners. All we have achieved over the past 12 months is down to them. We have a thrilling year ahead and I look forward to being there with you.

Christina Matthews
Chief Executive Officer
Making our first Sheffield Shield Final in 15 years was a welcome reward for the enormous effort the squad put in over the past 18 months.

When I was appointed as the Head Coach of the Alcohol.Think Again Western Warriors, I vowed to set our foundation on work ethic, honesty, respect and camaraderie. In that time, the way the squad has performed since Christmas 2012, it’s fair to say we’re heading in the right direction.

We’re all very aware of the improvements we need to make, but there’s enough evidence suggesting sustained success is within our grasp. Leading into the 2013-14 season, the WACA Board and CEO Ms Christina Matthews backed my judgement by significantly increasing our human resources in terms of building a coaching and support structure that would allow our players to improve, not only as cricketers but also people.

Our motto at the WACA is to develop good cricketers and great people and, with the excellent staff we now have working in our high performance unit, I’m confident we’ll see positive results in the short and long term.

Apart from making the Shield Final and being awarded the Benaud Men’s Spirit of Cricket award, the most pleasing outcome of last season was the representation we now have within Cricket Australia squads.

Mitchell Johnson, Australian cricket’s hero last season, and Shaun Marsh were awarded CA contracts. Having known Shaun since the day he was born, I’ve never seen him more focussed. I’m confident his best cricket is still in front of him. From demotion to WA’s 2nd XI to Test centurion in 18 months; that’s a great credit to Shaun’s character.

Nathan Coulter-Nile represented Australia during the summer and was close to receiving a CA contract. There’s few better athletes in Australian cricket and his competitive spirit, raw talent and work ethic sets him up for many golden performances ahead.

Mitchell Marsh and Sam Whiteman were rewarded with selection in the Australia A team. Their record-breaking partnership against India A has put them both on the selectors’ radar, with Mitch picked for the ODI series in Zimbabwe. After his mind-blowing Test debut, Ashton Agar will use his experiences to continue his growth, along with Jason Behrendorff, Cameron Bancroft, Simon Mackin, Ashton Turner and Will Bosisto who were selected in National Training Centre teams.

The Warriors success last season was a combination of this youthful talent and the strong leadership shown by three of our senior players.

The performance of Marcus North was brilliant to watch. I judge a person’s character by the way they fight back from adversity. By that definition, Marcus retired from Australian domestic cricket as a man with character in abundance. After relinquishing the captaincy and his position in the team the season before, Marcus came back like a phoenix to win the Laurie Sawle Medal.

When he told me of his plans to retire I was shocked. He worked so hard that I thought he’d play for a couple more years, but I could tell by the look in his eyes that he was 100 per cent committed to his decision and I respect him for that. He’d be the first to admit that he would’ve liked more consistency during his career but he should be proud of his achievements.

Leading the bowling attack was our workhorse Michael Hogan. His consistency and reliability are a coach and captain’s dream and we’re all hopeful he’ll return after another season at Glamorgan.

Our titled leader Adam Voges also enjoyed his best season for many. Well respected, tough, with fantastic tactical nous, he has plenty to play for this summer. Adam’s record in ODIs is outstanding and I know the fire is burning for him to keep in the Australian selectors eyes ahead of the World Cup. Not winning the Shield last season also burns the captain and these motivations can only be good for WA cricket.

Importing Michael Klinger, who is one of the most respected players in Australian domestic cricket, is a huge plus for us. He, along with a group of players who’ve worked harder than any squad I’ve ever witnessed in pre-season, sets us up for success.

Not one for predicting results, I’ll promise that this squad will be well prepared and will have learnt lessons from the past two seasons. It’s difficult forecasting outcomes, but we’ve control of our preparation and, with the momentum that is building throughout the whole WACA organisation, we’re all looking forward to keeping WA cricket – and cricketers – in the spotlight for years to come.

Justin Langer AM
WESTERN WARRIORS (SEASON 2013-2014)

ALCOHOL.THINK AGAIN

Western Australian Cricket Association (Inc.)
Rarely does a player go out of the game completely on their own terms. The fairytale finish is so called because, in the cut throat world of professional cricket, injury and/or selection usually define the fate of most players.

Thankfully, Scorchers captain Simon Katich bucked the trend, finishing his illustrious career as a triumphant captain at The Furnace, where his brilliant career first started. Tough as it was to hear from Simon that he intended to retire after the BBL victory, I couldn’t have hoped for a better ending for a friend who I respect and admire so much.

In many ways BBL|03 personified everything I like about Simon Katich. He’s a great leader, a man of high integrity and an enormously skilful player who led the way on and off the field to give the WACA our first trophy for many years. Throughout the tournament, Simon played with a broken hand. Never did he complain, but rather, got on with the job in his normal uncompromising way. Tactically astute and one of the competition’s leading batsmen, his legacy of physical and mental toughness will be one we hope will have a significant effect on all of our players for many years.

From the start we had our challenges. Injuries, the loss of Michael Hussey and Marcus North, and the withdrawals of our overseas players may have crippled lesser teams, but it’s a tremendous credit to our squad that they battled through every barrier to eventually take the ultimate reward.

For all of our loyal supporters, I must say thank you and sorry. Firstly, accept our sincere thanks for your incredibly loyal support. The atmosphere at The Furnace is like no other place and there’s no doubt we gain a tremendous home ground advantage every time we play. We never take your support for granted and hope you loved BBL|03 as much as we did.

My apology is that every game seemed to be an absolute heart stopper. My heart was thumping until the last ball was bowled in every game. Many people, tell me I look cool and calm on the bench, but I feel the tension as much as anyone. If we provided you with a few extra grey hairs or shortened finger nails, we apologise.

Throughout the tournament I wasn’t sure how to react to the closeness of every match. Either we were playing to our peak and simply finding a way to get across the line, or we weren’t playing as well as we could and, therefore, I was hopeful we would keep getting better as time progressed.

If scenario one was the case, then I was extremely proud of our fighting spirit. If we were improving throughout, then the way we played in the Final was a testament to that theory. The Final was the best game we played and, in the perfect world, that’s exactly how it should be.

Special mention must go to our player of the tournament Craig Simmons. His twin centuries were as good as I’ve seen in Twenty20 cricket and his aggressive start in the Final set us up for a devastating assault by the Marsh brothers in the last few overs. Craig is an example to all Western Australian cricketers that we’re committed to rewarding performances in our grade competition. Disappointing as it was to hear of Craig’s departure next season, I’m indebted to him for his performances in BBL|03.

Evergreen leg spinner Brad Hogg was so good he earned an Australia recall for the ICC Twenty20 World Cup at 43. His energy and enthusiasm is infectious and he’s still one of the fittest players in the squad. We’re looking forward to seeing just how long “Hoggy” can keep having an impact for the Scorchers.

Our overseas players Alfonso Thomas and Yasir Arafat used their experience and skill to win us a number of games. Throughout both were hampered by injury but their influence on and off the field was excellent. Both are highly skilled performers under pressure and we owe them both a debt of gratitude.

Whilst I have mentioned a few individuals, the strength of our group was in exactly that. Our squad of players and support staff are all hard working and excellent people who are highly dedicated and committed to the Scorchers. We’re a close knit unit who executed all of our skills consistently enough to win BBL|03.

It’s been an extraordinary run for the Scorchers in making the first three BBL Finals. We understand and respect how difficult it will be to continue this form, but if we continue working hard and looking after each other, then there’s no reason why we can’t keep rewarding our supporters with great performances.

Thanks again for your support and to steal a favourite phrase from our recently retired and popular fitness coach Steve Smith: “GO SCORCHERS!”

Justin Langer AM
The Alcohol.Think Again Western Fury produced a better performance through the 2013-14 season than the previous year, but the team did not achieve the same major results.

The growth of the team remains exciting and that was highlighted by some individual performances and honours, along with the team finishing higher on the WNCL table; one spot higher than last season. Nicole Bolton’s efforts were of particular significance, with our former captain being selected for the Southern Stars - making a century on debut and becoming the first Australian woman to do so in that format - and WT20 World Cup, as well as being named Player of the Year for the WNCL.

Former Australian representative Renee Chappell announced her retirement in the pre-season, while Irishman Declan Norris joined the team as the new physiotherapist. In the three months leading up to the season, we progressed well and established a City v Country tournament to assist in player development and Fury selection.

Reviewing the season, what the girls achieved in all areas was expected. The Fury would have played in the semi-finals of the WT20 if not for two games affected by rain and that result would have looked good alongside a third place in the 50-over format.

The leadership group of Nicole, Nicky Shaw and Jenny Wallace was supported on game day by former Australian player Kate Blackwell and New Zealand international Suzie Bates, who returned for her second year, and the group did an outstanding job in bringing the team together and promoting a high performance culture. There was a strong commitment to the team culture shown by the girls, who bought into the concepts being presented by myself and the support staff of Aaron Hamilton, John Stoykovski, Martin Shaw and Declan.

We played very good cricket throughout the season, chasing down 254 against Queensland in Toowoomba, a match in which Chloe Piparo scored an unbeaten 95 in what was one of the highlights of the season. As were the games against Tasmania where, over the two WT20s and one WNCL match, the Fury scored 491 runs, with 430 runs coming from opening partnerships.

The other great performance for the season was against the standard bearer of women’s cricket, New South Wales. The games were played at Floreat and the WACA Ground and, although not winning any of the games, the team realised that beating the leading team was a goal not far out of reach. Their performances to push the Breakers to brink in every game were outstanding.

On consideration, it again was a good year for this young Fury team with the continued rise of Nicole at a nationally-recognised level, the development of Chloe and Piepa Cleary, the continued good play from Jenny and the growth of all the players was what made the season fulfilled.

Chloe scored a hundred for the Australian Under-18 team against Papua New Guinea and the performance of Heather Graham and Piepa at the Under-18 National Championships showed how much this team has grown. We had Nicole play for Australia in the home leg of the Ashes series and Gemma Triscari travel to England as a replacement bowler for the Test Match in the away Ashes series.

It was an exciting year and the 2014-15 season holds a lot of promise.

Off the field, we welcome new strength and conditioning co-ordinator Caitlin Marchak, a Canadian who brings varied experience with major sporting teams from her homeland, as well as an international career in gymnastics, which has already stunned the Fury squad. Caitlin has replaced the long-serving John Stoykovski, who left to continue his tertiary education and we thank him for his contribution.

Suzie will be returning for her third season, while the confirmation that England captain Charlotte Edwards would captain the Fury lifted the heads of all around the WACA and, more importantly, the Fury.

However, with those gains also comes some losses and we farewell Nicole, who will move to Victoria for personal reasons and will prove tough competition for the Fury, while work commitments have forced Sarah Fragomeni to call a premature end to her career.

Challenges lie ahead of us, as they do for every season, but the development that we have seen in this group of players is not only exciting, but gives us great confidence that we are well placed to take on those challenges.

Steve Jenkin
ALCOHOL.THINK AGAIN
WESTERN FURY (SEASON 2013-2014)

Nicole Bolton
Megan Banting
Suzie Bates
Emma Biss
Kate Blackwell
Melissa Cameron
Piepa Cleary
Beth Dawson
Bhavisha Devchand
Ash Endersbee
Sarah Fragomeni
Heather Graham
Emily Hessell
Mel Holmes
Emma King
Taneale Peschel
Chloe Piparo
Nicky Shaw
Gemma Triscari
Sarah Tsukigawa
Jenny Wallace
Amanda Williams
Presidents
1885-86 to 1896-97  JCH James
1897-98 to 1898-99  J Gardiner
1899-1900  RH Kelsey
1900-01  SH Parker
1901-02 to 1905-06  WJ Kingsmill
1905-16 to 1916-17  J Gardiner
1916-18 to 1923-24  TP Draper
1924-25 to 1937-38  SHD Rowe
1938-39  DK Lillee AM MBE
1939-40 to 1950-51  GW Miles
1951-52 to 1962-63  FD North
1963-64 to 1989-90  SHD Rowe
1980-81 to 1996-97  LW Jackson KCMG
1997-98 to 2003-04  PB Rakich AM
2004  GM Wood

Secretaries
1885-86 to 1886-87  G Fruin - Honorary
1887-88 to 1888-89  A Woodbridge - Honorary
1889-90  HH Sherlock - Honorary
1890-91 to 1895-96  H Brown
1896-97 to 1899-1900  J Rushton
1900-01 to 1905-06  L Gouly
1906-07  AWB Mather
1907-08 to 1908-09  J Rushton
1909-10 to 1916-17  WJ Farley
1917-18 to 1928-29  J Gardiner
1928-29 to 1947-48  CH Guy
1948-49 to 1972-73  LE Truman
1973-74  R Miller
1974-75 to 1979-80  B Bellon
1980-81 to 1996-97  KR Preston
1997-98 to 2013-14  G Havercroft
2013-14  Ms M Tannock

Chairpersons of WACA Executive / Board
The Executive was so named from 1907. Prior to this a ‘WACA Committee’ was essentially the Executive, but in the period 1890 to 1907 the Trustees of the Association played the major role in ground management. The Chairman of the Executive was also Chairman of the International Committee from its inauguration in 1922 until February 1990. Mr LM Sawle became its first separate Chairman in 1990, with Mr PB Rakich continuing as Chairman of the Executive.

From 2004 the Executive is now referred to as the Board.

1885-99  G Parker
1899-1902  J Gardiner
1902-03  RH Kelsey
1903-04  FD North
1904-05  K Bolton
1905-06  AG Russell
1906-11  K Bolton
1911-17  WJ Farley
1918-23  K Bolton
1923-31  FA Barnard
1931-38  SHD Rowe

Chief Executives / General Managers
Until 1980, the Association Secretary was the highest ranked administrator of the WACA. That position deferred to the appointment of a General Manager which in turn was elevated to the title of Chief Executive in 1986.

1979-80 to 1985-86  WJ Rogers
1986 to 1989  TS Ivanovich
1990 to 1992  DE Hoare
1992 to 1997  CL Smith
1998 to 2001  MN Allenby
2001 to 2004  Mrs K White
2004 to 2007  AIC Dodemaide
2007 to 2012  GM Wood
2012  Ms C Matthews

Life Members
1893  Miss Sylvia Forrest*, daughter of the then Mayor of Perth, Alexander Forrest MLA on the opening of the WACA Ground. Miss Forrest later became Mrs Sylvia Woods.*
1905  WJ Farley*
1912  J Rushton*
1917  RG Heath*
1918  Hon J Gardiner, MLA*
1930  H Gregory, MHR*
1937  L Ryan*
1947  F Boan*
1948  CR Bunning CBE*
1951  Hon GW Miles*
1956  RJ Bryant OAM*
1956  AC Randell*
1963  His Excellency Lt-General Sir Charles Gardiner KCMG KCVO KBE CB then Governor of Western Australia*
1972  FJ Bryant OAM*
1977  Hon Sir Lawrence Jackson KCMG*
1977  M JL MacGill*
1977  DC McKenzie*
1977  JEV Murdoch*
1978  AD Drew*
1978  RC Mattiske*
1978  HWH Rigg
1979  RE Ballantine*
1979  EJ Dowling*
1979  GH Dunstan OBE*
1980  RW Abbott MBE*
1982  AR Edwards OAM
1983  LM Sawle AM
1983  W Scott*
1985  DK Carmody*
1985  CW Puckett*
1985  CW Langdon*
1985  KD Meuleman*
1985  BK Shepherd OAM*
1985  GD McKenzie
1985  IJ Brayshaw MBE
1985  RJ Inverarity MBE
1985  GAP Lock*
1985  RW Marsh MBE
1985  DK Lillee AM MBE
1985  BF Prindiville AO CMG*
1988  JT Irvine*
1989  HG Bevan*
1990  PB Rakich AM
1993  DH Foster OAM
1995  TJ Perrott AM CIt WA
1996  FD O’Driscoll
1996  NL Ballard
1998  KJ Hughes
1998  GR Marsh
1998  GM Wood
1999  TM Alderman
2001  KH MacLeay
2002  WM Bryant
2002  WJ Edwards
2004  TM Moody
2004  MRJ Veletta
2004  B Yardley
2005  CL Jones
2007  BM Julian
2007  L Pavy
2007  TJ Zoehrer
2008  J Angel
2008  CAC Fear
2008  Ms C Towers
2009  R Edwards
2009  BM Laird
2009  AL Mann
2009  G Havercroft
2010  WM Clark
2010  PJ McConnell
2010  BA Reid
2010  WP Reynolds
2011  CD Matthews
2012  AC Gilchrist AM
2012  J Langer AM
2013  KN Slater
ASHTON AGAR

Test
Left-arm off-spinner Agar made a stunning debut in the first Test of the Ashes at Nottingham’s Trent Bridge. Agar went on to produce a world record score of 98 for a number 11 batsman. His 163-run stand with Phil Hughes was also a world record for best Test 10th wicket partnership. The then-teenager claimed the wicket of England captain Alastair Cook for his first Test scalp, but only managed two wickets in his two Tests, before being replaced by Nathan Lyon but appears destined for a bright future.

NICOLE BOLTON

One Day & T20 International
Bolton made a memorable and long-awaited international debut at the MCG, where she made 124 off 152 deliveries against England in a much-needed Ashes One-Day International win. She also completed a direct-hit run out to cap a remarkable day where she won Player of the Match honours. Bolton made one T20 and two ODI appearances during the summer and was part of the Southern Stars squad which triumphed at the ICC Women’s World T20 in Bangladesh in March and April.

NATHAN COULTER-NILE

One Day & T20 International
Following his international debut in February 2013, Coulter-Nile continued his rise in limited-overs cricket during the 2013-14 summer. Coulter-Nile was a fringe figure in tours of England and India. However, the right-arm quick played all five ODIIs on home turf against England, taking 10 wickets at 24.9. He also took seven wickets in the following three T20 Internationals against England including 4-31 in Hobart, cementing his spot in the side, before going to South Africa and the ICC World T20 in Bangladesh.

BRAD HOGG

T20 International
The evergreen veteran continued to amaze during the 2013-14 summer where he took nine wickets in 10 Big Bash League matches and won the Player of the Match award in the Perth Scorchers’ BIG FINAL triumph over Hobart Hurricanes, leading to a shock international call-up shortly after his 43rd birthday. Hogg showed some form in the lead-up T20 Internationals away to South Africa, taking 2-31 in the third encounter, but found the going tough at the ICC World T20 in Bangladesh and only played once during the tournament.

MITCHELL JOHNSON

Test, One Day & T20 International
After being overlooked for the Ashes in the UK, Johnson showed signs of his improved form with good pace and bounce in limited-overs matches away to England and Scotland. It was a sign of things to come as he returned to the Test arena in devastating fashion, taking 37 wickets in five Ashes Tests, claiming three Player of the Match awards and the Player of the Series gong too. Johnson maintained his dominant form in South Africa, with 22 wickets in three Tests to help Australia re-claim the number one ranking.

SHAUN MARSH

Test, One Day & T20 International
Marsh set an Australian ODI record opening 246-run partnership with Aaron Finch when he made 151 against Scotland in September, but injury halted his progress. The top-order batsman returned to the national set-up for the ODIs against England in January and produced an impressive 71* at the SCG. However, Marsh’s biggest success was his 148 upon his return to the Test arena, posting a fine century against South Africa at Centurion.

ADAM VOGES

One Day International
Voges ended the 2013-14 summer out of Australia’s One-Day side but will hope to win back his spot ahead of the 2015 ICC Cricket World Cup. The WA skipper had been a mainstay as a middle-order batsman and part-time spinner in the England and India tours, including top scoring with 76* alongside James Faulkner in a stunning run chase triumph in Mohali. Voges was overlooked following the return of big names such as David Warner and Michael Clarke for the England One-Day Series in Australia and remains on the fringes of the squad.
ARTHUR HUGH CHRISTIAN
b. 22 January 1877 - 8 September 1950
Player, Coach, Administrator

It is unlikely that Arthur Christian’s two most momentous feats will ever be equalled.

The only player to claim more than 1000 wickets in WACA club cricket ranks, Christian also captained North Perth to six consecutive premierships.

The most outstanding all-rounder of his era, Christian bowled brisk left-armers and struck the ball firmly enough to amass 12 club centuries and produce a highest score of 97 for WA.

Originally from Victoria, his WA career extended on either side of World War I and his tally of 79 wickets stood as the State record until the late 1930s.

Had Christian lived in the eastern states, his credentials would have been sufficient to elevate him to Test ranks.

As it was, he compiled 757 runs at 24 for WA and his 79 wickets cost 25 each. His club tally of 6716 runs at 37 complemented 1002 wickets at 8.62.

Christian captained the first WA team to beat Victoria and later coached the State team.

He was a conscientious and energetic member of the WACA Executive for two decades, spending one year as chairman, and proved a formidable contributor to cricket in the State.

THOMAS MASSON MOODY
b. 2 October 1965 -
Player, Captain, Coach

A 202cm giant, Tom Moody’s stature was only surpassed by his impact as Western Australia’s most prominent and influential figure throughout much of his career.

A young batting star who matured into an incisive medium-pacer and highly effective State captain, Moody saved his best performances for the biggest stage. No player has beaten his tally of five Sheffield Shield wins since finals were introduced nor has anyone come close to his three scores of 150 in all finals. Add his four one-day titles and Moody is the most successful player in WA history.

He was also the stand out all-rounder whose powerful batting brought 9507 first-class runs for WA while he claimed 232 wickets and pouches 124 catches.

Moody was only selected in eight Tests but scored two centuries, including 101 to complement his 61 and 50 in his only three Test match innings at the WACA Ground.

He had a substantial impact as a one-day player with 76 international appearances. He was part of the winning World Cup squad in 1987 but had an even greater impact as a critical player in Australia’s 1999 triumph.

Moody coached Sri Lanka, Western Australia and Worcestershire, as well as Indian Premier League franchises, and has proved a canny and articulate media commentator.
Keith Slater was recognised for his contribution and service to cricket at interstate and international level by being awarded Honorary Life Membership by the WACA at its Annual General Meeting of Members last October.

Slater was added to the select group of individuals who have made a special and outstanding contribution to the WACA and/or cricket over an extended period of time, with his service extending from playing Test cricket, to work as a coach, administrator and media commentator.

Perth-born Slater’s contribution to cricket in WA has extended beyond 60 years, and has had a long lasting impact.

Slater is a key figure at Midland-Guildford where he debuted as a 15-year-old in 1950 and went on to become the club’s games record holder with 259 matches. The genuine all-rounder played for an imposing 27 seasons and was part of the 1968-69 and 1969-70 premiership sides.

He earned State inclusion after taking 52 wickets for Midland-Guildford in the 1954-55 season and soon rose to prominence in WA, pressing his claims for international honours by the end of the decade.

Slater is one of the rare WA players to record the double of more than 2000 runs and more than 100 wickets in the 68 matches he played for the State.

In total, Slater played 68 times for WA at first-class level, recording 2116 runs at 21.16, including 13 half-centuries and one hundred against Queensland in the 1963-64 season. He also took 124 wickets at 44.33.

The right-hander was a rare breed, in that he could bowl both off-spin or medium pace, while his action attracted the scrutiny of umpires at times too.

Slater became the second Western Australian to represent his country at Test level in 1959, fresh from an impressive four-wicket haul in a tour match in Perth against England. He was named 12th man against England in Melbourne, before debuting against the tourists in Sydney.

Despite two wickets on debut, Slater never added to his Test tally, with doubts over his action and ability to extract enough spin, seeing him overlooked for the 1961 Ashes tour of England. He worked with English professional Tony Lock to refine his action but he never reached such heights again.

Slater, who emerged as an opening batsman in his latter WA days, retired from State cricket in 1968 but continued on at Midland-Guildford, whom he captained for eight seasons, before hanging up the boots in 1978. He was a premiership player with the club as they claimed back-to-back flags.

At the conclusion of his club career, Slater had claimed 463 wickets at an impressive average of 18.34, with best figures of 7-43, while he also took 169 catches, largely in his preferred fielding positions of gully and slip. Slater also finished with 5875 runs at an average of 21.36 with six centuries.

Slater’s love and passion for the game ensured he continued his involvement in cricket in retirement in a variety of positions and held a number of administration roles with Midland-Guildford, including playing a key part in the success of the widely-acclaimed Lilac Hill Festival Match.

Slater shared a sporting goods business alongside long-term friend and former team-mate Kevin Gartrell, while he also ran a summer school for aspiring cricketers where he worked as a coach.

His contribution extended to the media, with Slater working as a radio commentator for the ABC, where he provided special comments and expert analysis on Western Australian first-class matches.

Slater also completed an eight-year stint as a member of the WACA Executive Committee – today known as the Board – between 1987 and 1995.
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<tr>
<th>Financial Statements</th>
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<td>Board Financial Report</td>
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<td>Statement of Financial Position</td>
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<td>Notes to the Financial Statements</td>
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<td>Board's Declaration</td>
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<td>Independent Auditor’s Report to the Members of the Western Australian Cricket Association (Inc.)</td>
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</tr>
</tbody>
</table>
The Members of the Board present their report together with the financial report of the Western Australian Cricket Association (Inc.) (Association) for the year ended 30 June 2014 and the auditor’s report thereon.

Members of the Board
The Members of the Board at any time during or since the end of the financial year are:

Review of operations
For the year ended 30 June 2014 the Association recorded an operating loss before finance costs and depreciation of $596,225 (2013: $2,088,249 operating surplus).

This result was significantly below that of the prior year:

Revenue from operating activities increased by $3,327,122 (13%) compared to the previous year due mainly to:

- increased revenue from Cricket Operations of $2,301,531 (15%). This includes an increase of $3,633,770 (34%) from Cricket Australia distributions offset by a reduction of $1,585,249 (58%) from international match tickets due to the effects of the new financial model with Cricket Australia.
- increased Catering revenue of $1,030,945 (179%), due to both higher sales at matches and improved returns from the new catering agreement with Delaware North.

Expenditure on operating activities increased by $5,891,871 (25%) compared to the previous year due mainly to:

- increased expenditure on Cricket operations of $2,211,635 (20%), reflecting an increased level of investment in cricket, player payments including Champions League participation fees and prize money.
- increased expenditure on the Ground Redevelopment of $2,523,574, including repayment of preliminary costs incurred by the development partner following termination of the Development Agreement with Ascot Capital.

Finance costs of $33,861 were in line with the previous year (2013: $34,050).

Depreciation charges of $1,334,794 (2013: $1,179,649) increased by $155,145 (13%).

The net effect of the above was an operating loss of $1,964,881 (2013: $874,549 operating surplus).

Events subsequent to balance date:
There has not arisen any item, transaction or event of a material nature likely, in the opinion of the members of the Board, to affect materially the operations or state of affairs of the Association in future financial years.

Dated at Perth this 6th day of August 2014.

Signed in accordance with a resolution of the Board:

JB Gannon | Chairman
AD Rule | Chairman, Finance & Audit Committee
## Statement of Profit or Loss and Other Comprehensive Income

### Revenue

**From Operating Activities**

<table>
<thead>
<tr>
<th>Description</th>
<th>2014 ($)</th>
<th>2013 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Catering</td>
<td>1,607,408</td>
<td>576,463</td>
</tr>
<tr>
<td>Cricket Operations</td>
<td>18,126,263</td>
<td>15,824,732</td>
</tr>
<tr>
<td>Marketing</td>
<td>5,131,600</td>
<td>5,180,154</td>
</tr>
<tr>
<td>Members’ Subscriptions</td>
<td>3,125,985</td>
<td>3,100,295</td>
</tr>
<tr>
<td>Museum</td>
<td>90,238</td>
<td>72,727</td>
</tr>
<tr>
<td><strong>Sub-total</strong></td>
<td>28,081,493</td>
<td>24,754,371</td>
</tr>
<tr>
<td><strong>Other income</strong></td>
<td>760,544</td>
<td>880,269</td>
</tr>
<tr>
<td><strong>Total revenue</strong></td>
<td>28,842,038</td>
<td>25,634,641</td>
</tr>
</tbody>
</table>

### Expenditure

**On Operating Activities**

<table>
<thead>
<tr>
<th>Description</th>
<th>2014 ($)</th>
<th>2013 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ground</td>
<td>(6,891,205)</td>
<td>(7,065,804)</td>
</tr>
<tr>
<td>Cricket Operations</td>
<td>(13,258,414)</td>
<td>(11,046,779)</td>
</tr>
<tr>
<td>Marketing</td>
<td>(1,637,143)</td>
<td>(1,208,484)</td>
</tr>
<tr>
<td>Membership</td>
<td>(905,212)</td>
<td>(501,516)</td>
</tr>
<tr>
<td>Administration and Finance</td>
<td>(2,289,182)</td>
<td>(1,815,263)</td>
</tr>
<tr>
<td>Museum</td>
<td>(54,150)</td>
<td>(29,162)</td>
</tr>
<tr>
<td>Ground Redevelopment - Preliminary Costs</td>
<td>(4,402,957)</td>
<td>(1,879,383)</td>
</tr>
<tr>
<td><strong>Total expenditure</strong></td>
<td>(29,438,263)</td>
<td>(23,546,392)</td>
</tr>
</tbody>
</table>

Operating (loss)/surplus before finance costs and depreciation

<table>
<thead>
<tr>
<th>Description</th>
<th>2014 ($)</th>
<th>2013 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Finance costs</td>
<td>(33,861)</td>
<td>(34,050)</td>
</tr>
<tr>
<td><strong>Operating (loss)/surplus before depreciation</strong></td>
<td>(630,087)</td>
<td>2,054,199</td>
</tr>
<tr>
<td>Depreciation</td>
<td>(1,334,794)</td>
<td>(1,179,649)</td>
</tr>
<tr>
<td><strong>Operating (Loss)/Surplus</strong></td>
<td>(1,964,881)</td>
<td>874,549</td>
</tr>
</tbody>
</table>

**Other Comprehensive Income**

- **TOTAL COMPREHENSIVE (LOSS)/INCOME**

<table>
<thead>
<tr>
<th>Description</th>
<th>2014 ($)</th>
<th>2013 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>(1,964,881)</td>
<td>874,549</td>
</tr>
</tbody>
</table>

The Statement of Profit or Loss and Other Comprehensive Income is to be read in conjunction with the notes to the financial statements set out on pages 26 to 36.
### Statement of Financial Position

**Western Australian Cricket Association (Inc.)**

**As at 30 June 2014**

<table>
<thead>
<tr>
<th>Note</th>
<th>2014 ($)</th>
<th>2013 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CURRENT ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>5</td>
<td>12,270,553</td>
</tr>
<tr>
<td>Trade and other receivables</td>
<td>6</td>
<td>342,084</td>
</tr>
<tr>
<td>Inventories</td>
<td>7</td>
<td>17,631</td>
</tr>
<tr>
<td>Other current assets</td>
<td>8</td>
<td>67,521</td>
</tr>
<tr>
<td><strong>Total current assets</strong></td>
<td></td>
<td>12,697,789</td>
</tr>
<tr>
<td><strong>NON-CURRENT ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Property, plant and equipment</td>
<td>9</td>
<td>17,724,141</td>
</tr>
<tr>
<td><strong>Total non-current assets</strong></td>
<td></td>
<td>17,724,141</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td></td>
<td>30,421,930</td>
</tr>
<tr>
<td><strong>CURRENT LIABILITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Trade and other payables</td>
<td>10</td>
<td>2,021,626</td>
</tr>
<tr>
<td>Provisions</td>
<td>12</td>
<td>808,690</td>
</tr>
<tr>
<td>Deferred income</td>
<td>13</td>
<td>1,976,089</td>
</tr>
<tr>
<td><strong>Total current liabilities</strong></td>
<td></td>
<td>4,806,406</td>
</tr>
<tr>
<td><strong>NON-CURRENT LIABILITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Provisions</td>
<td>12</td>
<td>336,684</td>
</tr>
<tr>
<td>Deferred income</td>
<td>13</td>
<td>950,000</td>
</tr>
<tr>
<td><strong>Total non-current liabilities</strong></td>
<td></td>
<td>1,286,684</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td></td>
<td>6,093,089</td>
</tr>
<tr>
<td><strong>NET ASSETS</strong></td>
<td></td>
<td>24,328,840</td>
</tr>
<tr>
<td><strong>MEMBERS’ FUNDS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accumulated funds</td>
<td></td>
<td>24,328,840</td>
</tr>
<tr>
<td><strong>Total Members’ funds</strong></td>
<td></td>
<td>24,328,840</td>
</tr>
</tbody>
</table>

The Statement of Financial Position is to be read in conjunction with the notes to the financial statements set out on pages 26 to 36.
## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 JUNE 2014

<table>
<thead>
<tr>
<th>Note</th>
<th>2014 ($)</th>
<th>2013 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CASH FLOWS FROM OPERATING ACTIVITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash receipts in the course of operations</td>
<td>30,072,378</td>
<td>25,122,267</td>
</tr>
<tr>
<td>Cash payments in the course of operations</td>
<td>(31,489,709)</td>
<td>(22,003,224)</td>
</tr>
<tr>
<td>Interest received</td>
<td>558,236</td>
<td>789,275</td>
</tr>
<tr>
<td>Finance costs paid</td>
<td>(33,861)</td>
<td>(34,050)</td>
</tr>
<tr>
<td><strong>Net cash (used in) / provided by operating activities</strong></td>
<td>15(ii)</td>
<td>(892,956)</td>
</tr>
<tr>
<td><strong>CASH FLOWS FROM INVESTING ACTIVITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Proceeds on disposal of property, plant and equipment</td>
<td>21,364</td>
<td>37,091</td>
</tr>
<tr>
<td>Payments for property, plant and equipment</td>
<td>(1,902,353)</td>
<td>(1,506,095)</td>
</tr>
<tr>
<td><strong>Net cash (used in) investing activities</strong></td>
<td>15(i)</td>
<td>(1,880,989)</td>
</tr>
<tr>
<td><strong>Net (decrease) / increase in cash held</strong></td>
<td></td>
<td>(2,773,945)</td>
</tr>
<tr>
<td>Cash at the beginning of the financial year</td>
<td>15,044,498</td>
<td>12,639,235</td>
</tr>
<tr>
<td><strong>Cash at the end of the financial year</strong></td>
<td>15(i)</td>
<td>12,270,553</td>
</tr>
</tbody>
</table>

The Statement of Cash Flows is to be read in conjunction with the notes to the financial statements set out on pages 26 to 36.
<table>
<thead>
<tr>
<th>Description</th>
<th>Accumulated Funds $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance at 1 July 2012</td>
<td>25,419,171</td>
</tr>
<tr>
<td>Total Comprehensive Income</td>
<td>874,549</td>
</tr>
<tr>
<td>Balance at 30 June 2013</td>
<td>26,293,721</td>
</tr>
<tr>
<td>Total Comprehensive Loss</td>
<td>(1,964,881)</td>
</tr>
<tr>
<td>Balance at 30 June 2014</td>
<td>24,328,840</td>
</tr>
</tbody>
</table>
1. Statement of significant accounting policies

The significant policies which have been adopted in the preparation of this financial report are:

(a) Basis of preparation

The financial report is a general purpose financial report, which has been prepared in accordance with Australian Accounting Standards, Australian Accounting Interpretations, other authoritative pronouncements and the Association Rules in a form appropriate for a sporting association.

It has been prepared on the basis of historical costs and except where stated, does not take into account changing money values or fair values of non-current assets.

The accounting policies have been consistently applied and, except where there is a change in accounting policy, are consistent with those of the previous year.

The Association has adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (the AASB) that are relevant to its operations and effective for the current reporting period.

The adoption of all the new and revised Standards and Interpretations has not resulted in any changes to the Association’s accounting policies and has no effect on the amounts reported for the current or prior years except as disclosed below:

First time application of AASB13: Fair Value Measurement

The Association has adopted the requirements of AASB13 for the first time in the current financial statements. The standard provides guidance on how to determine fair value and requires disclosures about fair value measurement. However, AASB13 does not change the requirements regarding which items should be measured or disclosed at fair value. AASB13 applies when another AASB requires or permits fair value measurements or disclosures about fair value measurements (and measurements, such as fair value less costs to sell, based on fair value or disclosures about those measurements). With some exceptions, the standard requires entities to classify these measurements into a ‘fair value hierarchy’ based on the nature of the inputs.

(b) Statement of compliance

The financial report complies with Australian Accounting Standards, which include Australian equivalents to International Financial Reporting Standards (AIFRS). Compliance with AIFRS ensures that the financial report, comprising the financial statements and notes there to, complies with International Financial Reporting Standards (IFRS).

The members of the Board have authorised the issue of this financial report on 6 August 2014.

(c) Revenue recognition

Revenues are recognised at fair value of the consideration received net of the amount of goods and services tax (GST) payable to the Australian Tax Office. Exchanges of goods or services of the same nature and value without any cash consideration are not recognised as revenues.

Catering income

Catering income is commission income received from the caterer relating to functions and special events held throughout the year at the venue.

Cricket

Cricket income is generated via proceeds from ticket sales to domestic cricket fixtures, distributions from Cricket Australia and other related grants. All grants and distributions received throughout the year are recognised in the period for which they specifically relate.

Marketing

Marketing income is predominantly derived from sponsorship and corporate hospitality sales. All monies received from sponsorship relate principally to the cricket season. Corporate hospitality sales are recognised in accordance with the terms of the specific contract.

Membership

Membership revenue is derived through renewals, nomination and subscription fees. All membership income is recognised in the financial year in which it has been received.

Grant income

All grants received throughout the year are recognised in the period for which they specifically relate.

Sale of goods

To the extent that funds have been received in advance of the Association meeting its obligations, that income is deferred to be recognised in the period to which it relates.
Revenue from the sale of goods is recognised (net of returns, discounts and allowances) when control of the goods passes to the buyer.

Sale of non-current assets
The gain or loss on disposal of a non-current asset is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal. Gains and losses in any year are aggregated and included in income or expense as appropriate on a net basis.

Deferred income
To the extent that funds have been received in advance of the Association meeting its obligations, that income is deferred to be recognised in the period to which it relates.

Interest income
Interest income is recognised as it accrues, taking into account the effective yield on the financial asset.

(d) Finance costs
Finance costs include interest, amortisation of discounts or premiums relating to borrowings, amortisation of ancillary costs incurred in connection with arrangement of borrowings, including lease finance charges.

Finance costs are expensed as incurred.

(e) Goods and services tax
Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense.

Receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the Statement of Financial Position.

Cash flows are included in the cash flow statement net of GST.

(f) Taxation
The Association is exempt from the payment of income tax under the Income Tax Assessment Act.

(g) Acquisitions of assets
All assets acquired including property, plant and equipment are initially recorded at their cost of acquisition at the date of acquisition, being the fair value of the consideration provided plus incidental costs directly attributable to the acquisition.

The costs of assets constructed include the cost of materials and direct labour. Directly attributable overheads and other incidental costs are also capitalised to the asset.

Assets under construction are classified accordingly until completed.

(h) Cash assets and bank overdrafts
Cash assets and bank overdrafts are carried at face value of the amounts deposited or drawn.

(i) Receivables
Trade receivables
Trade debtors are generally settled within 30 days and are therefore carried at amounts due. A provision is established at the time a specific debt is considered doubtful. Bad debts are written off when identified.

(j) Inventories
Inventory is carried at the lower of cost and net realisable value.

Net realisable value
Net realisable value is determined on the basis of each inventory line’s estimated selling price.

(k) Leased plant and equipment
Finance leases which effectively transfer to the Association substantially all of the risks and benefits incidental to ownership of the leased item are capitalised at the present value of the minimum lease payments and disclosed as leased assets, with a corresponding liability included in the financial statements. Lease liabilities are reduced by repayment of principal. The interest components of the lease payments are expensed in the Statement of Profit or Loss and Other Comprehensive Income.
(l) **Recoverable amount of non-current assets valued on cost basis**
The carrying amounts of non-current assets valued on the cost basis are reviewed to determine whether they are in excess of their recoverable amount at balance date. If the carrying amount of a non-current asset exceeds its recoverable amount, the asset is written down to the lower amount. The write-down is recognised as an expense in the Statement of Profit or Loss and Other Comprehensive Income in the reporting period in which it occurs.

Where a group of assets working together supports the generation of cash inflows, recoverable amount is assessed in relation to that group of assets.

(m) **Depreciation**
*Useful lives*

All non-current assets have limited useful lives and are depreciated using the straight line method over their estimated useful lives.

Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time an asset is completed and held ready for use.

Depreciation rates and methods are reviewed annually for appropriateness. When changes are made, adjustments are reflected prospectively in current and future periods only. Depreciation is expensed.

The depreciation rates used for each class of asset are as follows:

<table>
<thead>
<tr>
<th>Class of Asset</th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land and buildings</td>
<td>2.5%</td>
<td>2.5%</td>
</tr>
<tr>
<td>Plant and equipment</td>
<td>10% - 25%</td>
<td>10% - 15%</td>
</tr>
<tr>
<td>Office furniture and equipment</td>
<td>10% - 33%</td>
<td>10% - 30%</td>
</tr>
</tbody>
</table>

(n) **Payables**

Liabilities are recognised for amounts to be paid in the future for goods or services received. Trade accounts payable are normally settled within 60 days.

(o) **Provisions**

Provision are recognised when the Association has a present obligation (legal or constructive) as a result of a past event, it is probable that the Association will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (where the effect of the time value of money is material).

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

(p) **Employee entitlements**

*Wages, salaries, annual leave and sick leave*

Liabilities for employee benefits for wages and salaries (including non-monetary benefits), annual leave and sick leave to be settled within 12 months of the reporting date represent present obligations resulting from employees’ services provided up to the reporting date, calculated at undiscounted amounts based on remuneration rates that the Association expects to pay including related on-costs.

*Long service leave*

The provision for employee benefits for long service leave represents the present value of the estimated future cash outflows to be made resulting from employees’ services provided up to reporting date.

*Superannuation plan*

The Association contributes to defined contribution employee superannuation plans. Contributions are charged against income as they are accrued.

(q) **Financial instruments**

*Net fair value of financial assets and liabilities*

Monetary financial assets and financial liabilities not readily traded in an organised financial market are determined by valuing them at the present value of the contractual future cash flows on amounts due from customers (reduced for expected credit losses) or due to suppliers. The carrying amounts of bank term deposits, trade debtors, term debtors, other debtors, bank overdrafts, accounts payable, bank bills and employee benefits approximate net fair value.
2. Revenue from ordinary activities

Other income
From operating activities:
  Interest  558,236  789,275
  Other  180,944  63,719
From outside operating activities
  Net gain on disposal of non-current assets  21,364  27,276
Total other income  760,544  880,269

3. Surplus from ordinary activities
Surplus from ordinary activities has been arrived at after charging the following items:

Net expense including:
  Employee benefits (excluding superannuation)  11,352,458  9,640,769
  Superannuation contributions  872,105  731,852
  Operating lease payments  16,872  16,872
  Movement in provision for employee entitlement  158,228 (34,885)

Finance costs:
  Bank loan, overdraft and facility fees  33,861  34,050

Depreciation of:
  Buildings  717,523  716,755
  Plant and equipment and motor vehicles  515,763  325,213
  Office furniture and equipment  101,508  137,682
  1,334,794  1,179,649

4. Auditors remuneration
Audit services
  Auditors of the Association  31,500  30,450
  Audit of the financial report
Other services
  Other audit services  3,900  2,625
  35,400  33,075

(r) Changes to accounting standards
Certain Australian Accounting Standards and Australian Accounting Interpretations have recently been issued or amended but are not yet effective. These standards have not been adopted by the Association for the year ended 30 June 2014 and would not have a material effect on the Association’s current accounting policies.

(s) Legal status
The Association is a not-for profit entity, incorporated under the Associations Incorporations Act 1987.

(t) Principal place of business
The Associations’ principal place of business and registered address is the WACA Ground, Nelson Crescent, East Perth, Western Australia.
5. **Cash and cash equivalents**

   **Cash at bank and on hand**
   
   The weighted average interest rate on cash assets at 30 June 2014 is 3.19% (2013: 3.93%). Funds held on deposit at 30 June 2014 were with Australian Financial Institutions including term deposits totalling $11.7m (2013: $14.4m). The maturity dates of term deposits were: at call, $3.7m; 90 days $3m; 180 days $5m (2013: at call, $0.4m; 30 days, $2m; 90 days, $2m; 180 days, $2m and 360 days, $8m). All term deposits are able to be accessed mid-term. Interest earned from cash at bank and on deposit is sensitive to movements in interest rates. Based on average cash balances held during the year, if interest rates had moved by 1% this would have impacted the Income Statement and cash flow by approximately $158,503 (2013: $152,197).

<table>
<thead>
<tr>
<th>2014 ($)</th>
<th>2013 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>12,270,553</td>
<td>15,044,498</td>
</tr>
</tbody>
</table>

6. **Trade and other receivables**

   **Current**
   
   - Trade receivables: 277,084 (2013: 1,023,450)
   - Other receivables: 65,000 (2013: 250)

   The ageing of trade receivables is as follows; Current, $131,973 (2013: $355,617); 30 days, $140,821 (2013: $343,240); 60 days, $nil (2013: $322,828), 90 days, $4,290 (2013: $1,765). All debtors are considered to be recoverable.

<table>
<thead>
<tr>
<th>2014 ($)</th>
<th>2013 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>342,084</td>
<td>1,023,700</td>
</tr>
</tbody>
</table>

7. **Inventories**

   **Current**
   
   Merchandise - at cost: 17,631 (2013: 12,296)

8. **Other current assets**

   Prepayments: 67,521 (2013: 59,301)

9. **Property, plant and equipment**

   **Land and buildings**
   
   - At cost: 39,368,901 (2013: 39,495,996)
   - Accumulated depreciation: (24,585,572) (2013: (23,995,145))
   
   **Plant and equipment and motor vehicles**
   
   - At cost: 6,141,387 (2013: 5,769,308)
   - Accumulated depreciation: (3,291,771) (2013: (4,995,031))
   
   **Office furniture and equipment**
   
   - At cost: 700,302 (2013: 1,038,843)
   - Accumulated depreciation: (609,105) (2013: (970,985))
   
   **Asset under construction**
   
   - At cost: 91,196 (2013: 67,858)
   
   **Total property, plant and equipment net book value**
   
   17,724,141 (2013: 17,156,582)
An independent valuation of a portion of the Association’s land and buildings, the subject of the previously proposed ground redevelopment was carried out as at 28 April 2014 by Herron Todd White (WA) Pty Ltd, Property Consultants. The total land area of the five separate portions subject to the valuation is 24,270 sqm, as compared to a total land area of 56,656 sqm. The basis of the valuation is the unencumbered estate in fee simple in vacant possession. The independent valuation of the total land area of the five separate portions, the subject of the previously proposed ground redevelopment, is $35.9 million. This valuation has not been reflected in the financial report. The land and buildings are recorded at cost less accumulated depreciation.

Following a detailed review of the Association’s asset register, certain assets which had been fully depreciated were removed from the register during the year. The total amounts of both cost and accumulated depreciation removed from the asset register were:

- Land and Buildings, $127,095 (2013 - nil)
- Plant and equipment and motor vehicles, $2,159,971 (2013 - nil)
- Office furniture and equipment, $463,388 (2013 - nil)

Reconciliations
Reconciliations of the carrying amounts for each class of property, plant and equipment are set out below:

<table>
<thead>
<tr>
<th>Class</th>
<th>2014 ($)</th>
<th>2013 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>($)</td>
<td>($)</td>
</tr>
<tr>
<td>Land and buildings</td>
<td>15,500,851</td>
<td>16,194,252</td>
</tr>
<tr>
<td>Carrying amount at beginning of year</td>
<td>15,500,851</td>
<td>16,194,252</td>
</tr>
<tr>
<td>Additions</td>
<td>-</td>
<td>23,354</td>
</tr>
<tr>
<td>Disposals</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Depreciation</td>
<td>(717,523)</td>
<td>(716,755)</td>
</tr>
<tr>
<td>Carrying amount at end of year</td>
<td>14,783,329</td>
<td>15,500,851</td>
</tr>
<tr>
<td>Plant and equipment and motor vehicles</td>
<td>774,278</td>
<td>520,105</td>
</tr>
<tr>
<td>Carrying amount at beginning of year</td>
<td>774,278</td>
<td>520,105</td>
</tr>
<tr>
<td>Additions (including asset under construction in prior year)</td>
<td>2,591,101</td>
<td>589,201</td>
</tr>
<tr>
<td>Disposals</td>
<td>-</td>
<td>(9,815)</td>
</tr>
<tr>
<td>Depreciation</td>
<td>(515,763)</td>
<td>(325,213)</td>
</tr>
<tr>
<td>Carrying amount at end of year</td>
<td>2,849,616</td>
<td>774,278</td>
</tr>
<tr>
<td>Office furniture and equipment</td>
<td>67,858</td>
<td>125,595</td>
</tr>
<tr>
<td>Carrying amount at beginning of year</td>
<td>67,858</td>
<td>125,595</td>
</tr>
<tr>
<td>Additions</td>
<td>124,847</td>
<td>79,945</td>
</tr>
<tr>
<td>Disposals</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Depreciation</td>
<td>(101,508)</td>
<td>(137,682)</td>
</tr>
<tr>
<td>Carrying amount at end of year</td>
<td>91,196</td>
<td>67,858</td>
</tr>
<tr>
<td>Asset under construction</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Additions</td>
<td>-</td>
<td>813,595</td>
</tr>
<tr>
<td>Carrying amount at end of year</td>
<td>-</td>
<td>813,595</td>
</tr>
<tr>
<td>Total property, plant and equipment net book value</td>
<td>17,724,141</td>
<td>17,156,582</td>
</tr>
</tbody>
</table>
### 10. Payables

**Current**

<table>
<thead>
<tr>
<th></th>
<th>2014 ($)</th>
<th>2013 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Trade creditors and accruals</td>
<td>2,021,626</td>
<td>4,554,677</td>
</tr>
</tbody>
</table>

### 11. Interest-bearing facilities

**Financing arrangements**

The Association has access to the following lines of credit:

<table>
<thead>
<tr>
<th>Total facilities available:</th>
<th>2014 ($)</th>
<th>2013 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bank overdraft (i)</td>
<td>500,000</td>
<td>500,000</td>
</tr>
<tr>
<td>Bank bill facility (ii)</td>
<td>2,500,000</td>
<td>2,500,000</td>
</tr>
<tr>
<td>Total facilities available:</td>
<td>3,000,000</td>
<td>3,000,000</td>
</tr>
</tbody>
</table>

**Facilities utilised at balance date:**

<table>
<thead>
<tr>
<th></th>
<th>2014 ($)</th>
<th>2013 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bank overdraft</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Bank bill facility</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

**Facilities not utilised at balance date:**

<table>
<thead>
<tr>
<th></th>
<th>2014 ($)</th>
<th>2013 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bank overdraft</td>
<td>500,000</td>
<td>500,000</td>
</tr>
<tr>
<td>Bank bill facility</td>
<td>2,500,000</td>
<td>2,500,000</td>
</tr>
<tr>
<td>Total facilities utilised:</td>
<td>3,000,000</td>
<td>3,000,000</td>
</tr>
</tbody>
</table>

**Bank overdraft**

The bank overdraft facility is unsecured, repayable on demand and subject to annual review. Although the bank overdraft facility is unsecured, the Association has agreed, as documented in a Deed of Negative Pledge, not to encumber any of its assets to other creditors without the prior written consent of Commonwealth Bank of Australia ("CBA").

**Bank bill facility**

The bank bill facility is unsecured and interest bearing at the CBA BBSY rate, plus a margin. Although the bank bill facility is unsecured, the Association has agreed, as documented in a Deed of Negative Pledge, not to encumber any of its assets to other creditors without prior written consent of CBA.

There is no weighted average interest rate at 30 June 2014 as the bank bill facility has been fully repaid. No interest rates have been fixed and hence the Association would be subject to variable rates if it drew down on the bank bill facility. Based on the average bank debt during the year if interest rates had moved by 1%, the impact on the Statement of Profit or Loss and Other Comprehensive Income and Statement of cash flows would have been $nil (2013: $nil).

Both the bank overdraft and the bank bill facility expired at 30 June 2014. Both facilities have been renewed on substantially the same terms for a further three years to 30 June 2017.

**Current**
- Employee leave entitlements: $616,014, $479,121
- Building maintenance: $192,677, $55,745

**Non-current**
- Employee leave entitlements: $136,684, $115,348
- Contribution to Player Payment Pool (i): $200,000, $-

(i) Contribution to Player Payment Pool is an estimate of the amount payable to Cricket Australia in October 2017 and relates to the proportion (presently 26%) of the increase in Australian Cricket Revenue (ACR) generated by the Association during the four year period to 30 June 2017 compared to a forecast of ACR for the same period.

**Number of employees**
- Number of employees at year end: No. 79, No. 73

13. Deferred Income

**Current (i)**
- $1,976,089, $1,610,055

**Non-current (ii)**
- $950,000, $187,710

(i) Deferred income (current) relates to government grants, catering fees, advance bookings of season tickets, membership nomination fees, ticket fee rebates and other income received which relates to the year ended 30 June 2015.

(ii) Deferred income (non-current) relates to catering fees and ticketing fee rebates relating to periods beyond 30 June 2015.

Government grants, $1,225,000 (2013: $nil) is a contribution towards the construction of improved media facilities, scheduled to be in place prior to the Cricket World Cup matches in February and March 2015.

Catering fees of $1,200,000 (2013: $nil) represent the portion of the catering fees received which relate to the periods beyond the year ended 30 June 2014.

14. Commitments

**Operating lease payable commitments**
- Future commitments are payable:
  - Within one year: $16,872, $16,872
  - One year or later and no later than five years: $36,188, $53,060

- Total: $53,060, $69,932
15. Notes to the statement of cash flows

(i) Reconciliation of cash
For the purposes of the cash flow statement, cash includes cash on hand and at bank and short-term deposits at call, net of outstanding bank overdrafts. Cash at the end of the financial year as shown in the cash flow statement is reconciled to the related items in the Statement of Financial Position as follows:

<table>
<thead>
<tr>
<th>Cash assets</th>
<th>2014 ($)</th>
<th>2013 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>12,270,553</td>
<td>15,044,498</td>
</tr>
</tbody>
</table>

(ii) Reconciliation of (deficit) / surplus from ordinary activities to net cash (used in) / provided by operating activities

<table>
<thead>
<tr>
<th>(Deficit) / surplus from ordinary activities</th>
<th>2014 ($)</th>
<th>2013 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Add/(less) items classified as investing/financing activities:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(Gain)/loss on sale of non-current assets</td>
<td>21,364</td>
<td>27,276</td>
</tr>
<tr>
<td>Add/(less) non-cash items:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation</td>
<td>1,334,794</td>
<td>1,179,649</td>
</tr>
</tbody>
</table>

Net cash (used in) / provided by operating activities before change in assets and liabilities:

<table>
<thead>
<tr>
<th>2014 ($)</th>
<th>2013 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>(651,451)</td>
<td>2,026,922</td>
</tr>
</tbody>
</table>

Change in assets and liabilities during the financial year:

<table>
<thead>
<tr>
<th>2014 ($)</th>
<th>2013 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Increase / decrease in receivables</td>
<td>681,616</td>
</tr>
<tr>
<td>Increase / decrease in inventories</td>
<td>5,336</td>
</tr>
<tr>
<td>Increase / decrease in other current assets</td>
<td>8,220</td>
</tr>
<tr>
<td>Increase / (decrease) in payables</td>
<td>(2,533,051)</td>
</tr>
<tr>
<td>Increase / (decrease) in provisions</td>
<td>495,160</td>
</tr>
<tr>
<td>Increase / (decrease) in deferred income</td>
<td>1,128,325</td>
</tr>
</tbody>
</table>

Net cash (used in) / provided by operating activities:

<table>
<thead>
<tr>
<th>2014 ($)</th>
<th>2013 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>(892,956)</td>
<td>3,874,269</td>
</tr>
</tbody>
</table>

(iii) Non cash investing and financing activities
During the financial year or previous year, the Association did not acquire any property, plant and equipment by means of financing leases.
16. Related parties

(i) Board Members
During the previous financial year Rob Sims signed a contract on behalf of an entity controlled by him to purchase an apartment to be built as part of the Ground Redevelopment (refer note 19) from the Association. The contract was terminated by the Association during the financial year.

No member of the Board has received any remuneration from the Association and no member of the Board has entered into a contract with the Association since the end of the previous financial year.

(ii) Key management personnel compensation
Key management personnel compensation is set out below. The key management personnel are the executives with the authority for the strategic direction and management of the Association.

<table>
<thead>
<tr>
<th></th>
<th>2014 ($)</th>
<th>2013 ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Short-term benefit</td>
<td>1,058,411</td>
<td>1,062,796</td>
</tr>
<tr>
<td>Post Employment benefit</td>
<td>89,482</td>
<td>85,811</td>
</tr>
<tr>
<td>Other Long-Term benefit</td>
<td>-</td>
<td>9,585</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>1,147,893</strong></td>
<td><strong>1,158,192</strong></td>
</tr>
</tbody>
</table>

17. Segment reporting
The Association operates wholly within one business segment being the promotion and development of cricket in Western Australia.

18. Events subsequent to balance date
There has not arisen any item, transaction or event of a material nature likely, in the opinion of the members of the Board, to affect materially the operations or state of affairs of the Association in future financial years.

19. Contingent Liabilities
a) The development agreement (“Agreement”) signed on 1 July 2009 with Ripple Holdings Pty Ltd, as trustee for the WACA Redevelopment Trust (“Ripple”) and Ascot Capital Limited (“Ascot”) was terminated on 16 December 2013. A liability not included in these Financial Statements may arise if the Association receives proceeds from entering into an alternative development agreement in respect of the land the subject of the Agreement (“development land”) with another party prior to 4 April 2017 or if any of the development land is alienated in any way, including sale, assignment, transfer or lease.

If one or more of these circumstances eventuate the Association must pay to Ripple an amount equal to 8% of the increase in value of the development land and which increased value is attributable to any development approvals obtained by Ripple on behalf of the Association, less preliminary costs incurred, (“Value Uplift”). No amount is payable if the Value Uplift is less than the preliminary costs. The total of preliminary costs incurred over the duration of the project is $7.0m. The Value Uplift fee would be to a maximum of the relevant proceeds received up to the relevant date. The contingent liability in relation to the Value Uplift is dependent on uncertain future events and is not quantifiable at this stage.

b) The Association entered into a catering agreement on 8 October 2013 with Delaware North Venues Services Pty Ltd (“Delaware”) for a period of 5 years ending on 31 August 2018. Delaware paid the Association an up-front fee of $1.5m on entering into this agreement. This agreement envisaged that Delaware could achieve economies of scale if Delaware was awarded a contract to provide catering services at Patersons Stadium from 1 January 2015 to 31 August 2018. Delaware has signed a contract for the provision of catering services at Patersons Stadium and it is expected that the services will commence no later than 1 January 2015. Should Delaware not provide catering services at Patersons Stadium for the full period then the Association will be required to refund to Delaware a maximum of $0.5m adjusted pro rata for the period that Delaware does provide catering services to Patersons Stadium.
20. Fair Value of Financial Instruments
   The carrying amounts of cash and cash equivalents, trade and other receivables, trade and other payables are a reasonable approximation of their fair values, on account of their short maturity cycle.

21. Risk Management Strategies
   The Association is primarily exposed to credit risks, liquidity risks and interest rate risks.

   Credit Risks: Credit terms are provided to; certain sponsorship and ground rights’ clients; cricket clubs and associations in respect of goods and services provided. In relation to sponsorship and ground rights’ clients, the credit risk is assessed as part of contract negotiation and payment terms are stipulated in contracts. In relation to cricket clubs and associations the credit risk is mitigated to a large extent by the ability to offset amounts due from payments made. Aged debtor reports are produced on a monthly basis and overdue accounts are followed up.

   Liquidity Risks: Cash is required to meet ongoing expenses including wages, taxes and creditors. Cash flows are forecast, monitored and planned on a weekly basis so as to ensure cash is available as required. The Association has an unused bank overdraft facility of $500,000 (note 11). Funds are invested on such terms as to ensure sufficient liquidity.

   Interest Rate Risks: Movements in interest rates are monitored on a monthly basis.

   There are presently no currency or other pricing risks facing the Association.

22. Investment in Subsidiary Company
   Perth Scorchers Pty Ltd (“company”), a proprietary company limited by shares was registered on 27 April 2011. The issued share capital of the company is 100 ordinary shares of $1 each. The shares are wholly owned by the Association.

   The company is dormant.

   As at 30 June 2014 other than $100 share capital, the company had no assets or liabilities. The investment in the company has not been brought to account in the books of the Association. Consolidated financial statements have not been prepared at 30 June 2014 due to immateriality.

23. Capital Commitments
   Pursuant to a catering agreement signed on 8 October 2013, the Association received $1,500,000 to be invested in catering related assets, as jointly agreed with the caterer. As at 30 June 2014 an amount of approximately $500,000 remains to be invested in catering related assets by the Association.
The Members of the Board declare that:

a) in the Board's opinion, there are reasonable grounds to believe that the Association will be able to pay its debts as and when they become due and payable;

b) in the Board's opinion, the attached financial statements are in compliance with International Financial Reporting Standards, as stated in note 1(b) to the financial statements; and

c) in the Board's opinion, the attached financial statements and notes thereto are in accordance with the Association Rules, including compliance with accounting standards and giving a true and fair view of the financial position and performance of the Association.

Signed in accordance with a resolution of the Members of the Board:

Dated at Perth this 6th day of August 2014.

On behalf of the Board

[Signatures]

JB Gannon
Chairman

AD Rule
Chairman, Finance & Audit Committee
Independent Auditor’s Report
to the Members of the Western Australian Cricket Association (Inc.)

We have audited the accompanying financial report of the Western Australian Cricket Association (Inc.), which comprises the statement of financial position as at 30 June 2014, the statement of profit or loss and other comprehensive income, the statement of cash flows and the statement of changes in members’ funds for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Board’s declaration.

The Board’s Responsibility for the Financial Report

The Board is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards, and for such internal control as the Board determine is necessary to enable the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error. In Note 1, the Board also states, in accordance with Accounting Standard AASB 101 Presentation of Financial Statements, that the financial statements comply with International Financial Reporting Standards.

Auditor’s Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor’s judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Board, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion:

(a) the financial report of the Western Australian Cricket Association (Inc.) presents fairly, in all material respects, the association’s financial position as at 30 June 2014 and its financial performance for the year then ended in accordance with Australian Accounting Standards; and

(b) the financial statements also comply with International Financial Reporting Standards as disclosed in Note 1.

DELOITTE TOUCHE TOHMATSU

Neil Smith
Partner
Chartered Accountants
Perth, 6 August 2014

Liability limited by a scheme approved under Professional Standards Legislation.

Member of Deloitte Touche Tohmatsu Limited
Constitution of the
Western Australian Cricket
Association Incorporated

Current as at 31 October 2012
1. **NAME**

The name of the Association is the "Western Australian Cricket Association Incorporated".

2. **DEFINITIONS AND INTERPRETATION**

2.1 **Definitions**

In this Constitution, unless the context otherwise requires:

- "Act" means the Associations Incorporation Act 1987 (WA);
- "Affiliation Agreement" means an agreement between the Association and a body corporate, in such form as the Association may determine from time to time, which creates an affiliation between the body corporate and the Association;
- "Affiliated Association" means those bodies corporate affiliated with the Association in accordance with Rule 11.1(a) including but not limited to Rule 11.1(b);
- "Annual General Meeting" or "AGM" means the Annual General Meeting of the Association described in Rule 17;
- "Applicant" means an applicant for Membership;
- "Association" means the Western Australian Cricket Association Incorporated;
- "Association Secretary" means a person appointed under Rule 16;
- "Board" means the body of persons constituted pursuant to Rule 13;
- "Board member" means a person described in Rule 13.1;
- "Body corporate" includes any corporation, firm authority, incorporated or unincorporated association and instrumentality;
- "By-Law" means rules, regulations and standing orders from time to time made by the Board pursuant to Rule 12.5 and which the Board resolves are By-Laws for the purposes of this Constitution;
- "Candidate" means a person nominated for election to the Board and who has consented to be so nominated;
- "Chairman" means the person described in Rule 13.7;
- "Chief Executive Officer" or "CEO" means the person appointed by the Board from time to time pursuant to Rule 15;
- "Closing Time" is defined in Rule 14.2;
- "Committee" means a committee of the Board described in Rule 12.3;
- "Community Cricket Club" means a cricket club (other than a District Cricket Club) that is a member of an Affiliated Association;
- "Competition" means the competition between District Cricket Clubs that is recognised by the Association as the premier cricket competition in Western Australia;
- "Constitution" means this Constitution;
- "Cricket Australia" means the body formed by member States to administer interstate and international cricket in Australia;
- "District Cricket Club" means a cricket club that is a member of the WA District Cricket Council (Inc.);
- "Entrance Fee" means the fee payable by an Applicant;
- "Financial Year" means each period of 12 months commencing on 1 July in each year;
- "General Meeting" means a meeting of the Association, other than an Annual General Meeting;
- "Ground" means the sporting complex known as the "WACA Ground" at Nelson Crescent, East Perth being more particularly described as portion of Suburban lot 403 and being the whole of the land comprised in certificate of title volume 614 folio 154a registered in the name of the Association and "Other Ground" means any other ground or facility that may from time to time become vested in, purchased by, or leased to or otherwise held, controlled or used by the Association;
- "Meeting" means a General Meeting or an Annual General Meeting;
- "Member" means a member of the Association and "Membership" means the status of a Member under this Constitution;
- "Member’s Identity" means the means of identification issued under the authority of the Board to the Members described in Rule 10;
- "Members’ Representative" means a member of the Board referred to in Rule 13.4;
- "Membership By-Laws" means the By-Laws described in Rule 6.2;
- "Membership Year" means each period of 12 months commencing on 1 October in each year;
- "Returning Officer" means the person described in Rule 14.2;
- "Rule" means a rule in this Constitution;
- "Special Resolution" means a resolution passed at a Meeting by at least three-quarters of the Members present and voting (either in person or by proxy) at that Meeting;
- "Statewide Game Development Committee" means the management committee comprising a representative from each Affiliated Association, the Chief Executive Officer and such employees of the Association as determined by the Chief Executive Officer;
- "Subscription" means the amount payable by a Member to renew his or her Membership for the next Membership Year, or part of a Membership Year;
- "WA District Cricket Council (Inc.)" means the association of District Cricket Clubs, being the descendents of the original District Cricket Clubs who formed the Association in 1885, and is the organisation of representatives of District Cricket Clubs who have the responsibility for the establishment, development, organisation and promotion of the Competition in accordance with the Competition rules; and
- "WA District Cricket Council Constitution" means the constitution of the WA District Cricket Council (Inc.) as amended from time to time.

2.2 **Interpretation**

In this Constitution, unless the context otherwise requires:

(a) words importing the singular number shall include the plural number and vice versa;
3. OBJECTS AND POWERS

3.1 Objects of the Association

The objects of the Association are:

(a) To promote, develop and provide leadership of cricket in Western Australia, including:

(i) the management and promotion of the Competition of cricket matches between District Cricket Clubs and the management and promotion of international, interstate and other representative cricket matches played in Western Australia, whether at the Ground or elsewhere;

(ii) the provision of leadership to, and encouragement of, relationships with Affiliated Associations, District Cricket Clubs and all other persons, groups and associations involved in the playing or administration of cricket in Western Australia;

(iii) the maintenance and promotion of the affiliation of the Association with, and its representation on the board of Cricket Australia and with such other body or bodies as the Board thinks fit; and

(iv) the maintenance and the promotion of relationships between the Association and other members of Cricket Australia;

(b) to control, manage, improve and promote, to the greatest extent possible, the use of the Ground to provide facilities for cricket and sports of all other descriptions for the benefit of Members and the public at large; and

(c) to control, manage, improve and promote, to the greatest extent possible, the use of the Ground for the purposes of public recreation, concerts, entertainment, amusements and any other activity for the benefit of the public at large.

3.2 Powers of the Association

The Association shall have:

(a) the powers set out in Section 13 of the Act; and

(b) the power to do all such acts and things as the Board considers incidental or conducive to the attainment of all or any of the objects set out in Rule 3.1.

3.3 Application of Association’s Property

The property and income of the Association shall be applied solely towards the promotion of the objects of the Association and no part of that property or income may be paid or otherwise distributed, directly or indirectly, to Members except in good faith in the promotion of those objects.

3.4 Distribution or Dissolution

If upon the winding up or dissolution of the Association there remains after satisfaction of all its debts and liabilities any property whatsoever, the same must not be paid to or distributed among the Members, or former Members. The surplus property must be given or transferred to another association incorporated under the Act which has similar objects and which is not carried out for the purposes of profit or gain to its individual members and which association shall be determined by resolution of the Members.

4. CONSTITUTION

The Association shall consist of the Members.

5. PATRON

The Board may from time to time invite and subsequently appoint a person to be a Patron of the Association on such terms and conditions as the Board sees fit. In the first instance, an invitation shall be extended to the Governor for the time being of the State of Western Australia to act as Patron of the Association.

6. MEMBERSHIP

6.1 Classes of Membership

Members shall be divided into the following classes, namely:

(a) Honorary Life Member;

(b) Ordinary Member;

(c) Country Member;

(d) Junior Member;

(e) Perpetual Member;

(f) Lifetime Member;

(g) Club Member;

(h) Club Playing Member; and

(i) any other class of Member as determined by the Board from time to time.

6.2 Membership By-Laws

Subject to these Rules:

(a) the classes of Membership;

(b) the procedures for expulsion from, or suspension of, Membership;

(c) the numbers of Members in each class;

(d) the benefits and privileges attaching to Membership of any class (including the recognition of any existing rights and privileges of a special, concessional or extraordinary nature that are enjoyed by, or available to certain Members only);

(e) the terms and conditions (including Entrance Fees and Subscriptions) applying to Membership of any class;

(f) requirements and procedures relating to application for Membership, entry and election;

(g) procedures relating to waiting lists for any class of Membership; and

(h) any other matter relating to Membership and a Member’s relationship with Association,

shall be as determined from time to time by the By-Laws (“Membership By-Laws”).

6.3 Constitution Binding

This Constitution and Membership By-Laws shall be binding on the Members.
6.4 Register of Members
(a) The Association shall maintain a register of Members in accordance with the Act at the Association's registered office or at such other place as the Board determines, in which the name and address of each Member shall be entered.
(b) The Association Secretary shall cause the name of a Member who dies or who otherwise for any reason ceases to be a Member, to be removed from the register.
(c) Upon request to the Association Secretary a Member may inspect the register of Members in accordance with the Act.

7. MEMBERSHIP QUALIFICATIONS

7.1 Honorary Life Members
(a) A person may be nominated by the Board as an Honorary Life Member in consideration of special service by that person rendered to the Association or in the advancement of cricket.
(b) A person so nominated shall become an Honorary Life Member if the nomination is approved at the Annual General Meeting held next after such nomination.
(c) Honorary Life Members during their lifetime shall be entitled to all the rights and privileges of Membership and be exempt from the payment of the Entrance Fee and Subscriptions.

7.2 Country Members
Persons aged 18 years or more residing within Western Australia and more than 80 kilometres (or such other distance as the Board may determine) from the General Post Office, Perth (with such distance deemed to be determined by the shortest rail or road route) may be elected Country Members and on election shall be entitled to all the rights and privileges of Membership.

7.3 Junior Members
(a) Persons aged under 18 years of age may be elected Junior Members.
(b) Junior Members shall not participate in the management of the Association, or be entitled to a vote, but on election and subject to the provisions of the Liquor Licensing Act 1988 (WA) shall be entitled to all the other rights and privileges of Membership.
(c) On attaining the age of 18 years and on payment of the appropriate Subscription, the Junior Member shall be entitled to all the rights and privileges of Membership.

7.4 Perpetual Members
(a) The Board may elect such persons or corporations not exceeding 35 at any one time to be Perpetual Members.
(b) Perpetual Members shall be entitled to exercise all the rights and privileges of Membership.

7.5 Lifetime Members
(a) The Board may elect such persons or corporations not exceeding 100 at any one time to be Lifetime Members.
(b) Lifetime Members shall be entitled to exercise all the rights and privileges of Membership.
(c) Lifetime Membership determines upon the death of the Lifetime Member if a natural person, or after the expiration of 10 years from the date of election in the case of a corporate Lifetime Member.

7.6 Club Members and Club Playing Members
(a) Any person who is a financial member of either a District Cricket Club or a Community Cricket Club and who holds the office of Club President or Secretary in that cricket club, may be elected as a Club Member for so long as that person holds such office and on election shall be entitled to all the rights and privileges of Membership.
(b) Any person who is a financial playing member of either a District Cricket Club or a Community Cricket Club may be elected a Club Playing Member and on election shall be entitled to all the rights and privileges of Membership.

8. ENTRANCE FEES AND SUBSCRIPTIONS

8.1 Entrance Fees
Every Applicant other than an Applicant:
(a) for Honorary Life Membership, Perpetual Membership or Lifetime Membership; or
(b) who has played cricket for Western Australia as a playing member of a selected team or umpired (other than in the capacity of a “third” or emergency umpire) in matches classified by Cricket Australia as first class matches,
shall pay to the Association an Entrance Fee as determined by the Board.

8.2 Subscriptions
(a) Every Member other than an Honorary Life Member, Perpetual Member and Lifetime Member must pay the Subscription as determined by the Board for each Membership Year, by no later than 1 October to continue to enjoy the rights and privileges of Membership.
(b) A Member who is required as a condition of Membership to pay the Subscription may not enjoy or benefit from any Membership rights or privileges or vote on an election by ballot of Candidates or vote at any Meeting, unless in the case of an election or a Meeting held in the Membership Year, the Member has paid the Subscription for that Membership Year.

8.3 Board Powers regarding Entrance Fees and Subscriptions
The Board may in its absolute discretion:
(a) increase the Entrance Fee, and Subscription from time to time by any amount not exceeding 20% thereof in any one Membership Year;
(b) exempt any Applicant from payment of the whole or any part of the Entrance Fee; and
(c) exempt any Member from payment of the whole or any part of the Subscription and allow that Member to retain Membership for such period as is determined by the Board.
9. **VOTING RIGHTS OF MEMBERS**

Subject to Rule 8.2, all Members (other than Junior Members or any Members of a class which does not entitle its Members to vote) shall be entitled to vote and take part in any Meeting.

10. **MEMBERS’ RIGHTS**

10.1 **Membership Entitlements**

Subject to Rule 8.2 and compliance with this Constitution and the By-Laws, all Members:

(a) shall be issued with a Member Identity as described in the Membership By-Laws which confers on the Member rights and privileges for admission to the Ground:

(i) during the conduct of cricket matches played under the auspices of the Association or Cricket Australia; and

(ii) at other times and upon payment of an entry fee as the Board may determine from time to time;

(b) may exercise all other rights and privileges pertaining to the relevant class of Membership from time to time; and

(c) may upon reasonable request to the Association Secretary inspect the records and documents of the Association provided that in the Board’s reasonable opinion such records and documents are not confidential.

10.2 **Right of Review**

A Member who is expelled or suspended from the Association or otherwise penalised by the Board by reason of that Member’s misconduct or misbehaviour may object to that decision and seek a review of that decision by the Members in General Meeting, or at the Annual General Meeting next following the Board’s decision. The Board’s decision shall have full force and effect pending the outcome of the Members’ review.

11. **AFFILIATED ASSOCIATIONS**

11.1 **Affiliation**

(a) The Association may from time to time enter into Affiliation Agreements with bodies corporate that represent a group of cricket clubs within Western Australia or with bodies corporate that are involved in or associated with cricket within Western Australia and may vary, extend or amend the Affiliation Agreement, and upon execution of such an Affiliation Agreement, such bodies shall thereupon become affiliated with the Association.

(b) Notwithstanding the generality of Rule 11.1(a) and subject to Rule 11.2(a), the following bodies corporate are Affiliated Associations:

(i) WA District Cricket Council (Inc.);

(ii) CricketWest (Inc.);

(iii) Community Junior Cricket Council (Inc.);

(iv) WA Female Cricket Council (Inc.);

(v) Western Australian Aboriginal Cricket Council (Inc.);

(vi) Western Australian Schools Cricket Council (Inc.);

(vii) WA Country Cricket Board (Inc.);

(viii) Indoor Sports W.A. Incorporated.

(c) Each Affiliated Association may appoint at least one representative to the Statewide Game Development Committee.

11.2 **Disaffiliation**

(a) The procedure for the disaffiliation of an Affiliated Association from the Association (other than the WA District Cricket Council (Inc.)) shall be if either:

(i) the Statewide Game Development Committee by three-quarters majority vote recommends disaffiliation and the Board by three-quarters majority vote accepts that recommendation; or

(ii) the Board, by three-quarters majority vote, resolves that the conduct of the relevant Affiliated Association has been detrimental to cricket in Western Australia,

then, within 3 business days of the Board’s resolution, a written statement specifying the grounds upon which the relevant Affiliated Association has been disaffiliated from the Association shall be sent to the President of the relevant Affiliated Association at its registered address for the service of notices as stated in its Affiliation Agreement with the Association.

(b) The procedure for the Disaffiliation of a District Cricket Club from the WA District Cricket Council (Inc.) shall be as follows:

(i) If the WA District Cricket Council (Inc.) has resolved by majority vote to recommend disaffiliation of a District Cricket Club (the “relevant Club”) from the WA District Cricket Council (Inc.) and has referred its recommendation to the Board, and the Board by three-quarters majority vote accepts that recommendation, then, within 3 business days of the Board’s resolution, a written statement specifying the grounds upon which the relevant Club should be disaffiliated from the WA District Cricket Council (Inc.) shall be sent to the President of the relevant Club at its registered address for the service of notices as stated in its Affiliation Agreement with the Association.

(ii) The Association Secretary shall convene a General Meeting to be held no later than 28 days after the Board’s resolution in Rule 11.2(b)(i) and with the notice of that Meeting shall send, to each Member entitled to vote, a copy of the Board’s written statement.

(iii) The business of the General Meeting shall be to consider, and if thought fit, to pass as a Special Resolution that the relevant Club be forthwith disaffiliated from the WA District Cricket Council (Inc.). If the Special Resolution is not passed the relevant Club remains affiliated with the WA District Cricket Council (Inc.).
An Affiliated Association may voluntarily disaffiliate from the Association by giving written notice to the chairman for the time being of the Statewide Game Development Committee, and disaffiliation shall take effect on acceptance of that notice by the Board.

11.3 Delegation to WA District Cricket Council (Inc.)
The Board may from time to time delegate to the WA District Cricket Council (Inc.) such functions, powers, authorities and responsibilities as the Board determines.

12. MANAGEMENT OF ASSOCIATION

12.1 Role of the Board
(a) The business and affairs of the Association shall be governed and directed by the Board.
(b) The Board shall have the ultimate responsibility for organisational matters and for the strategic planning of the Association and for cricket in Western Australia.
(c) The Board shall appoint such management as may be required to properly administer the business and affairs of the Association.
(d) To the extent that it is practicable to do so, all funds of the Association shall be held in one or more bank accounts in the name of the Association controlled by the Board, which shall nominate from time to time the persons authorised to operate those accounts and the manner of their operation.
(e) The Board shall provide for the custody of records, books, documents and securities of the Association which shall be held at the registered office of the Association or such other place as the Board determines.
(f) In carrying out its functions and discharging its duties the Board shall adopt and adhere to principles of good corporate governance that promote ethical and responsible decision-making, safeguard the integrity of the Association’s finances and financial reporting systems, respect the rights of Members, recognise and manage risk and encourage enhanced performance by the Board and management.

12.2 Board Powers, Duties and Responsibilities
Without limiting Rule 12.1, the Board is entrusted with the following functions, powers, duties and responsibilities:
(a) to act at all times in a prudent and responsible manner and in the best interests of the Association, the Members, District Cricket Clubs, Community Cricket Clubs and cricket in Western Australia;
(b) to elect Members in accordance with the By-Laws;
(c) from time to time to invest the Association’s money in the same way that trust funds may be invested under Part 3 of the Trustees Act 1962 (WA);
(d) in such manner and on such terms as the Board thinks fit on behalf of the Association:
   (i) to borrow, raise and/or secure the payment of money and mortgage and charge the assets of the Association;
   (ii) to sell, lease, let, hire and dispose of any real and personal property of the Association and grant rights and privileges thereover; and
   (iii) to purchase, take on lease or otherwise acquire any real or personal property, provided that the Board shall not:
   (iv) mortgage, charge, pledge or encumber by way of security by any means whatsoever or howsoever the assets owned by the Association (including the Ground) or the income of the Association;
   (v) dispose of any real property of the Association; or
   (vi) acquire any real property for the Association, without the approval of Members in General Meeting.
(e) to do all things and make and perform all contracts which in the Board’s judgement are necessary or desirable for the purpose of carrying into effect the objects of the Association referred to in Rule 3;
(f) to exercise all functions and powers as may be exercised by the Association other than those that are required by this Constitution to be exercised by a Meeting;
(g) to promote, develop and lead cricket in Western Australia;
(h) to manage, develop and use the Ground in the manner and on such terms, as the Board determines including the setting of admission charges for Ground entry;
(i) to consider and make resolutions in respect of all matters referred to it by the WA District Cricket Council (Inc.); and
(j) to perform all acts and do all such things which in the Board’s judgement are necessary or desirable for the proper management of the Association.

12.3 Committees
(a) The Board may from time to time establish Committees (which may be standing or ad hoc) and delegate to such Committees such functions, powers, authorities and responsibilities as the Board from time to time determines.
(b) Committees may comprise (in such numbers as the Board determines from time to time) Board members, one of whom shall be its chairman, and non-Board members.
(c) The power and authority of the Board at all times prevails over any power and authority vested with any Committee.

12.4 Qualifications
No person may:
(a) be a Board member or a Committee member; or
(b) otherwise take part in any aspect of the administration or direction of the Association in any capacity (other than as an employee of the Association),
unless that person is a Member.
12.5 By-Laws

(a) The Board may from time to time make By-Laws that are not inconsistent with these Rules or the Act and which are, in the Board’s judgement, necessary or desirable for carrying out and giving effect to the Rules or are required for the proper management of the Association and the regulation of Membership and those By-Laws shall have the same force and effect as if they were Rules and were embodied in this Constitution. The Board may from time to time alter, vary or rescind any By-Laws made by it.

(b) The Board shall within a reasonable period of time notify the Members of the Membership By-Laws and of any alteration, variation or rescission of those By-Laws.

12.6 Indemnity

(a) The Association shall use its reasonable endeavours to effect and maintain an insurance policy in terms consistent with generally accepted insurance industry practices (with usual exclusions and conditions) so far as is reasonably available at a reasonable cost, to indemnify its officers against any liability incurred by them or any of them in, or arising out of, the conduct of the business of the Board, Committee or WA District Cricket Council (Inc.) (as the case may be) or in, or arising out of, the discharge of the duties of an officer.

(b) Where such liability incurred by an officer exceeds the amount actually received from an insurer under any insurance policy or is not covered by an insurance policy, the Board in its absolute and unfettered discretion and in good faith may make a further payment in or towards satisfaction of that liability, provided always that no such payment may be made to indemnify any officer against liability incurred by that officer as a result of conduct adjudged by a Court to be criminal or fraudulent nor unless the Board is satisfied that the officer has acted in good faith.

(c) In this Rule 12.6, “liability” means all costs, charges, losses, damages, expenses, penalties and liabilities of any kind including, in particular, legal costs incurred in defending any proceedings or appearing before any court, tribunal, government authority or otherwise, and all appeals therefrom; and “officer” means each member of the Board, Committee and WA District Cricket Council (Inc.).

(d) The Board shall not be obliged to effect an insurance policy pursuant to Rule 12.6(a), if it considers that no suitable policy is available on terms or at a cost which the Board in its absolute discretion considers reasonable; and no officer shall be entitled to bring an action against the Association or the Board by reason of the failure of the Association to effect a policy of insurance pursuant to Rule 12.6(a).

13. THE BOARD

13.1 Composition of the Board

The Board shall consist of:

(a) the President of the Association;
(b) 1 Vice-President;
(c) 4 Members’ Representatives;
(d) 2 WA District Cricket Council (Inc.) representatives;
(e) 2 Statewide Game Development Committee representatives; and
(f) 2 Members appointed by the Board.

13.2 The President

(a) The President shall be elected for a term of 2 years by the Members at the Annual General Meeting and is eligible for re-election.

(b) The President shall preside at all Meetings and shall represent the Association on ceremonial occasions. In the absence of the President, the Vice-President or, if the Vice-President is not in attendance, the most senior Board member present, shall act for the President.

13.3 Vice-President

Subject to Rule 22, the Vice-President shall be elected for a term of 2 years by the Members at the Annual General Meeting and is eligible for re-election.

13.4 Members’ Representatives

Subject to Rule 22, the Members’ Representatives shall each be elected for a term of 2 years by the Members at the Annual General Meeting as follows:

(a) the 2 Members’ Representatives elected in an odd year shall retire in a numerically odd year and shall be eligible for re-election; and
(b) the 2 Members’ Representatives elected in an even year shall retire in a numerically even year and shall be eligible for re-election.

13.5 Cricket Representatives

(a) The WA District Cricket Council (Inc.) representatives shall each be appointed for a term of two years by the WA District Cricket Council (Inc.) in accordance with the WA District Cricket Council Constitution.

(b) The Statewide Game Development Committee representatives shall each be appointed for a term of two years by the Statewide Cricket Committee at its last meeting prior to the Annual General Meeting and the appointed representatives shall subsequently be affirmed by the Board at the Board’s first meeting following the Annual General Meeting.

13.6 Appointments by Board

Board members appointed by the Board shall be appointed for a term of two years and be eligible for reappointment.

13.7 Appointments of Chairman and Deputy Chairman

At the first Board meeting held after every Annual General Meeting, the Board shall appoint a Chairman and Deputy Chairman from its membership for a term expiring at the next Annual General Meeting. The Chairman shall preside at Board meetings. The Deputy Chairman shall act as Chairman in the absence of the appointed Chairman.
13.8 **Cricket Australia**
The Board shall nominate to Cricket Australia or the Cricket Australia nominations committee as many persons as the Association is entitled to nominate to serve on the board of Cricket Australia in accordance with the Cricket Australia constitution.

13.9 **Casual Vacancy on the Board**
(a) A casual vacancy occurring on the Board as a result of the death, retirement, removal or resignation of a Board member may be filled by an appointment made by:
   (i) the Board, if the vacancy is for a Board position elected by the Members or appointed by the Board; or
   (ii) the Statewide Game Development Committee or the WA District Cricket Council (Inc.), if the vacancy is for a Board position appointed by the Statewide Game Development Committee or the WA District Cricket Council (Inc.).

(b) Where the person appointed by the Board under Rule 13.9(a)(i) has filled the position of a Board member elected by the Members, that person must retire at the next Annual General Meeting immediately following the appointment made by the Board, but is eligible for re-election.

13.10 **Board Meetings**
(a) The Board shall meet regularly and as required to transact the business of the Association.

(b) A meeting of the Board must be called by the Chairman upon receipt of a requisition signed by at least 7 Board members, which describes the business to be considered at the requested meeting.

(c) To constitute a quorum at any Board meeting, there shall be at least 7 Board members present in person. No business may be conducted by the Board unless a quorum is present within 30 minutes of the time appointed for the start of the meeting.

(d) Questions arising at any Board meeting will be determined by a majority of votes and will be decided by show of hands unless a ballot is demanded, in which case the matter will be decided by ballot in the manner prescribed by the Chairman presiding at the meeting. The Chairman shall have both a deliberative and a casting vote.

(e) The Association Secretary shall minute proceedings and resolutions of all Board meetings in an appropriate manner.

(f) Should all, or so many, of the Board at any time have died, resigned or been removed so that it is impossible to obtain a quorum for a Board meeting, the Chief Executive Officer shall immediately convene a General Meeting to which Rule 14 shall apply.

13.11 **Grounds on which Office becomes Vacant**
(a) The Board may remove a Board member from office if that member:
   (i) becomes of unsound mind or physically or mentally incapable of performing the functions of a Board member;

   (ii) fails to attend Board meetings for a continuous period of 3 months or fails to attend 3 consecutive meetings of the Board, without leave of absence from the Board; or

   (iii) in the opinion of the Board has engaged in conduct detrimental to the interests of the Association, including a breach of this Constitution or any By-Law.

(b) The Board shall remove a Board member from office if that member:
   (i) becomes an insolvent under administration;
   (ii) is not permitted under the Corporations Act to be a director of a company;
   (iii) resigns by notice in writing to the Chairman or Association Secretary; or
   (iv) ceases to hold any qualification which was a condition of that Member’s membership.

14. **ELECTION OF BOARD MEMBERS**

14.1 **Board Elections**
The election of the President, the Vice-President and the Members’ Representatives to the Board shall be conducted in accordance with this Rule 14.

14.2 **Board to Establish Election Protocol**
A reasonable time before the Annual General Meeting the Board shall:

(a) appoint two suitably credentialed persons independent of the Association, one of whom shall act as Returning Officer, the other of whom shall act in that role should the first-named be unavailable at any time for any reason, to carry out any of the functions or responsibilities of that office, assisted by the Association Secretary;

(b) set a date and hour up to which nominations for office may be received (“Closing Time”), such date being at least 28 days prior to the date of the Annual General Meeting; and

(c) require the Returning Officer and the Association Secretary to notify all members in writing of the request for nominations at least 7 days prior to the Closing Time. Notification shall be given in the manner described in Rule 17.3(c).

14.3 **Nominations**
(a) To be eligible for nomination as a Candidate and to remain an eligible Candidate, an individual must be a Member, and if as a condition of Membership the Member is required to pay the Subscription, the Member must have paid the Subscription for the Membership Year in which they are being nominated.

(b) All nominations for office:
   (i) must be in writing signed by 2 Members entitled to vote at the Annual General Meeting and accompanied by the written consent of the Candidate; and

   (ii) must be received by the Returning Officer, care of the Association Secretary prior to the Closing Time.

(c) A Candidate may withdraw his or her nomination at any time prior to the commencement of the Annual General Meeting.
14.4 **Ballot Not Required**

If at the Annual General Meeting the Returning Officer signs a declaration that:

(a) any of the positions described in Rule 14.1 cannot be filled because of a lack of nominations for that position, the withdrawal of a nomination or by the death of a Candidate, the Rule 13.9 shall apply in respect of that position;

(b) the number of Candidates nominated for a position is equal to, or less than, the number of vacancies to be filled, the chairman of the Annual General Meeting shall declare that Candidate or those Candidates for that position, duly elected.

14.5 **Ballot Required**

If the number of Candidates nominated is greater than the number of vacancies to be filled for a position, a ballot shall be conducted in accordance with the following procedures:

(a) After the Closing Time the Returning Officer shall:

(i) determine the order of each Candidate on the ballot paper; and

(ii) invite each Candidate to provide a written profile, not exceeding 250 words by the date which is no later than 7 days after the Closing Time.

(b) The Association Secretary shall, within 14 days after the Closing Time forward to each Member entitled to vote:

(i) a ballot paper listing the Candidates and the positions each has been nominated for;

(ii) the profile of each Candidate (as described in Rule 14.5(a)(ii)) provided that in the Board’s and the Returning Officer’s reasonable opinion the profile is not defamatory or otherwise scandalous or offensive;

(iii) information on how to complete the ballot paper, including the date the Returning Officer, assisted by the Association Secretary, determines that the ballot will close; and

(iv) information on the voting procedure that will apply to the election, as determined from time to time by the Returning Officer, assisted by the Association Secretary.

(c) The ballot shall close not later than 5.00pm 7 days preceding the Annual General Meeting.

(d) The Association Secretary shall make available to the Returning Officer a certified list of Members who are entitled to vote.

(e) The Returning Officer shall appoint such assistants as he or she deems necessary for the conduct of the ballot.

(f) Each Candidate may appoint a scrutineer or scrutineers to attend the counting of votes provided that not more than 1 scrutineer for each Candidate is present in the counting room at any one time.

(g) The Returning Officer shall certify the result and, if appropriate, the number of votes attained by each Candidate in the form of a signed Returning Officer’s declaration addressed to the Chairman of the Annual General Meeting. The Returning Officer’s declaration shall be read at the Annual General Meeting and the successful Candidates declared elected.

(h) If 2 or more Candidates for election achieve an equal number of votes, the Chairman of the Annual General Meeting (if not a Candidate) shall have a casting vote. If the Chairman is a Candidate he or she shall vacate the chair at a convenient time during the Annual General Meeting and the Annual General Meeting shall be chaired by the Vice-President who shall exercise the casting vote. In the event that the Vice-President is not in attendance at the Annual General Meeting or is a Candidate, the Members then present shall elect another Board member who is not a Candidate on a show of hands to chair the Annual General Meeting who shall exercise the casting vote.

(i) The declaration of the Returning Officer as to:

(i) the validity of any vote;

(ii) the right of any Member to vote;

(iii) which votes shall be counted; and

(iv) generally as to the conduct of the ballot and the rights of scrutineers shall be final.

15. **CHIEF EXECUTIVE OFFICER**

15.1 **Appointment**

The Board shall appoint a Chief Executive Officer who shall be responsible for the day to day management of the business and affairs of the Association and shall have the powers and undertake the responsibilities as determined and in the manner determined, from time to time by the Board.

15.2 **Terms of Appointment**

The Chief Executive Officer shall be remunerated in such manner and in such amount as the Board shall from time to time determine.

16. **ASSOCIATION SECRETARY**

The Board may appoint an Association Secretary or any other person who shall be responsible for, including but not limited to, supporting the Board and Committees at their respective meetings, and the President at Meetings.

17. **MEETINGS**

17.1 **Annual General Meeting**

The Annual General Meeting shall be held each year in accordance with the Act. In addition to any other business which may be transacted at an Annual General Meeting in conformity with the Rules, the business of an Annual General Meeting shall include:

(a) confirmation of the minutes of the preceding Annual General Meeting and of any General Meeting held since that Annual General Meeting (if the relevant Meeting did not authorise the Board to confirm those minutes);

(b) appointment of a body corporate or individual person to be the Auditor, who shall hold office until the next Annual General Meeting;
17.2 General Meeting

(a) A General Meeting shall be called:

(i) by the Chairman of the Board or the Chief Executive Officer, following resolution by the Board;

(ii) on the written request of not less than 50 Members; or

(iii) under Rules 11.2(b)(ii) and 13.10(f).

(b) The objects of such General Meeting and the subject matter of any resolution or Special Resolution sought to be passed shall be expressed in such resolution or Special Resolution.

17.3 Notices of Motion and Meetings

(a) A Member wishing to have a motion considered at an Annual General Meeting must give written notice to the Chief Executive Officer of the proposed motion not less than 30 days prior to the advised date for the Annual General Meeting or such later date as the Chairman of the Board shall allow in his or her absolute discretion.

(b) At least 14 days’ written notice of the time, place and objects of any Meeting (including any notices of motion) shall be given to Members entitled to vote at that Meeting.

(c) Notice of each Meeting may be given at the discretion of the Board by sending the Notice of Meeting either by post to each Member at that Member’s address as it appears in the register of Members, or if a Member has so elected, by electronic message to the electronic address of that Member as notified by that Member to the Association from time to time.

(d) The accidental omission to give notice of a Meeting to, or the non receipt of notice of a Meeting by, a Member entitled to receive that notice does not invalidate any resolution passed at that Meeting.

(e) The Board may, by notice in accordance with Rule 17.3(c) postpone or cancel any Meeting called under Rules 17.2(a)(i) and 17.2(a)(iii).

17.4 Conduct of Meetings

(a) The President will preside as Chairman at every Meeting and shall have both a deliberative and a casting vote.

(b) Where a Meeting is held and the President is not present within 15 minutes after the time appointed for the holding of the Meeting or vacates the chair for any reason, then subject to Rule 14.5(h), the Vice-President shall be Chairman. If the Vice-President is not in attendance at the Meeting or vacates the chair for any reason, then subject to Rule 14.5(h), the most senior Board member present shall be Chairman of the Meeting.

(c) At all Meetings, 25 Members entitled to vote at that Meeting and present in person or by proxy shall constitute a quorum and no item of business shall be transacted at a Meeting unless a quorum is present during the time the Meeting is considering that item.

(d) If a quorum of Members if not present within 30 minutes after the time appointed for commencement, the Meeting shall stand adjourned to such day (being within 14 days), time and place as the Chairman shall nominate and announce at the Meeting. If at the adjourned Meeting a quorum is not present within 30 minutes after the appointed time for the commencement of the Meeting, those Members then present in person or by proxy and entitled to vote at the Meeting shall constitute a quorum.

(e) The Chairman of a Meeting at which a quorum is present:

(i) may with the consent of a majority of the Members present and entitled to vote; and

(ii) must, if so directed by a majority of the Members present and entitled to vote, adjourn the Meeting from time to time and from place to place.

(f) The only business which an adjourned Meeting may deal with is business which was left unfinished from the Meeting which was adjourned.

17.5 Voting at Meetings

(a) Every resolution put to a vote at a Meeting shall in the first instance be determined by a show of hands.

(b) Where a resolution is determined by a show of hands a declaration by the Chairman of the Meeting that the resolution has been carried, carried unanimously, carried without dissent, carried by a particular majority or lost is conclusive evidence of the fact so declared without proof of the number or proportion of votes cast for or against that resolution and an entry in the book containing the minutes of that Meeting recording that declaration is conclusive evidence of the fact that the declaration was made as so recorded.

(c) In the event that the Chairman of the Meeting or any Member present at the Meeting is not satisfied with the accuracy of the outcome of the resolution on a show of hands and a request for a poll is received from either the Chairman or a Member present, then such a request for a poll must be granted.

(d) When a poll is requested for the voting on a resolution:

(i) if the resolution is for the adjournment of the Meeting, the poll must be taken immediately at the place and in the manner that the Chairman of the Meeting determines and declares to the Meeting;
(ii) in all other cases, the poll must be taken at the time and place and in the manner that the Chairman of the Meeting determines and declares to the Meeting;

(iii) the result of the poll, as disclosed by the Chairman of the Meeting at which the result is declared, is a resolution of the Meeting at which the poll is demanded;

(iv) an entry in the book containing the minutes of the Meeting at which the result is declared recording that declaration, is conclusive evidence of the fact that the declaration was made as so recorded; and

(v) subject to Rule 17.5(d)(i), a request for a poll does not prevent the continuance of a Meeting for the transaction of any business except in respect of the resolution for which the poll is requested.

(e) Both on a show of hands and on a poll, a resolution (other than a Special Resolution) is passed if more than one half of the total number of votes cast on the resolution are cast in favour of that resolution.

(f) A Member entitled to vote at a Meeting may appoint another Member who is entitled to vote as the first-named Member’s proxy to attend and vote at that Meeting on his or her behalf.

(g) A Member, including the Chairman, may not be the proxy for more than 1 Member.

(h) The instrument of proxy shall be in writing under the hand of the appointing Member and must be received by the Association Secretary not less than 48 hours prior to the time fixed for the commencement of the Meeting to which the proxy relates.

(i) The Chairman shall declare to the Meeting the number of valid proxy votes that have been received prior to the determination of any resolution and at his discretion may further declare the aggregate number of those proxy votes for, against and unstated, in respect to a resolution for decision.

18. ACCOUNTS

18.1 Requirements for Audit
The accounts of the Association in respect of each Financial Year shall be audited before the Annual General Meeting by the Association’s appointed auditor.

18.2 Annual Report
The Auditor’s report together with a statement of Income and Expenditure and such other documents as may be prescribed by the Act, shall be set out in the Annual Report and a copy provided by post or electronic message to each Member entitled to vote at least 14 days before the Annual General Meeting. A Member may elect not to be provided with a copy of the Annual Report.

18.3 Replacement of Auditor
If the Association’s appointed auditor ceases to hold office before the next Annual General Meeting, the Board may appoint a replacement auditor who shall hold office until the next Annual General Meeting.

19. COMMON SEAL

19.1 Use of Common Seal
The Association shall have a Common Seal which may on the authority of the Board, be affixed to any deed, agreement, instrument or other document and shall be signed by any 2 duly authorised members of the Board witnessed by the Chief Executive Officer or Association Secretary or other person duly authorised by the Board. Any deed, agreement or instrument so executed shall be deemed to be duly executed by the Association.

19.2 Effect of Rule 19.1
Nothing in Rule 19.1 limits the provisions of section 14 of the Act.

20. ALTERATION OF RULES
The Rules may be suspended, varied, altered, added to, or repealed by Special Resolution at a Meeting and in accordance with, and subject to, sections 17, 18 and 19 of the Act.

21. DISPUTES
Any dispute or objection as to the meaning or interpretation of the Constitution shall be settled or determined by the Board, such decision shall be final and binding on all Members.

22. TRANSITIONAL PROVISIONS FOR 2012 AGM

(a) All Board members must retire at the 2012 Annual General Meeting and are eligible for re-election or re-appointment.

(b) The Vice-President shall be elected to the Board at the 2012 Annual General Meeting and must retire at the subsequent Annual General Meeting and is eligible for re-election.

(c) All four Members’ Representatives shall be elected to the Board at the 2012 Annual General Meeting and two of the four must retire at the subsequent Annual General Meeting and are eligible for re-election.

(d) The 2 Members’ Representatives to retire under Rule 22(c) at the subsequent Annual General Meeting shall be determined by lot conducted by the Returning Officer in such manner as he or she determines at the 2012 Annual General Meeting.